

### FOR IMMEDIATE RELEASE

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### **LEGG MASON REPORTS RESULTS FOR THIRD FISCAL QUARTER 2015**

- -- Third Quarter Net Income of \$77 Million, or \$0.67 per Diluted Share --
- -- Third Quarter Adjusted Income of \$113 Million, or \$0.98 per Diluted Share --
- -- Assets Under Management of \$709 Billion and Long-Term Net Inflows of \$8.8 Billion --
  - -- New \$1 Billion Share Repurchase Authorization --

Baltimore, Maryland – January 30, 2015 – Legg Mason, Inc. (NYSE: LM) today reported its operating results for the third fiscal quarter ended December 31, 2014. The Company reported net income <sup>1</sup> of \$77.0 million, or \$0.67 per diluted share, as compared to \$4.9 million, or \$0.04 per diluted share, in the previous quarter, and net income of \$81.7 million, or \$0.67 per diluted share, in the third quarter of fiscal 2014. In the prior quarter, Legg Mason completed a debt refinancing that resulted in a \$107.1 million pre-tax charge, or \$0.59 per diluted share. Adjusted income<sup>2</sup> for the third fiscal quarter was \$113.1 million, or \$0.98 per diluted share, as compared to \$40.6 million, or \$0.35 per diluted share, in the previous quarter and \$124.6 million, or \$1.03 per diluted share, in the third quarter of fiscal 2014. For the current quarter, operating revenues were \$719.0 million, up 2% from \$703.9 million in the prior quarter, and were relatively flat compared to \$720.1 million in the third quarter of fiscal 2014. Operating expenses were \$599.6 million, up 5% from \$573.5 million in the prior quarter, and were relatively flat compared to \$598.4 million in the third quarter of fiscal 2014.

Assets Under Management ("AUM") were \$709.1 billion as of December 31, 2014, up slightly from \$707.8 billion as of September 30, 2014 and up 4% from \$679.5 billion as of December 31, 2013.

The Legg Mason Board of Directors approved a new share repurchase authorization for up to \$1 billion of common stock and declared a quarterly cash dividend on its common stock in the amount of \$0.16 per share.

(Amounts in millions, except per share amounts)

|  | Q        | uarters Ended |          | Nine Mont | ths Ended |
|--|----------|---------------|----------|-----------|-----------|
|  | Dec      | Sep           | Dec      | Dec       | Dec       |
|  | 2014     | 2014          | 2013     | 2014      | 2013      |
| Total Operating Revenues                         | \$ 719.0 | \$ 703.9      | \$ 720.1 | \$2,116.8 | \$2,060.4 |
| Total Operating Expenses                         | 599.6    | 573.5         | 598.4    | 1,747.5   | 1,748.8   |
| Operating Income                                 | 119.4    | 130.4         | 121.7    | 369.3     | 311.6     |
| Net Income <sup>1</sup>                          | 77.0     | 4.9           | 81.7     | 154.1     | 215.8     |
| Adjusted Income <sup>2</sup>                     | 113.1    | 40.6          | 124.6    | 260.9     | 314.3     |
| Net Income Per Share - Diluted <sup>1</sup>      | 0.67     | 0.04          | 0.67     | 1.32      | 1.75      |
| Adjusted Income Per Share - Diluted <sup>2</sup> | 0.98     | 0.35          | 1.03     | 2.23      | 2.55      |

<sup>(1)</sup> Net Income Attributable to Legg Mason, Inc.

<sup>(2)</sup> See "Use of Supplemental Non-GAAP Financial Information" below.



### Comments on the Third Quarter of Fiscal Year 2015 Results

Joseph A. Sullivan, Chairman and CEO of Legg Mason said, "I am pleased with another quarter of continued momentum for Legg Mason. The Company delivered long term inflows of \$8.8 billion, led by nearly \$10 billion in fixed income inflows partially offset by \$1 billion in outflows from equity products. The strength of fixed income flows for the period reinforces our belief in a significant, long term opportunity for Legg Mason, as we enjoy a wide breadth of active investment capabilities with strong performance that address the needs of our clients globally.

"I am especially proud that Morningstar, Inc. has also recognized the exceptional quality of our investment professionals by nominating both of our fixed income managers, Western Asset and Brandywine Global, for the Morningstar 2014 U.S. Fixed-Income Fund Manager of the Year and then selecting Western Asset's Core and Core Plus team of Ken Leech, Carl Eichstaedt, and Mark Lindbloom, as the winner. We congratulate both of our fixed income teams, but especially our colleagues at Western on this outstanding and well-deserved honor.

"Our global retail distribution team also reported another record quarter with gross sales of more than \$24 billion and record net sales of \$7 billion. This strong performance reflects our depth of product, global reach and continued impressive investment performance. Finally, in the quarter we closed the purchase of Martin Currie, adding a dedicated active international equity capability and completed the sale of our trust business, Legg Mason Investment Counsel."

### Assets Under Management Increased to \$709 Billion

AUM increased to \$709.1 billion at December 31, 2014 compared with \$707.8 billion at September 30, 2014, driven by long-term net inflows of \$8.8 billion as well as \$3.1 billion in positive market performance. Liquidity outflows were \$10.6 billion for the quarter. AUM was up 4% from \$679.5 billion as of December 31, 2013.

- Long-term net inflows of \$8.8 billion included fixed income inflows of \$9.9 billion, which more than offset equity outflows of \$1.1 billion for the quarter ended December 31, 2014.
- At December 31, 2014, fixed income represented 52% of AUM, while equity represented 28%, and liquidity represented 20% of AUM.
- By geography, 63% of AUM was from clients domiciled in the United States and 37% from non-US domiciled clients.
- Average AUM during the quarter was \$710.9 billion compared to \$704.1 billion in the second quarter of fiscal year 2015 and \$670.0 billion in the third quarter of fiscal year 2014. Average long-term AUM was \$565.8 billion compared to \$558.7 billion in the prior quarter and \$533.4 billion in the third quarter of fiscal year 2014.

### Comparison to the Second Quarter of Fiscal Year 2015

Net income was \$77.0 million or \$0.67 per diluted share, as compared with net income of \$4.9 million, or \$0.04 per diluted share, in the second quarter of fiscal year 2015. The prior quarter results included a \$107.1 million pre-tax charge, or \$0.59 per diluted share, related to the debt refinancing initiated in the first quarter and finalized in the second quarter.

- Operating revenues of \$719.0 million were up 2% from \$703.9 in the prior quarter, primarily due to an
  increase in performance fees. In addition, the current quarter included incremental revenues related to
  the addition of a full quarter of Martin Currie revenues, reduced by the loss of a partial quarter of Legg
  Mason Investment Counsel (LMIC) revenues.
- Operating expenses of \$599.6 million were up 5% from \$573.5 million in the prior quarter including \$12.8 million in costs related to the QS Investors integration and other corporate initiatives, compared to \$8.7 million of these costs in the prior quarter. The current quarter integration costs included \$6.8 million of occupancy related charges, while prior quarter occupancy expenses included a \$4.5 million credit related to subleased space. In addition, the current quarter expenses included costs of \$5.7 million related to the sale of LMIC and the acquisition of Martin Currie. The current quarter expenses also



included a \$2.2 million gain in the market value of deferred compensation and seed investments, which is recorded as an increase in compensation and benefits with an offset in other non-operating income, compared to a loss of \$0.4 million in the prior quarter. The current quarter expenses included incremental costs related to the addition of a full quarter of Martin Currie expenses offset by the reduction of a partial quarter of LMIC expenses. In addition, the current quarter included higher revenue share compensation related to higher revenues.

- Other non-operating expense was \$1.3 million compared to an expense of \$121.5 million in the second quarter of fiscal 2015. The prior quarter's other non-operating expense included a \$98.6 million make-whole provision charge and a non-cash write-down of \$8.5 million, which together resulted in a \$107.1 million pre-tax charge related to the debt refinancing that was completed in the prior quarter. Gains on corporate investments, not offset in compensation, were \$2.0 million compared with losses of \$1.0 million in the second fiscal quarter. The quarter included gains on funded deferred compensation and seed investments, as described above. In addition, the quarter included \$3.1 million in gains associated with consolidated investment vehicles compared to \$0.2 million of gains in the prior quarter. The consolidation of investment vehicles had no impact on net income as the effects of consolidation are fully attributable to noncontrolling interests.
- Operating margin was 16.6%, as compared to 18.5% in the prior quarter. Operating margin, as adjusted,2 was 21.4%, as compared to 23.8% in the prior quarter.
- Adjusted income was \$113.1 million, or \$0.98 per diluted share, as compared to adjusted income of \$40.6 million, or \$0.35 per diluted share, in the prior quarter.

### Comparison to the Third Quarter of Fiscal Year 2014

Net income was \$77.0 million, or \$0.67 per diluted share, as compared with \$81.7 million, or \$0.67 per diluted share, in the third quarter of fiscal year 2014.

- Operating revenues of \$719.0 million were relatively flat compared with \$720.1 million in the third
  quarter of fiscal year 2014. Higher advisory fee revenues reflecting a 6% increase in average long-term
  AUM was offset by a decrease in performance fees. In addition, the current quarter included
  incremental revenues related to the addition of a full quarter of Martin Currie revenues, reduced by the
  loss of a partial guarter of LMIC revenues.
- Operating expenses of \$599.6 million were relatively flat compared with \$598.4 million in the third quarter of fiscal year 2014 quarter. The current quarter included \$12.8 million in costs related to the QS Investors integration and other corporate initiatives compared to \$12.3 million in corporate initiative costs in the prior year quarter. In addition, the current quarter expenses included costs of \$5.7 million related to the sale of LMIC and the acquisition of Martin Currie. The current quarter expenses included a gain of \$2.2 million in the market value of deferred compensation and seed investments, which are recorded as an increase in compensation and benefits with an offset in other non-operating income, compared to a gain of \$6.5 million in the prior year quarter. The current quarter expenses also included incremental costs related to the addition of a full quarter of Martin Currie expenses offset by the reduction of a partial quarter of LMIC expenses. In addition, the current quarter included lower revenue share compensation related to lower revenues at certain revenue share-based affiliates.
- Other non-operating expense was \$1.3 million, as compared to income of \$4.3 million in the third quarter of fiscal year 2014. Gains on corporate investments, not offset in compensation, were \$2.0 million compared with gains on corporate investments of \$10.0 million in the third quarter of fiscal year 2014. The current quarter included gains on funded deferred compensation and seed investments, as described above. In addition, the current quarter also included \$3.1 million in gains associated with consolidated investment vehicles, as compared to \$1.2 million in losses in the prior year quarter. The consolidation of investment vehicles has no impact on net income as the effects of consolidation are fully attributable to noncontrolling interests.
- Operating margin was 16.6%, as compared to 16.9% in the third quarter of fiscal year 2014. Operating margin, as adjusted, was 21.4%, as compared to 24.1% in the third quarter of fiscal year 2014.



• Adjusted income was \$113.1 million, or \$0.98 per diluted share, as compared to adjusted income of \$124.6 million, or \$1.03 per diluted share, in the third quarter of fiscal year 2014.

### **Quarterly Business Developments and Recent Announcements**

- Legg Mason closed the acquisition of Martin Currie, an active international equity specialist based in Edinburgh, Scotland, on October 1, 2014.
- Legg Mason completed the sale of LMIC to Stifel Financial on November 7, 2014.
- Morningstar, Inc. named the team of Ken Leech, Carl Eichstaedt, and Mark Lindbloom, for the Western Asset Core Bond (WACSX) and Western Asset Core Plus Bond (WAPSX) Funds as the winner of the Morningstar 2014 U.S. Fixed-Income Fund Manager of the Year award.
- Brandywine Global Investment Management won two awards from Asia Asset Management for global bond 3-year and 10-year performance.

### **Quarterly Performance**

At December 31, 2014:

|  | 1-Year | 3-Year | 5-Year | 10-Year |
|--|--------|--------|--------|---------|
| % of Strategy AUM beating Benchmark <sup>3</sup>                           | 75%    | 85%    | 86%    | 91%     |
| % of Long-Term US Fund Assets Beating Lipper Category Average <sup>3</sup> |        |        |        |         |
| Equity   | 53%    | 56%    | 52%    | 66%     |
| Fixed Income   | 77%    | 75%    | 75%    | 81%     |
| Total US Fund Assets   | 62%    | 63%    | 60%    | 71%     |

Of Legg Mason's long-term U.S. mutual fund assets, 44% were rated 4 or 5 stars by Morningstar.

(3) See "Supplemental Data Regarding Quarterly Performance" below

### **Balance Sheet**

At December 31, 2014, Legg Mason's cash position was \$665 million. Total debt was \$1.1 billion and stockholders' equity was \$4.5 billion. The ratio of total debt to total capital (total equity plus total debt excluding consolidated investment vehicles) was 19%, consistent with the prior quarter. In the third fiscal quarter, the Company completed additional open market purchases of 1.6 million shares, which reduced weighted average shares by 709 thousand.

The Board of Directors has declared a quarterly cash dividend on its common stock in the amount of \$0.16 per share. The dividend is payable April 13, 2015 to shareholders of record at the close of business on March 12, 2015.

### **Conference Call to Discuss Results**

A conference call to discuss the Company's results, hosted by Mr. Sullivan, will be held at 8:00 am EST today. The call will be open to the general public. Interested participants should access the call by dialing 1-800-447-0521 (or for international calls 1-847-413-3238), confirmation number 38738000, at least 10 minutes prior to the scheduled start to ensure connection.

The presentation slides that will be reviewed during the conference call will be available on the Investor Relations section of the Legg Mason website shortly after the release of the financial results.

A replay of the live broadcast will be available on the Legg Mason website, in the investor relations section, or by dialing 1-888-843-7419 (or for international calls 1-630-652-3042), enter pass code 38738000# when



prompted. Please note that the replay will be available beginning at 10:30 a.m. EST on Friday, January 30, 2015, and ending at 11:59 p.m. EST on February 13, 2015.

### **About Legg Mason**

Legg Mason is a global asset management firm, with \$709 billion in AUM as of December 31, 2014. The Company provides active asset management in many major investment centers throughout the world. Legg Mason is headquartered in Baltimore, Maryland, and its common stock is listed on the New York Stock Exchange (symbol: LM).

This release contains forward-looking statements subject to risks, uncertainties and other factors that may cause actual results to differ materially. For a discussion of these risks and uncertainties, see "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Legg Mason's Annual Report on Form 10-K for the fiscal year ended March 31, 2014 and in the Company's quarterly reports on Form 10-Q.

### Supplemental Data Regarding Quarterly Performance

### **Strategy Performance**

For purposes of investment performance comparisons, strategies are an aggregation of discretionary portfolios (separate accounts, investment funds, and other products) into a single group that represents a particular investment objective. In the case of separate accounts, the investment performance of the account is based upon the performance of the strategy to which the account has been assigned. Each of our asset managers has its own specific guidelines for including portfolios in their strategies. For those managers which manage both separate accounts and investment funds in the same strategy, the performance comparison for all of the assets is based upon the performance of the separate account.

Approximately ninety-one percent of total AUM is included in strategy AUM as of December 31, 2014, although not all strategies have three-, five-, and ten-year histories. Total strategy AUM includes liquidity assets. Certain assets are not included in reported performance comparisons. These include: accounts that are not managed in accordance with the guidelines outlined above; accounts in strategies not marketed to potential clients; accounts that have not yet been assigned to a strategy; and certain smaller products at some of our affiliates.

Past performance is not indicative of future results. For AUM included in institutional and retail separate accounts and investment funds managed in the same strategy as separate accounts, performance comparisons are based on gross-of-fee performance. For investment funds (including fund-of-hedge funds) which are not managed in a separate account format, performance comparisons are based on net-of-fee performance. These performance comparisons do not reflect the actual performance of any specific separate account or investment fund; individual separate account and investment fund performance may differ. The information in this table is provided solely for use in connection with this table, and is not directed toward existing or potential clients of Legg Mason.

### Long-term US Fund Assets Beating Lipper Category Average

Long-term US fund assets include open-end, closed-end, and variable annuity funds. These performance comparisons do not reflect the actual performance of any specific fund; individual fund performance may differ. Past performance is not a guarantee of future results. Source: Lipper Inc.

### LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (Amounts in thousands, except per share amounts) (Unaudited)

|  |    |                    | Qua | rters Ended        |    |                    | Fo | or the Nine N      | /lonth | s Ended            |
|--|----|--------------------|-----|--------------------|----|--------------------|----|--------------------|--------|--------------------|
|  | D  | ecember<br>2014    | S   | eptember<br>2014   | D  | ecember<br>2013    | D  | ecember<br>2014    | D      | ecember<br>2013    |
| Operating Revenues:  |    |                    |     |                    |    |                    |    |                    |        |                    |
| Investment advisory fees:  |    |                    |     |                    |    |                    |    |                    |        |                    |
| Separate accounts  | \$ | 210,177            | \$  | 204,739            | \$ | 197,295            | \$ | 619,686            | \$     | 579,974            |
| Funds  |    | 388,589            |     | 389,238            |    | 381,020            |    | 1,159,454          | 1      | ,124,170           |
| Performance fees   |    | 29,134             |     | 13,993             |    | 50,748             |    | 59,430             |        | 90,115             |
| Distribution and service fees  |    | 90,053             |     | 94,481             |    | 88,299             |    | 274,250            |        | 259,380            |
| Other  |    | 1,031              |     | 1,444              |    | 2,730              |    | 3,940              |        | 6,722              |
| Total operating revenues   |    | 718,984            |     | 703,895            |    | 720,092            |    | 2,116,760          |        | 2,060,361          |
| Operating Expenses:  |    |                    |     |                    |    |                    |    |                    |        |                    |
| Compensation and benefits  |    | 319,746            |     | 303,878            |    | 322,553            |    | 929,130            |        | 912,936            |
| Distribution and servicing   |    | 147,492            |     | 155,100            |    | 148,801            |    | 451,300            |        | 474,131            |
| Communications and technology  |    | 47,109             |     | 44,624             |    | 38,702             |    | 133,683            |        | 117,069            |
| Occupancy  |    | 33,212             |     | 22,710             |    | 30,904             |    | 82,879             |        | 82,635             |
| Amortization of intangible assets  |    | 669                |     | 464                |    | 4,170              |    | 2,028              |        | 11,418             |
| Other  |    | 51,388             |     | 46,764             |    | 53,310             |    | 148,471            |        | 150,620            |
| Total operating expenses   |    | 599,616            |     | 573,540            |    | 598,440            |    | 1,747,491          | 1      | ,748,809           |
| Operating Income   |    | 119,368            |     | 130,355            |    | 121,652            |    | 369,269            |        | 311,552            |
| Other Non-Operating Income (Expense):                                      |    |                    |     |                    |    |                    |    |                    |        |                    |
| Interest income  |    | 1,680              |     | 1,680              |    | 1,681              |    | 5,885              |        | 4,691              |
| Interest expense   |    | (12,183)           |     | (14,975)           |    | (12,690)           |    | (44,216)           |        | (38,617)           |
| Other income (expense), net, including \$107,074                           |    |                    |     |                    |    |                    |    |                    |        |                    |
| debt extinguishment loss in September 2014                                 |    | 7,441              |     | (108, 156)         |    | 14,622             |    | (94,467)           |        | 24,369             |
| Other non-operating income (expense) of                                    |    |                    |     |                    |    |                    |    |                    |        |                    |
| consolidated investment vehicles, net                                      |    | 1,759              |     | (79)               |    | 690                |    | 4,687              |        | 5,698              |
| Total other non-operating income (expense)                                 |    | (1,303)            |     | (121,530)          |    | 4,303              |    | (128,111)          |        | (3,859)            |
| Income Before Income Tax Provision   |    | 118,065            |     | 8,825              |    | 125,955            |    | 241,158            |        | 307,693            |
| Income tax provision   |    | 38,017             |     | 3,804              |    | 46,004             |    | 82,477             |        | 90,949             |
| Net Income   |    | 80,048             |     | 5,021              |    | 79,951             |    | 158,681            |        | 216,744            |
| Less: Net income (loss) attributable                                       |    | 2.012              |     | 124                |    | (4.702)            |    | 4 560              |        | 907                |
| to noncontrolling interests  |    | 3,012              |     | 124                |    | (1,783)            |    | 4,560              |        | 907                |
| Net Income Attributable to   |    |                    |     |                    |    |                    |    |                    |        |                    |
| Legg Mason, Inc.   | \$ | 77,036             | \$  | 4,897              | \$ | 81,734             | \$ | 154,121            | \$     | 215,837            |
| Net Income per Share Attributable to Legg Mason, Inc. Common Shareholders: |    |                    |     |                    |    |                    |    |                    |        |                    |
| Basic  | \$ | 0.67               | \$  | 0.04               | \$ | 0.68               | \$ | 1.33               | \$     | 1.76               |
| Diluted  | \$ | 0.67               | \$  | 0.04               | \$ | 0.67               | \$ | 1.32               | \$     | 1.75               |
| Weighted Average Number of Shares Outstanding: Basic Diluted               |    | 114,439<br>115,692 |     | 115,799<br>116,940 |    | 120,583<br>121,126 |    | 115,783<br>116,952 |        | 122,920<br>123,236 |

### LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENTS OF INCOME (Amounts in thousands) (Unaudited)

| Balance Before<br>Consolidation of<br>Consolidated<br>Investment | venicies<br>\$ 719,166   | 599,574                  | 119,592                 | (4,387)                              | 115,205                                   | 38,017               | 77,188            |                                      | 152                         | \$ 77,036                                   |
|--|--------------------------|--------------------------|-------------------------|--------------------------------------|---|----------------------|-------------------|--------------------------------------|-----------------------------|---|
|  | Total operating revenues | Total operating expenses | Operating Income (Loss) | Other non-operating income (expense) | Income (Loss) Before Income Tax Provision | Income tax provision | Net Income (Loss) | Less: Net income (loss) attributable | to noncontrolling interests | Net Income Attributable to Legg Mason, Inc. |

|               | Sonsolidated<br>Totals   | 2,060,361<br>1,748,809<br>307,693<br>90,949<br>216,744                                  | 100,014      |
|---------------|--|---|--------------|
|               | ŏ  | <del>•</del>  | <del>)</del> |
| December 2013 | Sonsolidated<br>Investment<br>Vehicles                                       | (1,637)<br>323<br>(1,960)<br>2,646<br>686   | ,            |
| Dece          | Cor  | ω   | >            |
|               | Balance Before<br>Consolidation of<br>Consolidated<br>Investment<br>Vehicles | 2,061,998<br>1,748,486<br>31,512<br>(6,505)<br>307,007<br>90,949<br>216,058             | 10,001       |
|               | Bak<br>Con<br>Co   | ω   | <del>)</del> |
|               | Consolidated<br>Totals   | 2,116,760<br>1,747,491<br>369,269<br>(128,111)<br>241,158<br>82,477<br>158,681<br>4,560 | 14. '+0      |
|               | ပိ   | φ   | >            |
| December 2014 | Sonsolidated<br>Investment<br>Vehicles                                       | (549)<br>(665)<br>4,141<br>4,141<br>4,141   | ,            |
| Decer         | Cons   | ₩ ₩   | <del>)</del> |
|               | Balance Before<br>Consolidation of<br>Consolidated<br>Investment<br>Vehicles | 2,117,309<br>1,747,375<br>369,334<br>(132,917)<br>237,017<br>82,477<br>154,540          | 14.14        |
|               | Balk<br>Con<br>Co  | φ   | <del>)</del> |
|               |  |   |              |
|               |  |   |              |
|               |  |   |              |

2,060,361 1,748,809 311,552 (3,859) 307,693

907 215,837

to noncontrolling interests

Net Income Attributable to Legg Mason, Inc.

Less: Net income attributable Income tax provision Net Income

Total operating revenues
Total operating expenses
Operating Income (Loss)
Other non-operating income (expense)
Income Before Income Tax Provision

(1,783) 81,734

(1,833)(1,833)

50 81,734

124 4,897

178 4,897

3,012 77,036

2,860 2,860

For the Nine Months Ended

720,092 598,440 121,652 4,303 125,955 46,004 79,951

(499) 141 (640) (1,193) (1,833)

720,591 598,299 122,292 5,496 127,788 46,004 81,784

8,825 3,804 5,021

> (24) (54)

Consolidated Totals

Consolidated Investment Vehicles

Balance Before Consolidation of Consolidated Investment Vehicles

Consolidated Totals

Consolidated Investment Vehicles

Balance Before Consolidation of Consolidated Investment Vehicles

Consolidated Totals

Consolidated Investment Vehicles

December 2013

September 2014 Quarters Ended

December 2014

69

S

703,895 573,540 130,355 (121,530)

(184) 54 (238) 184 (54)

704,079 573,486 130,593 (121,714)3,804 8,879

119,368 (1,303) 118,065 38,017 80,048

(182) 42 (224) 3,084 2,860

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718,984

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LEGG MASON, INC. AND SUBSIDIARIES
SUPPLEMENTAL DATA
RECONCILIATION OF NET INCOME ATTRIBUTABLE TO LEGG MASON, INC.
TO ADJUSTED INCOME (1)
(Amounts in thousands, except per share amounts)
(Unaudited)

|   |     |                  | Qua | Quarters Ended    |              |                  |   | For the Nine Months Ended | Months | Ended               |
|---|-----|------------------|-----|-------------------|--------------|------------------|---|---------------------------|--------|---------------------|
|   | ۱ ٔ | December<br>2014 | ű   | September<br>2014 |              | December<br>2013 |   | December<br>2014          |        | December<br>2013    |
| Net Income Attributable to Legg Mason, Inc.   | ↔   | 77,036           | ↔   | 4,897             | ↔            | 81,734           | ↔ | 154,121                   | ↔      | 215,837             |
| Plus (less): Amortization of intangible assets Contingent consideration fair value adjustment       |     | 699              |     | 464               |              | 4,170            |   | 2,028                     |        | 11,418 5,000        |
| Deferred income taxes on intangible assets:<br>Tax amortization benefit<br>U.K. tax rate adjustment |     | 35,362           |     | 35,225            |              | 33,706           |   | 104,731                   |        | 101,179<br>(19,164) |
| Adjusted Income   | ω   | 113,067          | ↔   | 40,586            | <del>s</del> | 124,610          | ↔ | 260,880                   | ↔      | 314,270             |
| Net Income per Diluted Share Attributable<br>to Legg Mason, Inc. Common Shareholders                | ↔   | 0.67             | ↔   | 0.04              | ↔            | 0.67             | ↔ | 1.32                      | ↔      | 1.75                |
| Plus (less): Amortization of intangible assets Contingent consideration fair value adjustment       |     | 0.01             |     | 1 1               |              | 0.04             |   | 0.02                      |        | 0.09                |
| Deferred income taxes on intangine assets.  Tax amortization benefit U.K. tax rate adjustment       |     | 0.30             |     | 0.31              |              | 0.28             |   | 0.89                      |        | 0.82 (0.15)         |
| Adjusted Income per Diluted Share   | ↔   | 0.98             | ↔   | 0.35              | ↔            | 1.03             | ↔ | 2.23                      | ↔      | 2.55                |

(1) See explanations for Use of Supplemental Non-GAAP Financial Information.

# LEGG MASON, INC. AND SUBSIDIARIES SUPPLEMENTAL DATA RECONCILIATION OF OPERATING MARGIN, AS ADJUSTED<sup>(1)</sup> (Amounts in thousands) (Unaudited)

|  |                  |                | Quarters Ended    | pep          |                  |                |   | For the Nine Months Ended | Months | Ended              |   |
|--|------------------|----------------|-------------------|--------------|------------------|----------------|---|---------------------------|--------|--------------------|---|
|  | December<br>2014 | lber<br>4      | September<br>2014 | <u>.</u>     | December<br>2013 | mber<br>13     | _ | December<br>2014          | ۵      | December<br>2013   |   |
| Operating Revenues, GAAP basis   | \$ 718           | 718,984        | \$ 703,895        | 2            | \$ 72            | 720,092        | ↔ | 2,116,760                 | ₩      | 2,060,361          |   |
| Plus (less): Operating revenues eliminated upon consolidation of investment vehicles |                  | 182            | 184               | 4            |                  | 499            |   | 549                       |        | 1,637              |   |
| Distribution and servicing expense excluding consolidated investment vehicles        | (147             | (147,481)      | (155,090)         | (o)          | (14              | (148,788)      |   | (451,272)                 |        | (474,097)          |   |
| Operating Revenues, as Adjusted  | \$ 571           | 571,685        | \$ 548,989        | '            | \$ 27            | 571,803        | ↔ | 1,666,037                 | ↔      | \$ 1,587,901       |   |
| Operating Income, GAAP basis   | \$ 119           | 119,368        | \$ 130,355        | Ŋ            | \$ 12            | 121,652        | ↔ | 369,269                   | ↔      | 311,552            |   |
| Plus (less): Gains (losses) on deferred compensation                                 | C                | 1              | 0                 | S            |                  | 0<br>0<br>0    |   | 0                         |        | 2.<br>C.<br>n<br>n |   |
| and seed investments Contingent consideration fair value adjustment                  | 7                | 7,17,          | (3/4)             | <del>1</del> |                  | 6,300<br>5,000 |   | 70,0                      |        | 5,000              |   |
| Amortization of intangible assets  |                  | 699            | 464               | 4            |                  | 4,170          |   | 2,028                     |        | 11,418             |   |
| Operating income (ross) of consolidated investment vehicles, net                     |                  | 224            | 238               | ω            |                  | 640            |   | 999                       |        | 1,960              |   |
| Operating Income, as Adjusted  | \$ 122           | 122,438        | \$ 130,683        | က္ခ          | \$ 13            | 137,970        | ↔ | 378,214                   | ↔      | 342,486            |   |
| Operating Margin, GAAP basis<br>Operating Margin, as Adjusted                        |                  | 16.6 %<br>21.4 | 6 18.5<br>23.8    | %<br>8<br>8  |                  | 16.9 %<br>24.1 |   | 17.4                      | %      | 15.1<br>21.6       | % |

<sup>(1)</sup> See explanations for Use of Supplemental Non-GAAP Financial Information.

## LEGG MASON, INC. AND SUBSIDIARIES (Amounts in billions) (Unaudited)

### Assets Under Management

|                |                |                 |        |              |                  |           |               | ed                | December 2013             | 169.6  | 357.6        | 527.2            | 132.8     | 0.099        |
|----------------|----------------|-----------------|--------|--------------|------------------|-----------|---------------|-------------------|---------------------------|--------|--------------|------------------|-----------|--------------|
|                |                |                 |        |              |                  |           |               | ths End           | Dece                      | ↔      |              |                  |           | S            |
|                |                |                 |        |              |                  |           |               | Nine Months Ended | ecember 2014              | 194.6  | 364.7        | 559.3            | 142.1     | 701.4        |
|                |                |                 |        |              |                  |           |               |                   | Decer                     | ↔      |              |                  |           | ↔            |
|                | December 2013  |                 | 182.5  | 355.6        | 538.1            | 141.4     | 679.5         |                   | December 2013             | 176.9  | 356.5        | 533.4            | 136.6     | 670.0        |
|                | Decer          |                 | ↔      |              |                  |           | <del>S</del>  |                   | Decer                     | ↔      |              |                  |           | ↔            |
|                | March 2014     |                 | 186.4  | 365.2        | 551.6            | 150.2     | 701.8         |                   | March 2014                | 183.1  | 360.8        | 543.9            | 145.1     | 0.689        |
|                | Mar            |                 | ↔      |              |                  |           | <del>\$</del> |                   | Mar                       | ↔      |              |                  |           | ↔            |
| Quarters Ended | June 2014      |                 | 196.0  | 366.7        | 562.7            | 141.6     | 704.3         | Quarters Ended    | June 2014                 | 189.3  | 363.4        | 552.7            | 138.6     | 691.3        |
| Quart          | Jur            |                 | ↔      |              |                  |           | 8             | Quart             | Jur                       | ↔      |              |                  |           | ↔            |
|                | September 2014 |                 | 193.6  | 360.4        | 554.0            | 153.8     | 707.8         |                   | September 2014            | 194.6  | 364.1        | 558.7            | 145.4     | 704.1        |
|                | Septe          |                 | s      |              |                  |           | ↔             |                   | Septel                    | \$     |              |                  |           | <del>S</del> |
|                | December 2014  |                 | 198.7  | 367.4        | 566.1            | 143.0     | 709.1         |                   | December 2014             | 200.0  | 365.8        | 565.8            | 145.1     | 710.9        |
|                | Decer          |                 | ↔      |              |                  |           | ↔             |                   | Decer                     | ↔      |              |                  |           | ↔            |
| )              |                | By asset class: | Equity | Fixed Income | Long-Term Assets | Liquidity | Total         |                   | By asset class (average): | Equity | Fixed Income | Long-Term Assets | Liquidity | Total        |

# Component Changes in Assets Under Management

|                                  |       | )             |             |           | Quarte        | Quarters Ended |      |            |       |               |       | Nine Months Ended | hs Ended | -        |
|----------------------------------|-------|---------------|-------------|-----------|---------------|----------------|------|------------|-------|---------------|-------|-------------------|----------|----------|
|                                  | Decen | December 2014 | September 2 | 1ber 2014 | June          | June 2014      | Marc | March 2014 | Decem | December 2013 | Decem | December 2014     | December | ber 2013 |
| Beginning of period              | ↔     | 707.8         | ↔           | 704.3     | <del>\$</del> | 701.8          | ↔    | 679.5      | \$    | 0.959         | \$    | 701.8             | ↔        | 664.6    |
| ret cheft cash nows.<br>Equity   |       | (1.1)         |             | 1.6       |               | (1.8)          |      | 0.5        |       | (0.7)         |       | (1.3)             |          | (5.5)    |
| Fixed Income                     |       | 6.6           |             | (6.0)     |               | 2.5            |      | (0.8)      |       | 0.7           |       | 11.5              |          | 2.0      |
| Long-Term flows                  |       | 8.8           |             | 0.7       |               | 0.7            |      | (0.3)      |       |               |       | 10.2              |          | (3.5)    |
| Liquidity                        |       | (10.6)        |             | 12.7      |               | (8.9)          |      | 8.6        |       | 6.6           |       | (6.9)             |          | 3.5      |
| Total net client cash flows      |       | (1.8)         |             | 13.4      |               | (8.2)          |      | 8.3        |       | 6.6           |       | 3.3               |          | ı        |
| Market performance and other     |       | 3.1           |             | (6.6)     |               | 5.7            |      | 14.0       |       | 13.6          |       | (1.0)             |          | 16.2     |
| Acquisitions (Dispositions), net |       | 1             |             | 1         |               | 5.0            |      | 1          |       | 1             |       | 5.0               |          | (1.3)    |
| End of period                    | \$    | 709.1         | \$          | 707.8     | ↔             | 704.3          | \$   | 701.8      | \$    | 679.5         | 8     | 709.1             | \$       | 679.5    |
|                                  |       |               |             |           |               |                |      |            |       |               |       |                   |          |          |

Note 1: Due to effects of rounding, the sum of the quarterly results may differ immaterially from the year-to-date results.

Note 2: During the quarter ended June 2014, certain client assets previously reported as Assets Under Management (AUM) have been reclassified to Assets Under Advisement (AUA). As a result of this change, \$12.8 billion has been deducted from AUM, with the deduction reflected in Market performance and other. Included in the table is \$12.6 billion in December 2013, primarily related to the low-fee sovereign mandate that has been reclassified to AUA.



### **Use of Supplemental Non-GAAP Financial Information**

As supplemental information, we are providing performance measures that are based on methodologies other than generally accepted accounting principles ("non-GAAP") for "Adjusted Income" and "Operating Margin, as Adjusted" that management uses as benchmarks in evaluating and comparing our period-to-period operating performance.

### **Adjusted Income**

We define "Adjusted Income" as Net Income Attributable to Legg Mason, Inc., plus amortization and deferred taxes related to intangible assets and goodwill, imputed interest and tax benefits on contingent convertible debt less deferred income taxes on goodwill and indefinite-life intangible asset impairment, if any. We also adjust for non-core items that are not reflective of our economic performance, such as intangible asset impairments, the impact of fair value adjustments of contingent consideration liabilities, if any, the impact of tax rate adjustments on certain deferred tax liabilities related to indefinite-life intangible assets, and loss on extinguishment of contingent convertible debt.

We believe that Adjusted Income provides a useful representation of our operating performance adjusted for non-cash acquisition related items and other items that facilitate comparison of our results to the results of other asset management firms that have not issued/extinguished contingent convertible debt or made significant acquisitions. We also believe that Adjusted Income is an important metric in estimating the value of an asset management business.

Adjusted Income only considers adjustments for certain items that relate to operating performance and comparability, and therefore, is most readily reconcilable to Net Income Attributable to Legg Mason, Inc. determined under GAAP. This measure is provided in addition to Net Income Attributable to Legg Mason, Inc., but is not a substitute for Net Income Attributable to Legg Mason, Inc. and may not be comparable to non-GAAP performance measures, including measures of adjusted earnings or adjusted income, of other companies. Further, Adjusted Income is not a liquidity measure and should not be used in place of cash flow measures determined under GAAP. Fair value adjustments of contingent consideration liabilities may or may not provide a tax benefit, depending on the tax attributes of the acquisition transaction. We consider Adjusted Income to be useful to investors because it is an important metric in measuring the economic performance of asset management companies, as an indicator of value, and because it facilitates comparison of our operating results with the results of other asset management firms that have not issued/extinguished contingent convertible debt or made significant acquisitions.

In calculating Adjusted Income, we adjust for the impact of the amortization of management contract assets and impairment of indefinite-life intangible assets, and add (subtract) the impact of fair value adjustments of contingent consideration liabilities, if any, all of which arise from acquisitions, to Net Income Attributable to Legg Mason, Inc. to reflect the fact that these items distort comparisons of our operating results with the results of other asset management firms that have not engaged in significant acquisitions. Deferred taxes on indefinitelife intangible assets and goodwill include actual tax benefits from amortization deductions that are not realized under GAAP absent an impairment charge or the disposition of the related business. Because we fully expect to realize the economic benefit of the current period tax amortization, we add this benefit to Net Income Attributable to Legg Mason, Inc. in the calculation of Adjusted Income. However, because of our net operating loss carry-forward, we will receive the benefit of the current tax amortization over time. Conversely, we subtract the non-cash income tax benefits on goodwill and indefinite-life intangible asset impairment charges and U.K. tax rate adjustments on excess book basis on certain acquired indefinite-life intangible assets, if applicable, that have been recognized under GAAP. We also add back, if applicable, non-cash imputed interest and the extinguishment loss on contingent convertible debt adjusted for amounts allocated to the conversion feature, as well as adding the actual tax benefits on the imputed interest that are not realized under GAAP. These adjustments reflect that these items distort comparisons of Legg Mason's operating results to prior periods and the results of other asset management firms that have not engaged in significant acquisitions, including any related impairments, or issued/extinguished contingent convertible debt.

Should a disposition, impairment charge or other non-core item occur, its impact on Adjusted Income may distort actual changes in the operating performance or value of our firm. Accordingly, we monitor these items



and their related impact, including taxes, on Adjusted Income to ensure that appropriate adjustments and explanations accompany such disclosures.

Although depreciation and amortization of fixed assets are non-cash expenses, we do not add these charges in calculating Adjusted Income because these charges are related to assets that will ultimately require replacement.

### Operating Margin, as Adjusted

We calculate "Operating Margin, as Adjusted," by dividing (i) Operating Income, adjusted to exclude the impact on compensation expense of gains or losses on investments made to fund deferred compensation plans, the impact on compensation expense of gains or losses on seed capital investments by our affiliates under revenue sharing agreements, amortization related to intangible assets, income (loss) of consolidated investment vehicles, the impact of fair value adjustments of contingent consideration liabilities, if any, and impairment charges by (ii) our operating revenues, adjusted to add back net investment advisory fees eliminated upon consolidation of investment vehicles, less distribution and servicing expenses which we use as an approximate measure of revenues that are passed through to third parties, which we refer to as "Operating Revenues, as Adjusted". The compensation items are removed from Operating Income in the calculation because they are offset by an equal amount in Other non-operating income (expense), and thus have no impact on Net Income Attributable to Legg Mason, Inc. We adjust for the impact of the amortization of management contract assets and the impact of fair value adjustments of contingent consideration liabilities, if any, which arise from acquisitions to reflect the fact that these items distort comparison of our operating results with the results of other asset management firms that have not engaged in significant acquisitions. Impairment charges and income (loss) of consolidated investment vehicles are removed from Operating Income in the calculation because these items are not reflective of our core asset management operations. We use Operating Revenues, as Adjusted in the calculation to show the operating margin without distribution and servicing expenses, which we use to approximate our distribution revenues that are passed through to third parties as a direct cost of selling our products, although distribution and servicing expenses may include commissions paid in connection with the launching of closed-end funds for which there is no corresponding revenue in the period. Operating Revenues, as Adjusted also includes our advisory revenues we receive from consolidated investment vehicles that are eliminated in consolidation under GAAP.

We believe that Operating Margin, as Adjusted, is a useful measure of our performance because it provides a measure of our core business activities. It excludes items that have no impact on Net Income Attributable to Legg Mason, Inc. and indicates what Legg Mason's operating margin would have been without distribution revenues that are passed through to third parties as a direct cost of selling our products, amortization related to intangible assets, changes in the fair value of contingent consideration liabilities, impairment charges, and the impact of the consolidation of certain investment vehicles described above. The consolidation of these investment vehicles does not have an impact on Net Income Attributable to Legg Mason, Inc. This measure is provided in addition to the Company's operating margin calculated under GAAP, but is not a substitute for calculations of margins under GAAP and may not be comparable to non-GAAP performance measures, including measures of adjusted margins of other companies.