

### Conference call on Tuesday, May 4, 2021, at 8:00 a.m. Central Time.

**HOUSTON, Texas, May 3, 2021** . . . Service Corporation International (NYSE: SCI), the largest provider of deathcare products and services in North America, today reported results for the first quarter of 2021.

# Tom Ryan, the Company's President, Chairman, and Chief Executive Officer, commented on COVID-19 and first quarter results:

"Today we are reporting earnings per share of \$1.33 and net cash provided by operating activities of \$298 million for the quarter. The \$0.88 growth in earnings per share in the quarter was primarily driven by increased comparable preneed cemetery sales production and continued elevated COVID-19 mortality, which resulted in an increase in both funeral services performed and burials in our cemeteries. Comparable preneed cemetery sales production grew \$130 million, or 67%, during the quarter driven by an increase in sales velocity, sales averages, and large sales activity. Net cash provided by operating activities grew approximately \$118 million over the prior year quarter, primarily due to increased operating profit.

Based on our first quarter results, we are raising the midpoint of our full year adjusted earnings per share guidance fifteen cents to \$2.85 and the midpoint of our adjusted operating cash flow guidance to \$687.5 million. Our long-term earnings growth framework remains in place, we will maintain focus on our core strategies of growing revenue by remaining relevant to our client families, leveraging our scale, and maximizing our capital deployment opportunities in a disciplined and balanced manner.

The health, safety and well-being of our SCI family remains a top priority as our dedicated teams continue to provide essential services for our client families. I would like to thank our entire SCI family, particularly our frontline associates, for your continued courage and resolve, but also for focusing on what we do best, which is helping our client families gain closure and healing through the process of grieving, remembrance, and celebration."

### First Quarter Highlights:

- Revenue grew \$275 million over the prior year quarter to \$1.1 billion.
- GAAP earnings per share were \$1.33.
- Adjusted earnings per share grew \$0.89 over the prior year quarter to \$1.32.
- Funeral preneed sales grew \$35 million, or 16%.
- Cemetery preneed sales grew \$130 million, or 67%.
- Comparable funeral gross profit grew 82% and margin expanded 1,030 basis points to 31.0%.
- Comparable cemetery gross profit grew 147% and margin expanded 1,540 basis points to 40.7%.

## FIRST QUARTER SUMMARY

Details of our first quarter of 2021 financial results and the unaudited consolidated financial statements can be found in the Appendix at the end of this press release. The table below summarizes our key financial results.

(Dollars in millions, except for per share amounts)		Three months e			
		2021			
Revenue	\$	1,078.0	\$	803.0	
Operating income	\$	342.0	\$	151.8	
Net income attributable to common stockholders	\$	228.9	\$	81.9	
Diluted earnings per share	\$	1.33	\$	0.45	
Earnings excluding special items (1)	\$	227.9	\$	78.5	
Diluted earnings per share excluding special items (1)	\$	1.32	\$	0.43	
Diluted weighted average shares outstanding		172.4		183.6	
Net cash provided by operating activities	\$	297.6	\$	180.0	

- (1) Earnings excluding special items and diluted earnings per share excluding special items are non-GAAP financial measures. These items are also referred to as "adjusted earnings per share". A reconciliation from net income attributable to common stockholders and diluted earnings per share in accordance with generally accepted accounting principles in the United States (GAAP) can be found later in this press release under the heading "Non-GAAP Financial Measures" in the Appendix at the end of this press release.
- Diluted earnings per share were \$1.33 in the first quarter of 2021 compared to \$0.45 in the first quarter of 2020. The current year quarter was impacted by a \$3.2 million unfavorable reduction in net gains on divestitures and impairment charges. Diluted earnings per share excluding special items were \$1.32 in the first quarter of 2021 compared to \$0.43 in

the first quarter of 2020. The growth of \$0.89 is due to higher gross profit related to strong growth in cemetery recognized preneed revenue primarily driven by a more productive and efficient sales force as well as increased funeral services and burials performed due to the ongoing COVID-19 pandemic. Our current period results also benefited from fewer shares outstanding and lower interest expense partially offset by an increase in our adjusted effective tax rate.

• Net cash provided by operating activities increased \$117.6 million to \$297.6 million in the first quarter of 2021 compared to \$180.0 million in the first quarter of 2020. Our strong growth in gross profit primarily from strong preneed cemetery sales production was somewhat offset by unfavorable working capital changes including the timing of our payroll funding versus the prior year quarter.

### **UPDATED OUTLOOK FOR 2021**

The guidance provided below has a wider range than usual for the twelve month period due to the continued uncertainty around the impact of the COVID-19 pandemic. Our outlook for net cash provided by operating activities excluding special items reflects an estimated \$20 million of payroll tax payments in 2021 that were deferred from 2020 as allowed under the CARES Act. We will also incur normal payroll taxes in 2021 of approximately \$40 million (which we were able to defer in 2020). These combined items represent a \$60 million of additional cash outflows when compared to 2020.

(Dollars in millions, except per share amounts)	Original 2021 Outlook	Revised 2021 Outlook
Diluted earnings per share excluding special items (1)	\$2.50 - \$2.90	\$2.70 - \$3.00
Net cash provided by operating activities excluding special items (1)	\$600 - \$700	\$650 - \$725
Cash taxes included in Net cash provided by operating activities excluding special items $^{(1)}$	\$160	\$180
Capital improvements at existing locations and cemetery development expenditures	\$235 - \$255	\$235 - \$255

<sup>(1)</sup> Diluted earnings per share excluding special items and net cash provided by operating activities excluding special items are non-GAAP financial measures. We normally reconcile these non-GAAP financial measures from diluted earnings per share and net cash provided by operating activities; however, diluted earnings per share and net cash provided by operating activities calculated in accordance with GAAP are not currently accessible on a forward-looking basis. Our outlook for 2021 excludes the following because this information is not currently available for 2021: Expenses net of insurance recoveries related to hurricanes, gains or losses associated with asset divestitures, gains or losses associated with the early extinguishment of debt, potential tax reserve adjustments and IRS payments and/or refunds, acquisition and integration costs, system implementation and transition costs, and potential costs associated with settlements of litigation or the recognition of receivables for insurance recoveries associated with litigation, or deferred tax payments. The foregoing items could materially impact our forward-looking diluted earnings per share and/or our net cash provided by operating activities calculated in accordance with GAAP, consistent with the historical disclosures found in the Appendix at the end of this press release under the heading "Non-GAAP Financial Measures".

### CONFERENCE CALL AND WEBCAST

We will host a conference call on Tuesday, May 4, 2021, at 8:00 a.m. Central Time. A question and answer session will follow a brief presentation made by management. The conference call dial-in numbers are (888) 317-6003 (US) or (412) 317-6061 (International) with the passcode of 2982081. The conference call will also be broadcast live via the Internet and can be accessed through our website at www.sci-corp.com. A replay of the conference call will be available through May 11, 2021 and can be accessed at (877) 344-7529 (US) or (412) 317-0088 (International) with the passcode of 10153986. Additionally, a replay of the conference call will be available on our website for approximately three months.

#### ABOUT SERVICE CORPORATION INTERNATIONAL

Service Corporation International (NYSE: SCI), headquartered in Houston, Texas, is North America's leading provider of funeral, cemetery and cremation services, as well as final-arrangement planning in advance. We offer families exceptional service in planning life celebrations and personalized remembrances. Our Dignity Memorial® brand serves approximately 500,000 families each year with professionalism, compassion, and attention to detail. At March 31, 2021, we owned and operated 1,461 funeral service locations and 484 cemeteries (of which 296 are combination locations) in 44 states, eight Canadian provinces, the District of Columbia, and Puerto Rico. For more information about Service Corporation International, please visit our website at www.sci-corp.com. For more information about Dignity Memorial®, please visit www.dignitymemorial.com.

#### For additional information contact:

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Media:	Jay Andrew - Director / Corporate Communications	(713) 525-3468

### CAUTIONARY STATEMENT ON FORWARD-LOOKING STATEMENTS

The statements in this press release that are not historical facts are forward-looking statements made in reliance on the "safe harbor" protections provided under the Private Securities Litigation Reform Act of 1995. These statements may be accompanied by words such as "believe," "estimate," "project," "expect," "anticipate," or "predict," that convey the uncertainty of future events or outcomes. These statements are based on assumptions that we believe are reasonable; however, many important factors could cause our actual results in the future to differ materially from the forward-looking statements made herein and in any other documents or oral presentations made by us, or on our behalf. Important factors, which could cause actual results to differ materially from those in forward-looking statements include, among others, the following:

- Continued effects from the COVID-19 pandemic could have material adverse consequences for our business and results of operations.
- Our affiliated trust funds own investments in securities, which are affected by market conditions that are beyond our control.
- We may be required to replenish our affiliated funeral and cemetery trust funds to meet minimum funding requirements, which would have a negative effect on our earnings and cash flow.
- Our ability to execute our strategic plan depends on many factors, some of which are beyond our control.
- Our credit agreements contain covenants that may prevent us from engaging in certain transactions.
- If we lost the ability to use surety bonding to support our preneed activities, we may be required to make material
  cash payments to fund certain trust funds.
- Increasing death benefits related to preneed contracts funded through life insurance or annuity contracts may not cover future increases in the cost of providing a price-guaranteed service.
- The financial condition of third-party insurance companies that fund our preneed contracts may impact our future revenue.
- Unfavorable publicity could affect our reputation and business.
- We use a combination of insurance, self-insurance, and large deductibles in managing our exposure to certain
  inherent risks; therefore, we could be exposed to unexpected costs that could negatively affect our financial
  performance.
- Declines in overall economic conditions beyond our control could reduce future potential earnings and cash flows and could result in future impairments to goodwill and/or other intangible assets.
- Any failure to maintain the security of the information relating to our customers, their loved ones, our associates, and our vendors could damage our reputation, could cause us to incur substantial additional costs and to become subject to litigation, and could adversely affect our operating results, financial condition, or cash flow.
- Our Canadian business exposes us to operational, economic, and currency risks.
- Our level of indebtedness could adversely affect our ability to raise additional capital to fund our operations, limit
  our ability to react to changes in the economy or our industry, and may prevent us from fulfilling our obligations
  under our indebtedness.
- A failure of a key information technology system or process could disrupt and adversely affect our business.
- Failure to maintain effective internal control over financial reporting could adversely affect our results of operations, investor confidence, and our stock price.
- The funeral and cemetery industry is competitive.
- If the number of deaths in our markets declines, our cash flows and revenue may decrease. Changes in the number of deaths are not predictable from market to market or over the short term.
- If we are not able to respond effectively to changing consumer preferences, our market share, revenue, and/or profitability could decrease.
- The continuing upward trend in the number of cremations performed in North America could result in lower revenue, operating profit, and cash flows.
- Our funeral and cemetery businesses are high fixed-cost businesses.
- Regulation and compliance could have a material adverse impact on our financial results.
- Unfavorable results of litigation could have a material adverse impact on our financial statements.
- Cemetery burial practice claims could have a material adverse impact on our financial results.
- The application of unclaimed property laws by certain states to our preneed funeral and cemetery backlog could have a material adverse impact on our liquidity, cash flows, and financial results.
- Changes in taxation as well as the inherent difficulty in quantifying potential tax effects of business decisions could
  have a material adverse effect on the results of our operations, financial condition, or cash flows.

For further information on these and other risks and uncertainties, see our Securities and Exchange Commission filings, including our 2020 Annual Report on Form 10-K. Copies of this document as well as other SEC filings can be obtained from our website at www.sci-corp.com. We assume no obligation and make no undertaking to publicly update or revise any forward-looking statements made herein or any other forward-looking statements made by us whether as a result of new information, future events, or otherwise.

## **Consolidated Statement of Operations (Unaudited)**

(Dollars in thousands, except per share amounts)	Three months	Three months ended						
	March 3	1,						
	2021	2020						
Revenue	\$ 1,077,981 <b>\$</b>	802,965						
Cost of revenue	(700,474)	(623,921)						
Gross profit	377,507	179,044						
Corporate general and administrative expenses	(36,733)	(31,813)						
Gains on divestitures and impairment charges, net	1,266	4,545						
Operating income	342,040	151,776						
Interest expense	(35,812)	(44,351)						
Losses on early extinguishment of debt, net	_	(139)						
Other income (expense), net	341	(1,247)						
Income before income taxes	306,569	106,039						
Provision for income taxes	(77,614)	(24,038)						
Net income	228,955	82,001						
Net income attributable to noncontrolling interests	(76)	(60)						
Net income attributable to common stockholders	\$ 228,879 \$	81,941						
Basic earnings per share:								
Net income attributable to common stockholders	\$ 1.35 \$	0.45						
Basic weighted average number of shares	169,918	180,854						
Diluted earnings per share:								
Net income attributable to common stockholders	\$ 1.33 \$	0.45						
Diluted weighted average number of shares	172,367	183,585						

# **Consolidated Balance Sheet (Unaudited)**

(Dollars in thousands, except share amounts)

Inventories         25,945         23,929           Other         28,224         28,427           Total current assets         337,485         376,152           Prened receivables, net and trust investments         5,549,121         5,345,720           Cemetery property         1,865,261         1,879,346           Property and equipment, net         2,136,826         2,133,664           Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,085,326         1,080,033           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         1,881,728         1,820,489           Total assets         1,881,728         1,851,542           LIABILITIES & EQUITY           Current liabilities         \$ 550,072         \$ 575,948           Accounts payable and accrued liabilities         \$ 550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Total current liabilities         \$ 341,782         815,934           Total current liabilities         \$ 41,762         81,934           Deferred revenue, net         3,439,102         3,514,162           Deferre		Ma	arch 31, 2021	December 31, 2020		
Current assets:         \$ 243,726 \$ 230,857           Receivables, net         89,590         92,939           Inventories         25,945 \$ 23,929           Other         28,224 \$ 28,427           Total current assets         387,495 \$ 376,152           Preneed receivables, net and trust investments         5,549,121 \$ 5,345,720           Cemetery property         1,865,261 \$ 1,879,340           Property and equipment, net         2,136,826 \$ 2,133,664           Goodwill         1,882,513 \$ 1,880,007           Deferred charges and other assets, net         1,085,326 \$ 1,080,532           Cemetery perpetual care trust investments         1,881,728 \$ 1,820,489           Total assets         \$ 14,788,260 \$ \$ 14,781,245           **Current liabilities           Accounts payable and accrued liabilities         \$ 550,072 \$ 575,948           Current maturities of long-term debt         217,062 \$ 28,832           Income taxes payable         74,648 \$ 11,634           Total current liabilities         841,782 \$ 815,934           Long-term debt         3,439,102 \$ 3,514,182           Deferred revenue, net         1,515,418           Deferred revenue, net         1,515,418           Deferred receipts held in trust         4,22,331 \$ 42,72,382           Care trusts' c	ASSETS					
Receivables, net         89,590         92,939           Inventories         25,945         33,929           Other         28,224         28,427           Total current assets         387,485         376,152           Preneed receivables, net and trust investments         5,549,121         5,345,720           Cemetery property         1,865,261         1,879,340           Property and equipment, net         1,885,261         1,880,007           Goodwill         1,885,232         1,880,007           Deferred charges and other assets, net         1,881,728         1,820,489           Total assets         1,881,728         1,820,489           Total assets         1,881,728         1,820,489           Current liabilities         550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Accounts payable and accrued liabilities         \$ 550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         \$ 841,782         815,934           Long-termed debt         3,439,102         3,514,182           Deferred						
Receivables, net         89,500         92,939           Inventories         25,945         32,929           Other         28,224         28,427           Total current assets         387,455         376,152           Preneed receivables, net and trust investments         5,549,121         5,345,720           Cemetery property         1,865,261         1,879,340           Property and equipment, net         1,885,261         1,880,007           Goodwill         1,885,232         1,880,007           Deferred charges and other assets, net         1,881,728         1,820,489           Total assets         1,881,728         1,820,489           Total assets         1,881,728         1,820,489           Current liabilities         550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Total current liabilities         \$ 550,072         \$ 575,948           Current meter meter debt         217,062         228,352           Income taxes payable and accrued liabilities         \$ 550,072         \$ 575,948           Current maturities of long-term debt         217,062         283,52           Income taxes payable         4,648         11,549	Cash and cash equivalents	\$	243,726	\$	230,857	
Other         28,224         28,242           Total current assets         387,485         376,152           Preneed receivables, net and trust investments         5,549,121         5,345,720           Cemetery property         1,865,261         1,879,340           Property and equipment, net         2,136,682         2,133,680           Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,881,728         1,820,489           Total assets         1,881,728         1,820,489           LIABILITIES & EQUITY           Current liabilities         \$550,072         \$575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable and accrued liabilities         \$550,072         \$575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         \$343,912         3,514,182           Deferred revenue, net         1,915,418         1,482,909           Deferred tax liability         438,263         47,7308           Other liabilities         423,055         420,033           Deferred cecipts he	Receivables, net		89,590		92,939	
Total current assets         387,485         376,152           Preneed receivables, net and trust investments         5,549,121         5,345,720           Cemetery property         1,852,561         1,879,340           Property and equipment, net         2,136,682         2,133,664           Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,085,326         1,080,053           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         1,817,728         1,820,489           LIABILITIES & EQUITY           Current liabilities:           Accounts payable and accrued liabilities         \$ 550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Long-term debt         3,439,102         3,514,182           Long-term debt         3,439,102         3,514,182           Long-term debt         4,501,574         1,488,909           Deferred revenue, net <t< td=""><td>Inventories</td><td></td><td>25,945</td><td></td><td>23,929</td></t<>	Inventories		25,945		23,929	
Preneed receivables, net and trust investments         5,549,121         5,345,720           Cemetery property         1,865,261         1,879,340           Property and equipment, net         2,136,626         2,133,664           Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,085,326         1,080,053           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         1,478,8260         14,515,425           LIABILITIES & EQUITY           Current liabilities         550,072         \$ 575,948           Accounts payable and accrued liabilities         550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,662         815,934           Total current liabilities         841,782         815,934           Deferred revenue, net         3,439,102         3,514,182           Deferred tax liability         438,263         437,308           Other inabilities         423,065         420,039           Deferred receipts held in trust         4,22,331         4,272,382           Care trusts' corpus         1,814,050         1,814,050	Other		28,224		28,427	
Cemetery property         1,865,261         1,879,340           Property and equipment, net         2,136,826         2,133,664           Goodwill         1,882,513         1,880,005           Deferred charges and other assets, net         1,085,326         1,080,053           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         1,478,8260         14,515,425           LIABILITIES & EQUITY           Current liabilities           Accounts payable and accrued liabilities         550,072         575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         81,593         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Deferred revenue, net         423,065         420,039           Deferred retrecipes held in trust         423,055         420,039           Deferred recipes held in trust         1,814,000         4,814,000           Toy,717,205,3 chares outstanding, respectively, and 16	Total current assets		387,485		376,152	
Property and equipment, neth         2,136,826         2,133,646           Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,085,326         1,080,053           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         1,4788,260         1,515,425           LIABILITIES & EQUITY           Current liabilities           Accounts payable and accrued liabilities         5550,072         575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         432,065         423,065           Other liabilities         4,322,331         4,272,332           Care trusts' corpus         1,871,483         1,814,050           Equity:         1,871,483         1,814,050           Tomost stock, \$1 per share par value, 500,000,000 shares authorized, 10,721,7236 shares outstanding, respectively, and 168,837,094 and 174,792,272 shares issued, respectively, and 1	Preneed receivables, net and trust investments		5,549,121		5,345,720	
Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,085,326         1,080,053           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         \$ 14,788,260         \$ 14,515,425           LIABILITIES & EQUITY           Current liabilities           Accounts payable and accrued liabilities         \$ 550,072         \$ 755,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred revenue, net         1,501,574         1,488,909           Deferred receipts held in trust         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Car trusts' corpus         1,871,483         1,814,050           Equity:         1,505,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 178,792,272 shares issued, respectively, and 168,837,094 and 179,792,272 shares issued, respectively, and 168,837,094 and 179,792,272 shares issued, respect	Cemetery property		1,865,261		1,879,340	
Goodwill         1,882,513         1,880,007           Deferred charges and other assets, net         1,085,326         1,080,053           Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         \$ 14,788,260         \$ 14,515,425           LIABILITIES & EQUITY           Current liabilities:           Accounts payable and accrued liabilities         \$ 550,072         \$ 755,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred revenue, net         4,23,065         420,039           Deferred receipts held in trust         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Common stock, \$1 per share par value, 500,000,000 shares authorized, 170,717,236 shares outstanding, respectively, and 168,837,094 and 174,792,272 shares issued, respectively, and 168,837,094 and	Property and equipment, net		2,136,826		2,133,664	
Cemetery perpetual care trust investments         1,881,728         1,820,489           Total assets         14,788,260         14,515,425           LIABILITIES & EQUITY           Current liabilities:           Accounts payable and accrued liabilities         \$ 550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Other liabilities         422,065         420,039           Deferred receipts held in trust         4,422,331         4,722,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 177,717,236 shares outstanding, respectively, and 168,837,094 and 178,837,913         168,837         170,717	Goodwill		1,882,513		1,880,007	
Total assets   \$ 14,788,260   \$ 14,515,425   \$	Deferred charges and other assets, net		1,085,326		1,080,053	
LIABILITIES & EQUITY           Current liabilities:         \$ 550,072 \$ 575,948           Current maturities of long-term debt         217,062 228,352           Income taxes payable         74,648 11,634           Total current liabilities         841,782 815,934           Long-term debt         3,439,102 3,514,182           Deferred revenue, net         1,501,574 1,888,909           Deferred tax liability         438,263 437,308           Other liabilities         423,065 420,039           Deferred receipts held in trust         4,422,331 4,272,382           Care trusts' corpus         1,871,483 1,814,050           Equity:         1,871,483 1,814,050           Equity:         168,837 170,717           Capital in excess of par value, 500,000,000 shares authorized, 175,015,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 175,015,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 168,837,094 and 168,837 170,717         168,837 170,717           Capital in excess of par value         975,232 981,934           Retained earnings         662,271 560,731           Accumulated other comprehensive income         44,371 39,366           Total common stockholders' equity         1,850,711 1,752,748           Noncontrolling interests         (51) (127           Total equity         1,850,660 1,752,6	Cemetery perpetual care trust investments		1,881,728		1,820,489	
Current liabilities:       \$ 550,072 \$ 575,948         Current maturities of long-term debt       217,062       228,352         Income taxes payable       74,648       11,634         Total current liabilities       841,782       815,934         Long-term debt       3,439,102       3,514,182         Deferred revenue, net       1,501,574       1,488,909         Deferred tax liability       438,263       437,308         Other liabilities       423,065       420,039         Deferred receipts held in trust       4,422,331       4,272,382         Care trusts' corpus       1,871,483       1,814,050         Equity:       175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 177,236 shares outstanding, respectively, and 168,837,094 and 177,236 shares outstanding, respectively, and 168,837,094 and 168,837,094 and 168,837,094 and 168,837,094 and 170,717,236 shares outstanding, respectively, and 168,837,094 and 18,837,094 and 18,837,09	Total assets	\$	14,788,260	\$	14,515,425	
Current liabilities:       \$ 550,072 \$ 575,948         Current maturities of long-term debt       217,062       228,352         Income taxes payable       74,648       11,634         Total current liabilities       841,782       815,934         Long-term debt       3,439,102       3,514,182         Deferred revenue, net       1,501,574       1,488,909         Deferred tax liability       438,263       437,308         Other liabilities       423,065       420,039         Deferred receipts held in trust       4,422,331       4,272,382         Care trusts' corpus       1,871,483       1,814,050         Equity:       175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 177,236 shares outstanding, respectively, and 168,837,094 and 177,236 shares outstanding, respectively, and 168,837,094 and 168,837,094 and 168,837,094 and 168,837,094 and 170,717,236 shares outstanding, respectively, and 168,837,094 and 18,837,094 and 18,837,09	LIADILITIES & EQUITY					
Accounts payable and accrued liabilities         \$ 550,072         \$ 575,948           Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         420,039           Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         200,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively         168,837         170,717           Capital in excess of par value         975,232         981,934           Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,611         1,752,748           Noncontrolling interests         (51)         (127						
Current maturities of long-term debt         217,062         228,352           Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         2         2           Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively         168,837         170,717           Capital in excess of par value         975,232         981,934           Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity		ф	EE0 072	ф	E7E 049	
Income taxes payable         74,648         11,634           Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         2         50,000,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively         168,837         170,717           Capital in excess of par value         975,232         981,934           Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621		Ф		Ψ	· · · · · · · · · · · · · · · · · · ·	
Total current liabilities         841,782         815,934           Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         2         4,273,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,7236 shares outstanding, respectively, and 168,837,094 and 170,717,7236 shares outstanding, respectively         168,837         170,717           Capital in excess of par value         975,232         981,934           Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621	3		· · · · · · · · · · · · · · · · · · ·			
Long-term debt         3,439,102         3,514,182           Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         200,000,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively         168,837         170,717           Capital in excess of par value         975,232         981,934           Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621			· · · · · · · · · · · · · · · · · · ·			
Deferred revenue, net         1,501,574         1,488,909           Deferred tax liability         438,263         437,308           Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:         2         2           Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively         168,837         170,717           Capital in excess of par value         975,232         981,934           Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621			· · · · · · · · · · · · · · · · · · ·			
Deferred tax liability       438,263       437,308         Other liabilities       423,065       420,039         Deferred receipts held in trust       4,422,331       4,272,382         Care trusts' corpus       1,871,483       1,814,050         Equity:       Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively       168,837       170,717         Capital in excess of par value       975,232       981,934         Retained earnings       662,271       560,731         Accumulated other comprehensive income       44,371       39,366         Total common stockholders' equity       1,850,711       1,752,748         Noncontrolling interests       (51)       (127         Total equity       1,850,660       1,752,621						
Other liabilities         423,065         420,039           Deferred receipts held in trust         4,422,331         4,272,382           Care trusts' corpus         1,871,483         1,814,050           Equity:	·		· · · · · ·			
Deferred receipts held in trust       4,422,331       4,272,382         Care trusts' corpus       1,871,483       1,814,050         Equity:       Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively       168,837       170,717         Capital in excess of par value       975,232       981,934         Retained earnings       662,271       560,731         Accumulated other comprehensive income       44,371       39,366         Total common stockholders' equity       1,850,711       1,752,748         Noncontrolling interests       (51)       (127         Total equity       1,850,660       1,752,621	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·			
Care trusts' corpus       1,871,483       1,814,050         Equity:       Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively       1 168,837       170,717         Capital in excess of par value       975,232       981,934         Retained earnings       662,271       560,731         Accumulated other comprehensive income       44,371       39,366         Total common stockholders' equity       1,850,711       1,752,748         Noncontrolling interests       (51)       (127         Total equity       1,850,660       1,752,621			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	
Equity:         Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively       168,837       170,717         Capital in excess of par value       975,232       981,934         Retained earnings       662,271       560,731         Accumulated other comprehensive income       44,371       39,366         Total common stockholders' equity       1,850,711       1,752,748         Noncontrolling interests       (51)       (127         Total equity       1,850,660       1,752,621	·		· · · · · ·			
Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and 170,717,236 shares outstanding, respectively       168,837       170,717         Capital in excess of par value       975,232       981,934         Retained earnings       662,271       560,731         Accumulated other comprehensive income       44,371       39,366         Total common stockholders' equity       1,850,711       1,752,748         Noncontrolling interests       (51)       (127         Total equity       1,850,660       1,752,621	·		1,8/1,483		1,814,050	
Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621	Common stock, \$1 per share par value, 500,000,000 shares authorized, 175,051,063 and 174,792,272 shares issued, respectively, and 168,837,094 and		168,837		170,717	
Retained earnings         662,271         560,731           Accumulated other comprehensive income         44,371         39,366           Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621						
Accumulated other comprehensive income       44,371       39,366         Total common stockholders' equity       1,850,711       1,752,748         Noncontrolling interests       (51)       (127         Total equity       1,850,660       1,752,621	Retained earnings					
Total common stockholders' equity         1,850,711         1,752,748           Noncontrolling interests         (51)         (127           Total equity         1,850,660         1,752,621	Accumulated other comprehensive income					
Noncontrolling interests         (51)         (127)           Total equity         1,850,660         1,752,621	·					
Total equity 1,850,660 1,752,621	· ·				(127)	
		\$		\$		

# **Consolidated Statement of Cash Flows (Unaudited)**

Cash flows from operating activities:  Net income  Adjustments to reconcile net income to net cash provided by operating activities:	 2021	2020
Net income		
	220.055	 
Adjustments to reconcile net income to net cash provided by operating activities:	\$ 228,955	\$ 82,001
Losses on early extinguishment of debt, net		 139
Depreciation and amortization	39,558	 37,912
Amortization of intangibles	5,335	 5,257
Amortization of cemetery property	28,929	13,924
Amortization of loan costs	1,526	 1,276
Provision for expected credit losses	3,824	 3,197
Provision for deferred income taxes	553	4,233
Gains on divestitures and impairment charges, net	(1,266)	(4,545
Share-based compensation	3,500	3,406
Change in assets and liabilities, net of effects from acquisitions and dispositions:		
Decrease in receivables	2,525	2,460
(Increase) decrease in other assets	(12,204)	10,549
Increase (decrease) in payables and other liabilities	43,046	(4,832
Effect of preneed sales production and maturities:		
(Increase) decrease in preneed receivables, net and trust investments	(66,194)	19,134
Increase in deferred revenue, net	19,660	12,908
Decrease in deferred receipts held in trust	(141)	(7,027
Net cash provided by operating activities	297,606	179,992
Cash flows from investing activities:		
Capital expenditures	(42,274)	(52,275
Business acquisitions, net of cash acquired	(1,160)	(26,349
Real estate acquisitions	(5,608)	(2,114
Proceeds from divestitures and sales of property and equipment	4,045	11,324
Payments for Company-owned life insurance policies	(18)	(3,770
Proceeds from Company-owned life insurance policies and other	_	3,519
Net cash used in investing activities	(45,015)	(69,665
Cash flows from financing activities:	, ,	
Proceeds from issuance of long-term debt	20,000	75,000
Scheduled payments of debt	(9,023)	 (8,222
Early payments of debt	(100,000)	 (25,792
Principal payments on finance leases	(6,652)	 (10,254
Proceeds from exercise of stock options	2,282	 15,126
Purchase of Company common stock	(106,135)	 (123,102
Payments of dividends	(35,568)	(34,414
Bank overdrafts and other	(7,932)	1,575
Net cash used in financing activities	(243,028)	 (110,083
Effect of foreign currency	1,412	(8,249
Net increase (decrease) in cash, cash equivalents, and restricted cash	10,975	
		 (8,005
Cash, cash equivalents, and restricted cash at beginning of period  Cash, cash equivalents, and restricted cash at end of period	\$ 238,610 249,585	\$ 242,620 234,615

# **Consolidated Segment Results**

(See definitions of revenue line items later in this appendix.)

(Dollars in millions, except funeral services performed and average revenue per service)	Three months	ended	nded March 31,		
	2021	2020			
Consolidated funeral:					
Atneed revenue	\$ 338.1	\$	264.8		
Matured preneed revenue	190.2		163.6		
Core revenue	528.3		428.4		
Non-funeral home revenue	19.7		14.5		
Recognized preneed revenue	41.7		32.8		
Other revenue	29.7		29.2		
Total revenue	\$ 619.4	\$	504.9		
Gross profit	\$ 190.7	\$	103.6		
Gross profit percentage	30.8 %	o O	20.5 %		
Funeral services performed	106,410		86,490		
Average revenue per service	\$ 5,150	\$	5,121		

(Dollars in millions)	Three months e			
		2021		2020
Consolidated cemetery:				
Atneed property revenue	\$	44.3	\$	24.8
Atneed merchandise and service revenue		80.3		60.3
Total atneed revenue		124.6		85.1
Recognized preneed property revenue		218.3		116.1
Recognized preneed merchandise and service revenue		85.8		68.7
Total recognized preneed revenue		304.1		184.8
Core revenue		428.7		269.9
Other cemetery revenue		29.8		28.2
Total revenue	\$	458.5	\$	298.1
Gross profit	\$	186.8	\$	75.5
Gross profit percentage		40.7 %	6	25.3 %

### **Comparable Funeral Results**

The table below details comparable funeral results of operations ("same store") for the three months ended March 31, 2021 and 2020. We consider comparable funeral operations to be those businesses owned for the entire period beginning January 1, 2020 and ending March 31, 2021.

(Dollars in millions, except average revenue per service and average revenue per contract sold)		Three months e	ended March 31,	
	2021	2020	Var	%
Comparable funeral revenue:				
Atneed revenue (1)	\$ 332.2	\$ 263.2	\$ 69.0	26.2 %
Matured preneed revenue <sup>(2)</sup>	189.0	163.1	25.9	15.9 %
Core revenue (3)	521.2	426.3	94.9	22.3 %
Non-funeral home revenue <sup>(4)</sup>	19.6	14.4	5.2	36.1 %
Recognized preneed revenue <sup>(5)</sup>	41.4	32.8	8.6	26.2 %
Other revenue <sup>(6)</sup>	29.6	29.3	0.3	1.0 %
Total comparable revenue	\$ 611.8	\$ 502.8	\$ 109.0	21.7 %
Comparable gross profit	\$ 189.5	\$ 104.3	\$ 85.2	81.7 %
Comparable gross profit percentage	31.0 %	20.7 %	10.3 %	
Comparable funeral services performed:				
Atneed	59,439	47,680	11,759	24.7 %
Matured preneed	31,298	26,894	4,404	16.4 %
Total core	90,737	74,574	16,163	21.7 %
Non-funeral home	14,444	11,489	2,955	25.7 %
Total comparable funeral services performed	105,181	86,063	19,118	22.2 %
Core cremation rate	52.0 %	51.8 %	0.2 %	
Total comparable cremation rate <sup>(7)</sup>	58.5 %	58.2 %	0.3 %	
Comparable funeral sales average revenue per service:				
Atneed	\$ 5,589	\$ 5,520	\$ 69	1.3 %
Matured preneed	6,039	6,065	(26)	(0.4)%
Total core	5,744	5,716	28	0.5 %
Non-funeral home	1,357	1,253	104	8.3 %
Non-funeral home Total comparable average revenue per service	1,357 \$ 5,142	1,253 \$ 5,121	104 \$ 21	8.3 % 0.4 %
		-		
Total comparable average revenue per service		-		
Total comparable average revenue per service  Comparable funeral preneed sales production:	\$ 5,142	\$ 5,121	\$ 21	0.4 %
Total comparable average revenue per service  Comparable funeral preneed sales production:  Total preneed sales	\$ 5,142 \$ 250.0	\$ 5,121 \$ 214.7	\$ 21	0.4 %
Total comparable average revenue per service  Comparable funeral preneed sales production:  Total preneed sales  Core contracts sold	\$ 5,142 \$ 250.0 32,275	\$ 5,121 \$ 214.7 29,122	\$ 21 \$ 35.3 3,153	0.4 % 16.4 % 10.8 %

- (1) Atneed revenue represents merchandise and services sold and delivered or performed once death has occurred.
- (2) Matured preneed revenue represents merchandise and services sold on a preneed contract through our core funeral homes, which have been delivered or performed as well as the related merchandise and service trust fund income.
- (3) Core revenue represents the sum of merchandise and services sold on an atneed contract or preneed contract, which were delivered or performed once death has occurred through our core funeral homes.
- (4) Non-funeral home revenue represents services sold on a preneed or atneed contract through one of our non-funeral home sales channels (e.g. SCI Direct) and performed once death has occurred.
- (5) Recognized preneed revenue represents travel protection, net and merchandise sold on a preneed contract and delivered before death has occurred.
- (6) Other revenue primarily comprises general agency revenue, which is commissions we receive from third-party insurance companies for life insurance policies sold to preneed customers for the purpose of funding preneed arrangements.
- (7) Total comparable cremation rate includes the impact of cremation services through our non-funeral sales channel (e.g. SCI Direct).
- Total comparable funeral revenue increased by \$109.0 million, or 21.7%, in the first quarter of 2021 compared to the same period of 2020, primarily driven by significant growth in core funeral revenue of \$94.9 million.

- The increase in core funeral revenue of \$94.9 million, or 22.3%, was primarily the result of a 21.7% increase in core funeral services performed and a 0.5% increase in core average revenue per service. The core cremation rate increased by only 20 basis points to 52.0%.
- Non-funeral home revenue increased \$5.2 million, or 36.1%, as a result of a 25.7% increase in services performed and an 8.3% increase in the average revenue per service.
- Recognized preneed revenue increased \$8.6 million, or 26.2%, primarily driven by a 43.4% increase in preneed funeral sales production through our non-funeral home channel as described below.
- Comparable funeral gross profit increased \$85.2 million to \$189.5 million and the gross profit percentage increased to 31.0%. Funeral margins continued to be positively impacted by growth in higher margin core business activities and a more efficient cost structure.
- Comparable preneed funeral sales production increased \$35.3 million, or 16.4%, in the first quarter of 2021 compared to 2020. We experienced a 9.2% increase at our core funeral locations and a 43.4% increase in preneed production through our non-funeral home channel. The increase in comparable preneed funeral sales production was primarily driven by the significant growth in digital and direct mail leads, an increase in location traffic due to higher services performed, and the gradual return of in-person seminars.

### **Comparable Cemetery Results**

The table below details comparable cemetery results of operations ("same store") for the three months ended March 31, 2021 and 2020. We consider comparable cemetery operations to be those businesses owned for the entire period beginning January 1, 2020 and ending March 31, 2021.

(Dollars in millions)	Three months ended March 31,				,	
		2021		2020	Var	%
Comparable cemetery revenue:						
Atneed property revenue	\$	44.3	\$	24.8	\$ 19.5	78.6 %
Atneed merchandise and service revenue		80.3		60.3	20.0	33.2 %
Total atneed revenue (1)		124.6		85.1	39.5	46.4 %
Recognized preneed property revenue	:	218.3		116.1	102.2	88.0 %
Recognized preneed merchandise and service revenue		85.8		68.6	17.2	25.1 %
Total recognized preneed revenue (2)	:	304.1		184.7	119.4	64.6 %
Core revenue (3)		428.7		269.8	158.9	58.9 %
Other revenue <sup>(4)</sup>		29.8		28.2	1.6	5.7 %
Total comparable revenue	\$ '	458.5	\$	298.0	\$ 160.5	53.9 %
Comparable gross profit	\$	186.7	\$	75.5	\$ 111.2	147.3 %
Comparable gross profit percentage		40.7 %		25.3 %	15.4 %	
Comparable cemetery preneed and atneed sales production:						
Property	\$ :	261.6	\$	145.0	\$ 116.6	80.4 %
Merchandise and services		196.0		135.2	60.8	45.0 %
Discounts and other		(3.3)		(1.5)	(1.8)	(120.0)%
Preneed and atneed sales production	\$ '	454.3	\$	278.7	\$ 175.6	63.0 %
Recognition rate (5)		94.4 %		96.8 %		

- (1) Atneed revenue represents property, merchandise, and services sold and delivered or performed once death has occurred.
- (2) Recognized preneed revenue represents property, merchandise, and services sold on a preneed contract, which were delivered or performed as well as the related merchandise and service trust fund income.
- (3) Core revenue represents the sum of property, merchandise, and services that have been delivered or performed as well as the related merchandise and service trust fund income.
- (4) Other revenue is primarily related to endowment care trust fund income, royalty income, and interest and finance charges earned from customer receivables on preneed installment contracts.
- (5) Represents the ratio of current period core revenue stated as a percentage of current period preneed and atneed sales production.
- Comparable cemetery revenue increased \$160.5 million, or 53.9%, in the first quarter of 2021 compared to the first quarter of 2020. The increase was primarily due to a \$158.9 million, or 58.9%, increase in core revenue.

- The core revenue growth of \$158.9 million was a result of a \$119.4 million, or 64.6%, increase in recognized preneed revenue driven by strong comparable preneed cemetery property sales production for the period as described below and a \$39.5 million, or 46.4%, increase in atneed revenue that was driven by an increase in burials performed.
- Comparable cemetery gross profit increased \$111.2 million to \$186.7 million. The gross profit percentage increased to 40.7%, resulting from the cemetery revenue increases described above coupled with a more efficient cost structure.
- Comparable preneed cemetery sales production increased \$130.1 million, or 67.1%, driven by significant increases in sales velocity, sales averages, and large sales. Comparable preneed cemetery sales production continues to benefit from a more productive and efficient sales force, with better utilization of our customer relationship management system, and improved conversion rates from our direct mail and digital lead campaigns. We continued to experience higher conversion and close rates due to the consumer's increased awareness related to the possible impact of COVID-19, coupled with an increase in location traffic due to higher funeral services and burials performed.

### **Other Financial Results**

- Corporate general and administrative expenses increased \$4.9 million to \$36.7 million in the first quarter of 2021. This was primarily related to increased incentive compensation expenses.
- Interest expense decreased \$8.5 million to \$35.8 million in the first quarter of 2021 primarily due to lower interest rates on our floating rate debt and other debt refinancing activities over the last twelve months.
- The GAAP effective income tax rate for the first quarter of 2021 was 25.3% up from 22.7% in the prior year quarter. The current year effective tax rates are higher compared to the prior year quarter primarily due to lower excess tax benefits on fewer exercises of stock options during the current year.

## **Cash Flow and Capital Spending**

(Dollars in millions)	Th	ree months	ende	d March 31,
		2021		2020
Net cash provided by operating activities	\$	297.6	\$	180.0
Cash taxes included in net cash provided by operating activities	\$	13.3	\$	1.6

Net cash provided by operating activities increased \$117.6 million to \$297.6 million in the first quarter of 2021 compared to \$180.0 million in the first quarter of 2020. Higher gross profit of \$198.5 million drove the strong cash flow, which was partially offset by the timing of funding of one additional payroll for \$35.7 million in the first quarter of 2021 and unfavorable working capital changes from the substantial growth of cemetery preneed sales production. Recall that cash receipts related to preneed property sales are generally received on an installment basis over a three to five year period.

A summary of our capital expenditures is set forth below:

(Dollars in millions)	Th	ed March 31,		
		2021	2020	
Capital improvements at existing operating locations	\$	24.1 \$	20.3	
Development of cemetery property		9.5	24.1	
Capital improvements at existing operating locations and cemetery development expenditures		33.6	44.4	
Growth capital expenditures/construction of new funeral service locations		8.7	7.9	
Total capital expenditures	\$	42.3 \$	52.3	

Total capital expenditures decreased in the current quarter by \$10.0 million, primarily due to a decrease in spend for the development of cemetery property. The capital expenditures for the development of cemetery property were lower than expected due to certain weather and property construction delays. We expect to return to more normalized levels of capital spending later in the year as we catch up on these projects.

#### **Trust Fund Returns**

Total trust fund returns include realized and unrealized gains and losses and dividends and are shown gross without netting of certain fees. A summary of our consolidated trust fund returns as of March 31, 2021 is set forth below:

	Three Months
Preneed funeral	4.8%
Preneed cemetery	5.2%
Cemetery perpetual care	4.2%
Combined trust funds	4.8%

### **Non-GAAP Financial Measures**

Earnings excluding special items and diluted earnings per share excluding special items shown above are non-GAAP financial measures. We believe these non-GAAP financial measures provide a consistent basis for comparison between quarters and years, and better reflect the performance of our core operations, as they are not influenced by certain income or expense items not affecting operations. We also believe these measures help facilitate comparisons to our competitors' operating results.

Set forth below is a reconciliation of our reported net income attributable to common stockholders to earnings excluding special items and our GAAP diluted earnings per share to diluted earnings per share excluding special items. We do not intend for this information to be considered in isolation or as a substitute for other measures of performance prepared in accordance with GAAP.

(Dollars in millions, except diluted EPS)	Three months ended March 31,								
	2021				2020				
	Net Income		Diluted EPS		Net Income		Diluted EPS		
Net income attributable to common stockholders, as reported	\$	228.9	\$	1.33	\$	81.9	\$	0.45	
Pre-tax reconciling items:									
Gains on divestitures and impairment charges, net		(1.3)		(0.01)		(4.5)		(0.03)	
Losses on early extinguishment of debt, net		_		_		0.1		_	
Tax reconciling items:									
Tax effect from special items		0.3		_		1.2		0.01	
Change in uncertain tax reserves and other		_		_		(0.2)		_	
Earnings excluding special items and diluted earnings per share excluding special items	\$	227.9	\$	1.32	\$	78.5	\$	0.43	
Diluted weighted average shares outstanding				172.4				183.6	