# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D. C. 20549

## FORM 8-K

## CURRENT REPORT

## Pursuant to Section 13 or 15(d) of

 the Securities Exchange Act of 1934Date of report (Date of earliest event reported): April 24, 2012

## ASHLAND INC. <br> (Exact name of registrant as specified in its charter)

Kentucky
(State or other jurisdiction of incorporation)

1-32532
(Commission File Number)

20-0865835
(I.R.S. Employer Identification No.)

50 E. RiverCenter Boulevard
P.O. Box 391

Covington, Kentucky 41012-0391
Registrant's telephone number, including area code (859) 815-3333

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition

On April 24, 2012, Ashland Inc. ("Ashland") announced preliminary second quarter results, which are discussed in more detail in the news release attached hereto as Exhibit 99.1, which is incorporated by reference into this Item 2.02.

The information in this report, being furnished pursuant to Item 2.02 of Form 8-K, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, and is not incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits
(d) Exhibits
99.1 News Release dated April 24, 2012.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ASHLAND INC.
(Registrant)

April 24, 2012
/s/ Lamar M. Chambers
Lamar M. Chambers
Senior Vice President and
Chief Financial Officer

## EXHIBIT INDEX

99.1 News Release dated April 24, 2012.

FOR IMMEDIATE RELEASE
April 24, 2012

Ashland Inc. reports preliminary financial results for second quarter of fiscal 2012
Earnings from continuing operations equal $\$ 1.13$ per diluted share; adjusted earnings, excluding key items, increased 57 percent to $\$ 1.52$ per diluted share

COVINGTON, Ky. - Ashland Inc. (NYSE: ASH), a global leader in specialty chemical solutions for consumer and industrial markets, today announced preliminary ${ }^{(1)}$ financial results for the quarter ended Mar. 31, 2012, the second quarter of its 2012 fiscal year.

Quarterly Highlights

| (in millions except per-share amounts) | Quarter Ended Mar. 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  |
| Operating income | \$ | 179 | \$ | 256 |
| Key items* |  | 42 |  | (114) |
| Adjusted operating income* | \$ | 221 | \$ | 142 |
| Adjusted pro forma EBITDA* ${ }^{\dagger}$ | \$ | 329 | \$ | 322 |
| Diluted earnings per share (EPS) |  |  |  |  |
| From net income | \$ | 1.10 | \$ | 6.02 |
| From continuing operations | \$ | 1.13 | \$ | 2.26 |
| Key items* |  | 0.39 |  | (1.29) |
| Adjusted EPS from continuing operations* | \$ | 1.52 | \$ | 0.97 |
| Cash flows provided by operating activities from continuing operations | \$ | 210 | \$ | 114 |
| Free cash flow* |  | 141 |  | 72 |
| * See Tables 5, 6 and 7 for definitions and U.S. GAAP reconciliations. Includes International Specialty Products Inc. in both periods. |  |  |  |  |

For the second quarter of fiscal 2012, Ashland reported income from continuing operations of $\$ 90$ million, or $\$ 1.13$ per diluted share, on sales of $\$ 2.1$ billion. These results included three key items that together reduced income from continuing operations by approximately $\$ 31$ million, net of tax, or 39 cents per diluted share. The after-tax charges related to adjustments to stepped-up inventory values from the acquisition of International Specialty Products Inc. (ISP) last August; expenses related to Ashland's integration and cost-reduction program; and a write-off related to pre-
construction costs for a previously planned greenfield manufacturing facility in northern China. Excluding these three key items, Ashland's adjusted income from continuing operations was $\$ 121$ million, or $\$ 1.52$ per diluted share, an increase of 57 percent versus the year-ago quarter.

For the year-ago quarter, income from continuing operations was $\$ 182$ million, or $\$ 2.26$ per diluted share, on sales of $\$ 1.6$ billion. The year-ago results included four key items that had a combined positive impact of $\$ 103$ million, net of tax, or $\$ 1.29$ per diluted share. Excluding these items, adjusted income from continuing operations was 97 cents per diluted share. The March 2011 results do not include ISP or related financing costs associated with that acquisition. (Please refer to Table 5 of the accompanying financial statements for details of key items in both periods.)

Adjusting for the impact of key items in both the current and prior-year quarters and for the acquisition of ISP on a pro forma basis, Ashland's results for the March 2012 quarter as compared with the March 2011 quarter were as follows:

- Sales grew 2 percent to $\$ 2.1$ billion;
- Operating income rose 4 percent to $\$ 221$ million;
- Earnings before interest, taxes, depreciation and amortization (EBITDA) increased 2 percent to $\$ 329$ million; and
- EBITDA as a percent of sales held steady at 15.8 percent.
"I am pleased with Ashland's solid financial performance in the second quarter. Our overall business continues to perform well, with increased sales, stable margins and improved cash flow during the quarter despite some market weakness in certain commercial units," said James J. O'Brien, Ashland chairman and chief executive officer. "Ashland Specialty Ingredients achieved another strong quarter with double-digit sales and earnings increases, and good sales growth in all regions of the world. With last year's acquisition of International Specialty Products, we have strengthened our position in higher-margin growth markets and we are seeing the benefit to our bottom-line results. Also during the quarter, Ashland Performance Materials had improved pricing and stronger demand in the North American market. Although Ashland Consumer Markets was down versus the prior year due to softness in the domestic market, its performance improved when compared to the first quarter. Ashland Water Technologies continues to face a challenging demand environment, with lower volumes more than offsetting the benefit from improved pricing in the quarter."


## Business Segment Performance

In order to aid understanding of Ashland's ongoing business performance, the results of Ashland's business segments are presented on an adjusted or pro forma adjusted basis, and EBITDA is reconciled to operating income in Tables 7 and 8 of this news release.

Ashland Specialty Ingredients reported sales of $\$ 723$ million for the March 2012 quarter, an increase of 11 percent when compared to a year ago on a pro forma basis. EBITDA rose 12 percent, to $\$ 186$ million, while EBITDA as a percent of sales was 25.7 percent, an increase of 10 basis points versus the year-ago quarter. Each of Specialty Ingredients' businesses performed well during the quarter, with particularly impressive performance from the Energy, Construction and Specialty Performance businesses. Specialty Ingredients represents the largest commercial unit within Ashland, comprising 56 percent of the company's consolidated EBITDA on a trailing 12-month basis.

Ashland Performance Materials reported sales of \$408 million, a 4-percent decrease from the March 2011 quarter on the same pro forma basis, which includes the results of ISP's elastomers business. Excluding effects associated with our Casting Solutions joint venture and the recently divested PVAc business, year-over-year sales for Performance Materials rose 4 percent. EBITDA increased 9 percent, to $\$ 35$ million, while EBITDA as a percent of sales grew 110 basis points to 8.6 percent.

Sales at Ashland Consumer Markets rose 6 percent, to $\$ 520$ million, when compared to a year ago. EBITDA totaled $\$ 66$ million, a decline of 10 percent versus a year ago, while EBITDA as a percent of sales was 12.7 percent, a decline of 220 basis points from March 2011. However, EBITDA was higher on a sequential basis when compared to the December 2011 quarter due to seasonal volume increases, increased pricing and lower raw material costs.

Ashland Water Technologies' sales totaled $\$ 428$ million in the March 2012 quarter, a decline of 9 percent from the year-ago quarter. EBITDA was $\$ 39$ million, a 24 -percent decline from March 2011. EBITDA as a percent of sales was 9.1 percent, down 170 basis points. Lower volumes remain the primary challenge within Water Technologies' business. Water Technologies has taken a number of steps over the past year to refocus its business on higher-margin, higher-growth opportunities, and these actions should lead to improved results over time. This includes the divestiture of our synlubes business and the repositioning of our middle-market commercial business through a wellestablished distributor. The latter decision, announced last week, will eliminate the high costs associated with servicing approximately 5,000 customer locations that together generated only $\$ 15$ million in annualized sales.

After excluding the effects from key items, Ashland's effective tax rate for the March 2012 quarter was 27 percent. Given our ongoing work in this area and a refinement of some of our initial assumptions, we now expect Ashland's tax rate for the full year to be in the range of 28-30 percent.

## Outlook

Looking ahead, O'Brien said he is confident about Ashland's growth opportunities and business performance.
"Our year-to-date financial performance provides clear evidence of the strategic benefits provided by the addition of ISP's higher-margin business portfolio. Specialty chemicals are now the core of our business, and we are beginning to see the improved earnings power that comes with this focus on higher-growth, less cyclical markets. At the same time, we have made great progress on our cost reduction program, which is targeting $\$ 90$ million in annualized savings. Through the end of March, we had already achieved more than two-thirds of that goal and the integration with ISP is progressing largely as expected. While rising raw material costs are always a concern in our business, we have demonstrated a strong ability to effectively manage these challenges through pricing and efficiency improvements," he explained.
"We have good momentum going into the second half of fiscal 2012, with the June quarter typically being our seasonally strongest. We will continue to focus on driving earnings through organic volume growth, margin improvement, cost efficiencies and strategic capital investment. We are well on track for the year and remain confident in
our ability to deliver our fiscal 2014 financial targets for sales and earnings growth," O'Brien said.

## Conference Call Webcast

Ashland will host a live webcast of its second-quarter conference call with securities analysts at 9 a.m. EDT Tuesday, April 24, 2012. The webcast and supporting materials will be accessible through Ashland's website at http://investor.ashland.com. Following the live event, an archived version of the webcast and supporting materials will be available for 12 months.

## Use of Non-GAAP Measures

This news release includes certain non-GAAP (Generally Accepted Accounting Principles) measures. Such measurements are not prepared in accordance with GAAP and should not be construed as an alternative to reported results determined in accordance with GAAP. Management believes the use of such non-GAAP measures assists investors in understanding the ongoing operating performance of the company and its segments. The non-GAAP information provided may not be consistent with the methodologies used by other companies. All non-GAAP amounts have been reconciled with reported GAAP results in Tables 5, 6 and 7 of the financial statements provided with this news release.

## About Ashland

In more than 100 countries, the people of Ashland Inc. (NYSE: ASH) provide the specialty chemicals, technologies and insights to help customers create new and improved products for today and sustainable solutions for tomorrow. Our chemistry is at work every day in a wide variety of markets and applications, including architectural coatings, automotive, construction, energy, food and beverage, personal care, pharmaceutical, tissue and towel, and water treatment. Visit ashland.com to see the innovations we offer through our four commercial units - Ashland Specialty Ingredients, Ashland Water Technologies, Ashland Performance Materials and Ashland Consumer Markets.

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## Forward-Looking Statements

This news release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. In addition, Ashland may from time to time make forward-looking statements in its other filings with the Securities and Exchange Commission (SEC), news releases and other written and oral communications. These forward-looking statements are based on Ashland's expectations and assumptions, as of the date such statements are made, regarding Ashland's future operating performance and financial condition, the economy and other future events or circumstances. Ashland's expectations and assumptions include, without limitation, internal forecasts and analyses of current and future market conditions and trends, management plans and strategies, operating efficiencies and economic conditions (such as prices, supply and demand, cost of raw materials, and the ability to recover raw-material cost increases through price increases), and risks and uncertainties associated with the following: Ashland's substantial indebtedness (including the possibility that such indebtedness and related restrictive covenants may adversely affect Ashland's future cash flows, results of operations, financial condition and its ability to repay debt), severe weather, natural disasters, and legal proceedings and claims (including environmental and asbestos matters). Various risks and uncertainties may cause actual results to
differ materially from those stated, projected or implied by any forward-looking statements, including, without limitation, risks and uncertainties affecting Ashland that are described in its most recent Form 10-K (including Item 1A Risk Factors) filed with the SEC, which is available on Ashland's website at http://investor.ashland.com or on the SEC's website at www.sec.gov. Ashland believes its expectations and assumptions are reasonable, but there can be no assurance that the expectations reflected herein will be achieved. Ashland undertakes no obligation to subsequently update any forward-looking statements made in this news release or otherwise except as required by securities or other applicable law.

## ${ }^{(1)}$ Preliminary Results

Financial results are preliminary until Ashland's Form 10-Q for the fiscal quarter ended Mar. 31, 2012, is filed with the SEC.

## FOR FURTHER INFORMATION:

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## STATEMENTS OF CONSOLIDATED INCOME

(In millions except per share data - preliminary and unaudited)

| Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| \$ | 2,079 | \$ | 1,557 | \$ | 4,009 | \$ | 2,989 |
| 1,504 |  |  | 1,094 |  | 2,912 |  | 2,128 |
| 381 |  |  | 201 |  | 743 |  | 478 |
| 31 |  |  | 20 |  | 61 |  | 39 |
| 1,916 |  |  | 1,315 |  | 3,716 |  | 2,645 |
| 16 |  |  | 14 |  | 30 |  | 27 |
| 179 <br> (56) |  |  | 256 |  | 323 |  | 371 |
|  |  |  | (39) |  | (113) |  | (66) |
|  |  |  | - |  | (3) |  | 21 |
| 124 |  |  | 217 |  | 207 |  | 326 |
| 34 |  |  | 35 |  | 57 |  | 72 |
| 90 |  |  | 182 |  | 150 |  | 254 |
| (2) |  |  | 303 |  | (1) |  | 329 |
| \$ | 88 | \$ | 485 | \$ | 149 | \$ | 583 |
| \$ |  | \$ | 2.26 | \$ | 1.89 | \$ | 3.16 |
|  | (.03) |  | 3.76 |  | (.02) |  | 4.10 |
| \$ | 1.10 | \$ | 6.02 | \$ | 1.87 | \$ | 7.26 |
|  | 80 |  | 80 |  | 79 |  | 80 |
|  | 723 | \$ | 270 | \$ | 1,351 | \$ | 486 |
|  | 428 |  | 471 |  | 876 |  | 921 |
|  | 408 |  | 325 |  | 787 |  | 650 |
| \$ | 520 |  | 491 |  | 995 |  | 932 |
| \$ | 2,079 | \$ | 1,557 | \$ | 4,009 | \$ | 2,989 |
| \$ | 115 | \$ | 43 | \$ | 186 | \$ | 64 |
|  | 23 |  | 31 |  | 45 |  | 59 |
|  | 22 |  | 5 |  | 55 |  | 13 |
|  | 57 |  | 64 |  | 104 |  | 132 |
|  | (38) |  | 113 |  | (67) |  | 103 |
| \$ | 179 | \$ | 256 | \$ | 323 | \$ | 371 |


| Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| \$ | 2,079 | \$ | 1,557 | \$ | 4,009 | \$ | 2,989 |
| 1,504 |  |  | 1,094 |  | 2,912 |  | 2,128 |
| 381 |  |  | 201 |  | 743 |  | 478 |
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|  |  |  | - |  | (3) |  | 21 |
| 124 |  |  | 217 |  | 207 |  | 326 |
| 34 |  |  | 35 |  | 57 |  | 72 |
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|  | (.03) |  | 3.76 |  | (.02) |  | 4.10 |
| \$ | 1.10 | \$ | 6.02 | \$ | 1.87 | \$ | 7.26 |
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|  | 428 |  | 471 |  | 876 |  | 921 |
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| \$ | 2,079 | \$ | 1,557 | \$ | 4,009 | \$ | 2,989 |
| \$ | 115 | \$ | 43 | \$ | 186 | \$ | 64 |
| 23 |  |  | 31 |  | 45 |  | 59 |
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| 57 |  |  | 64 |  | 104 |  | 132 |
| (38) |  |  | 113 |  | (67) |  | 103 |
| \$ 179 |  | \$ | 256 | \$ | 323 | \$ | 371 |


| Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| \$ | 2,079 | \$ | 1,557 | \$ | 4,009 | \$ | 2,989 |
| 1,504 |  |  | 1,094 |  | 2,912 |  | 2,128 |
| 381 |  |  | 201 |  | 743 |  | 478 |
| 31 |  |  | 20 |  | 61 |  | 39 |
| 1,916 |  |  | 1,315 |  | 3,716 |  | 2,645 |
| 16 |  |  | 14 |  | 30 |  | 27 |
| 179 <br> (56) |  |  | 256 |  | 323 |  | 371 |
|  |  |  | (39) |  | (113) |  | (66) |
|  |  |  | - |  | (3) |  | 21 |
| 124 |  |  | 217 |  | 207 |  | 326 |
| 34 |  |  | 35 |  | 57 |  | 72 |
| 90 |  |  | 182 |  | 150 |  | 254 |
| (2) |  |  | 303 |  | (1) |  | 329 |
| \$ | 88 | \$ | 485 | \$ | 149 | \$ | 583 |
| \$ |  | \$ | 2.26 | \$ | 1.89 | \$ | 3.16 |
|  | (.03) |  | 3.76 |  | (.02) |  | 4.10 |
| \$ | 1.10 | \$ | 6.02 | \$ | 1.87 | \$ | 7.26 |
|  | 80 |  | 80 |  | 79 |  | 80 |
| \$ | 723 | \$ | 270 | \$ | 1,351 | \$ | 486 |
|  | 428 |  | 471 |  | 876 |  | 921 |
|  | 408 |  | 325 |  | 787 |  | 650 |
|  | 520 |  | 491 |  | 995 |  | 932 |
| \$ | 2,079 | \$ | 1,557 | \$ | 4,009 | \$ | 2,989 |
| \$ | 115 | \$ | 43 | \$ | 186 | \$ | 64 |
| 23 |  |  | 31 |  | 45 |  | 59 |
| 22 |  |  | 5 |  | 55 |  | 13 |
| 57 |  |  | 64 |  | 104 |  | 132 |
| (38) |  |  | 113 |  | (67) |  | 103 |
| \$ 179 |  | \$ | 256 | \$ | 323 | \$ | 371 |

## SALES

## COSTS AND EXPENSES

Cost of sales (a) (b)
Selling, general and administrative expense (b) (c)
Research and development expense

## EQUITY AND OTHER INCOME

## OPERATING INCOME

Net interest and other financing expense
Net gain (loss) on acquisitions and divestitures
INCOME FROM CONTINUING OPERATIONS
BEFORE INCOME TAXES
Income tax expense
INCOME FROM CONTINUING OPERATIONS
Income (loss) from discontinued operations (net of income taxes) (d) NET INCOME

## DILUTED EARNINGS PER SHARE

Income from continuing operations
Income (loss) from discontinued operations
Net income

## AVERAGE COMMON SHARES AND ASSUMED CONVERSIONS

SALES
Specialty Ingredients
\$
80
80

Water Technologies
Performance Materials
Consumer Markets

OPERATING INCOME (LOSS)
Specialty Ingredients
Water Technologies
Performance Materials
Consumer Markets
Unallocated and other (b)
(a) Includes a noncash charge of $\$ 28$ million for the six months ended March 31, 2012 related to the fair value assessment of inventory acquired from ISP at the date of acquisition.
(b) The three and six months ended March 31, 2011 include $\$ 120$ million of income ( $\$ 37$ million and $\$ 83$ million recognized within the cost of sales and selling, general and administrative expense captions, respectively) related to the actuarial gain on pension and postretirement benefit plans, recognized in the prior year quarter due to a required plan remeasurement from the Distribution sale, which is further discussed in note (d).
(c) The three and six months ended March 31, 2012 include restructuring charges of $\$ 38$ million and $\$ 66$ million, respectively, related to certain company wide restructuring and integration activities related to recent business realignments through acquisitions, divestitures and joint venture arrangements.
(d) Includes income in the prior year of $\$ 44$ million and $\$ 68$ million for the three and six months ended March 31,2011 , respectively, related to direct results of the Distribution business that was divested on March 31, 2011. Due to the sale qualifying for discontinued operation treatment, the direct results of this business have been presented within this caption. In addition, the three and six months ended March 31, 2011 include an after-tax gain of $\$ 256$ million on the sale of the Distribution business.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In millions - preliminary and unaudited)

|  | $\begin{array}{r} \text { March } 31 \\ 2012 \\ \hline \end{array}$ |  | $\begin{array}{r} \text { September } 30 \\ 2011 \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 599 | \$ | 737 |
| Accounts receivable |  | 1,489 |  | 1,482 |
| Inventories |  | 949 |  | 925 |
| Deferred income taxes |  | 163 |  | 163 |
| Other assets |  | 83 |  | 80 |
|  |  | 3,283 |  | 3,387 |
| Noncurrent assets |  |  |  |  |
| Goodwill |  | 3,319 |  | 3,291 |
| Intangibles |  | 2,066 |  | 2,134 |
| Asbestos insurance receivable (noncurrent portion) |  | 431 |  | 448 |
| Equity and other unconsolidated investments |  | 200 |  | 193 |
| Other assets |  | 585 |  | 599 |
|  |  | 6,601 |  | 6,665 |
| Property, plant and equipment |  |  |  |  |
| Cost |  | 4,341 |  | 4,306 |
| Accumulated depreciation and amortization |  | $(1,519)$ |  | $(1,392)$ |
|  |  | 2,822 |  | 2,914 |
| Total assets | \$ | 12,706 | \$ | 12,966 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current liabilities |  |  |  |  |
| Short-term debt | \$ | 55 | \$ | 83 |
| Current portion of long-term debt |  | 109 |  | 101 |
| Trade and other payables |  | 882 |  | 911 |
| Accrued expenses and other liabilities |  | 532 |  | 644 |
|  |  | 1,578 |  | 1,739 |
| Noncurrent liabilities |  |  |  |  |
| Long-term debt (noncurrent portion) |  | 3,588 |  | 3,648 |
| Employee benefit obligations |  | 1,504 |  | 1,566 |
| Asbestos litigation reserve (noncurrent portion) |  | 753 |  | 783 |
| Deferred income taxes |  | 408 |  | 404 |
| Other liabilities |  | 643 |  | 691 |
|  |  | 6,896 |  | 7,092 |
| Stockholders' equity |  | 4,232 |  | 4,135 |
| Total liabilities and stockholders' equity | \$ | 12,706 | \$ | 12,966 |

## STATEMENTS OF CONSOLIDATED CASH FLOWS

(In millions - preliminary and unaudited)

|  | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| CASH FLOWS (USED) PROVIDED BY OPERATING ACTIVITIES |  |  |  |  |  |  |  |  |
| FROM CONTINUING OPERATIONS |  |  |  |  |  |  |  |  |
| Net income | \$ | 88 | \$ | 485 | \$ | 149 | \$ | 583 |
| Loss (income) from discontinued operations (net of income taxes) |  | 2 |  | (303) |  | 1 |  | (329) |
| Adjustments to reconcile income from continuing operations to cash flows from operating activities |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 108 |  | 70 |  | 212 |  | 143 |
| Debt issuance cost amortization |  | 6 |  | 15 |  | 12 |  | 19 |
| Deferred income taxes |  | 1 |  | 10 |  | 3 |  | 20 |
| Equity income from affiliates |  | (7) |  | (4) |  | (14) |  | (7) |
| Distributions from equity affiliates |  |  |  | 1 |  | 1 |  | 3 |
| Gain from sale of property and equipment |  | (1) |  | - |  | (1) |  | (2) |
| Stock based compensation expense |  | 7 |  | 5 |  | 13 |  | 9 |
| Stock contributions to qualified savings plans |  | - |  | 1 |  | - |  | 13 |
| Net (gain) loss on acquisitions and divestitures |  | (1) |  | - |  | 1 |  | (21) |
| Inventory fair value adjustment related to ISP acquisition |  | 4 |  | - |  | 28 |  | - |
| Actuarial gain on pension and post retirement plans |  |  |  | (120) |  | - |  | (120) |
| Change in operating assets and liabilities (a) |  | 3 |  | (46) |  | (377) |  | (234) |
|  |  | 210 |  | 114 |  | 28 |  | 77 |
| CASH FLOWS (USED) PROVIDED BY INVESTING ACTIVITIES |  |  |  |  |  |  |  |  |
| FROM CONTINUING OPERATIONS |  |  |  |  |  |  |  |  |
| Additions to property, plant and equipment |  | (55) |  | (30) |  | (98) |  | (52) |
| Proceeds from disposal of property, plant and equipment |  | 1 |  | 1 |  | 3 |  | 4 |
| Purchase of operations - net of cash acquired |  |  |  | - |  | - |  | (5) |
| Proceeds from sale of available-for-sale securities |  | 4 |  | - |  | 4 |  | - |
| Proceeds from sale of operations or equity investments |  | 43 |  | 19 |  | 42 |  | 40 |
|  |  | (7) |  | (10) |  | (49) |  | (13) |
| CASH FLOWS (USED) PROVIDED BY FINANCING ACTIVITIES |  |  |  |  |  |  |  |  |
| FROM CONTINUING OPERATIONS |  |  |  |  |  |  |  |  |
| Proceeds from issuance of long-term debt |  | 2 |  | - |  | 2 |  | 11 |
| Repayment of long-term debt |  | (34) |  | (289) |  | (57) |  | (299) |
| Repayment of short-term debt |  | (20) |  | (35) |  | (28) |  | (29) |
| Cash dividends paid |  | (14) |  | (12) |  | (27) |  | (24) |
| Proceeds from exercise of stock options |  | 1 |  | 1 |  | 2 |  | 2 |
| Excess tax benefits related to share-based payments |  | 3 |  | - |  | 3 |  | 1 |
|  |  | (62) |  | (335) |  | (105) |  | (338) |
| CASH (USED) PROVIDED BY CONTINUING OPERATIONS |  | 141 |  | (231) |  | (126) |  | (274) |
| Cash (used) provided by discontinued operations |  |  |  |  |  |  |  |  |
| Operating cash flows |  | (5) |  | 5 |  | (8) |  | 5 |
| Investing cash flows |  | - |  | 979 |  | - |  | 979 |
| Effect of currency exchange rate changes on cash and cash equivalents <br> (4) |  |  |  |  |  |  |  |  |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS |  | 133 |  | 755 |  | (138) |  | 712 |
| Cash and cash equivalents - beginning of period |  | 466 |  | 374 |  | 737 |  | 417 |
| CASH AND CASH EQUIVALENTS - END OF PERIOD | \$ | 599 | \$ | 1,129 | \$ | 599 | \$ | 1,129 |
| DEPRECIATION AND AMORTIZATION |  |  |  |  |  |  |  |  |
| Specialty Ingredients | \$ | 67 | \$ | 23 | \$ | 132 | \$ | 47 |
| Water Technologies |  | 18 |  | 20 |  | 37 |  | 41 |
| Performance Materials |  | 13 |  | 17 |  | 25 |  | 35 |
| Consumer Markets |  | 9 |  | 9 |  | 18 |  | 18 |
| Unallocated and other |  | 1 |  | 1 |  | - |  | 2 |
|  | \$ | 108 | \$ | 70 | \$ | 212 | \$ | 143 |
| ADDITIONS TO PROPERTY, PLANT AND EQUIPMENT |  |  |  |  |  |  |  |  |
| Specialty Ingredients | \$ | 23 | \$ | 10 | \$ | 47 | \$ | 19 |
| Water Technologies |  | 12 |  | 8 |  | 20 |  | 14 |
| Performance Materials |  | 9 |  | 3 |  | 16 |  | 6 |
| Consumer Markets |  | 6 |  | 4 |  | 8 |  | 8 |
| Unallocated and other |  | 5 |  | 5 |  | 7 |  | 5 |
|  | \$ | 55 | \$ | 30 | \$ | 98 | \$ | 52 |

[^0]|  | Three months ended March 31 |  |  |  | Six months ended $\qquad$ <br> March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| SPECIALTY INGREDIENTS (a) (b) |  |  |  |  |  |  |  |  |
| Sales per shipping day | \$ | 11.3 | \$ | 4.3 | \$ | 10.8 | \$ | 3.9 |
| Metric tons sold (thousands) |  | 113.1 |  | 42.8 |  | 211.4 |  | 81.3 |
| Gross profit as a percent of sales (c) |  | 32.9\% |  | 33.7\% |  | 31.4\% |  | 32.6\% |
| WATER TECHNOLOGIES (a) |  |  |  |  |  |  |  |  |
| Sales per shipping day | \$ | 6.7 | \$ | 7.5 | \$ | 7.0 | \$ | 7.4 |
| Gross profit as a percent of sales |  | 32.1\% |  | 31.3\% |  | 31.4\% |  | 31.5\% |
| PERFORMANCE MATERIALS (a) (b) |  |  |  |  |  |  |  |  |
| Sales per shipping day | \$ | 6.4 | \$ | 5.2 | \$ | 6.3 | \$ | 5.2 |
| Metric tons sold (thousands) |  | 140.5 |  | 125.2 |  | 277.9 |  | 249.6 |
| Gross profit as a percent of sales |  | 14.6\% |  | 12.0\% |  | 16.8\% |  | 13.3\% |
| CONSUMER MARKETS (a) |  |  |  |  |  |  |  |  |
| Lubricant sales (gallons) |  | 40.7 |  | 44.8 |  | 77.4 |  | 85.3 |
| Premium lubricants (percent of U.S. branded volumes) |  | 30.4\% |  | 32.5\% |  | 29.9\% |  | 31.4\% |
| Gross profit as a percent of sales |  | 26.4\% |  | 29.3\% |  | 25.9\% |  | 30.0\% |

(a) Gross profit as a percent of sales is defined as sales, less cost of sales divided by sales.
(b) Amounts for the three and six months ended March 31, 2011 exclude pre-acquisition results of ISP.
(c) Includes expense of $\$ 4$ million and $\$ 28$ million for the three and six months ended March 31, 2012, respectively, related to the fair value of inventory acquired from ISP. Excluding this expense, the gross profit percentages would have been $33.5 \%$ for both current periods.

OPERATING INCOME (LOSS)
Restructuring and other integration costs
Discontinued planned facility
Inventory fair value adjustment
All other operating income
Operating income
NET INTEREST AND OTHER FINANCING EXPENSE
NET GAIN ON ACQUISITIONS AND DIVESTITURES
INCOME TAX (EXPENSE) BENEFIT
Key items
All other income tax expense

INCOME (LOSS) FROM CONTINUING OPERATIONS

## OPERATING INCOME (LOSS)

Actuarial gain on pension and other postretirement plan remeasurement
Accelerated depreciation
All other operating income
Operating income

## NET INTEREST AND OTHER FINANCING EXPENSE

Accelerated amortization of debt issuance costs
All other net interest and other financing expense

## INCOME TAX (EXPENSE) BENEFIT

Actuarial gain on pension and other postretirement plan remeasurement

(In millions - preliminary and unaudited)

| Free cash flow | Three months ended March 31 |  |  |  | Six months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| Total cash flows provided by operating activities from continuing operations | \$ | 210 | \$ | 114 | \$ | 28 | \$ | 77 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Additions to property, plant and equipment |  | (55) |  | (30) |  | (98) |  | (52) |
| Cash dividends paid |  | (14) |  | (12) |  | (27) |  | (24) |
| ISP acquisition - change in control payment (a) |  | - |  | - |  | 92 |  | - |
| Free cash flows | \$ | 141 | \$ | 72 | \$ | (5) | \$ | 1 |

(a) Since payment was generated from investment activity, this amount has been included within this calculation.

## RECONCILIATION OF NON-GAAP DATA - ADJUSTED EBITDA

(In millions - preliminary and unaudited)

| Adjusted EBITDA - Ashland Inc. | Three months ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  |
| Net income | \$ | 88 | \$ | 485 |
| Income tax expense |  | 34 |  | 35 |
| Net interest and other financing expense |  | 56 |  | 39 |
| Depreciation and amortization (a) |  | 107 |  | 64 |
| EBITDA |  | 285 |  | 623 |
| Income from discontinued operations (net of income taxes) |  | 2 |  | (303) |
| Key items (see Table 5) |  | 42 |  | (114) |
| Results of the ISP business prior to acquisition (b) |  | - |  | 116 |
| Adjusted EBITDA | \$ | 329 | \$ | 322 |

## Adjusted EBITDA - Specialty Ingredients

| Operating income | \$ | 115 | \$ | 43 |
| :---: | :---: | :---: | :---: | :---: |
| Add: |  |  |  |  |
| Depreciation and amortization |  | 67 |  | 23 |
| Key items (see Table 5) |  | 4 |  | - |
| Results of the ISP business prior to acquisition (b) |  | - |  | 100 |
| Adjusted EBITDA | \$ | 186 | \$ | 166 |

Adjusted EBITDA - Water Technologies
Operating income
\$ $23 \quad \$ \quad 31$

Add:
Depreciation and amortization
18
Key items (see Table 5)
Adjusted EBITDA

|  | $(2)$ |  |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |

Adjusted EBITDA - Performance Materials

| Operating income | $\$$ | 22 |
| :--- | :---: | :---: |
| Add: | $\$$ | 5 |
| $\quad$ Depreciation and amortization (a) | 13 | 11 |
| Key items (see Table 5) | - | 6 |
| Results of the ISP business prior to acquisition (b) | $\boxed{\$}$ | 35 |
| Adjusted EBITDA | $\$$ | 32 |

Adjusted EBITDA - Consumer Markets

| Operating income | \$ | 57 | \$ | 64 |
| :---: | :---: | :---: | :---: | :---: |
| Add: |  |  |  |  |
| Depreciation and amortization |  | 9 |  | 9 |
| Key items (see Table 5) |  | - |  | - |
| Adjusted EBITDA | \$ | 66 | \$ | 73 |

(a) Depreciation and amortization for the three months ended March 31, 2012 and 2011 excludes $\$ 1$ million and $\$ 6$ million, respectively, of accelerated depreciation which is displayed as a key item (as applicable) within this table.
(b) The ISP business results during 2011 relate to the operating income and depreciation and amortization recognized for the period in which Ashland did not yet own this business.
(In millions - preliminary and unaudited)

RECONCILIATION OF SEPTEMBER 2011 QUARTER ADJUSTED PRO FORMA RESULTS

| (\$ millions, except percentages) | Ashland As Reported Results |  | Pro Forma Adjustments |  |  |  |  |  | Adjusted Pro Forma Results |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | ISP Pro Forma Results |  | Additional Purchase Accounting D\&A |  | Key Items |  |  |  |
| Sales | \$ | 467 | \$ | 205 | \$ |  | \$ |  | \$ | 672 |
| Cost of sales |  | 334 |  | 139 |  | 9 |  | (16) |  | 466 |
| Gross profit as a percent of sales |  | 28.5\% |  | 32.2\% |  |  |  |  |  | 30.7\% |
| SG\&A expenses (includes research and development) |  | 78 |  | 34 |  | 7 |  | - |  | 119 |
| Equity and other income |  | 1 |  | - |  | - |  | - |  | 1 |
| Operating income |  | 56 |  | 32 |  | (16) |  | 16 |  | 88 |
| Operating income as a percent of sales |  | 12.0\% |  | 15.6\% |  |  |  |  |  | 13.1\% |
| Depreciation and amortization |  | 42 |  | 9 |  | 16 |  | - |  | 67 |
| Earnings before interest, taxes, <br> depreciation and amortization <br> EBITDA as a percent of sales | \$ | 98 | \$ | 41 | \$ | - | \$ | 16 | \$ | 155 |
|  | 21.0\% |  | 20.0\% |  |  |  |  |  |  | 23.1\% |

RECONCILIATION OF SEPTEMBER 2011 QUARTER ADJUSTED PRO FORMA RESULTS

| (\$ millions, except percentages) | Ashland |  | Pro Forma Adjustments |  |  |  |  |  | Adjusted Pro Forma Results |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | ISP Pro Forma Results |  | Additional <br> Purchase <br> Accounting D\&A |  | Key Items |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ASHLAND PERFORMANCE MATERIALS | Reported Results |  |  |  |  |  |  |  |  |  |
| Three Months Ended September 30, 2011 |  |  |  |  |  |  |  |  |  |  |
| Sales and operating revenue | \$ | 371 | \$ | 65 | \$ |  | \$ |  | \$ | 436 |
| Cost of sales and operating expenses |  | 323 |  | 56 |  |  |  | (1) |  | 378 |
| Gross profit as a percent of sales |  | 12.9\% |  | 13.8\% |  |  |  |  |  | 13.3\% |
| SG\&A expenses (includes research and development) |  | 37 |  | 3 |  |  |  |  |  | 40 |
| Equity and other income |  | 1 |  | - |  |  |  | - |  | 1 |
| Operating income |  | 12 |  | 6 |  |  |  | 1 |  | 19 |
| Operating income as a percent of sales |  | 3.2\% |  | 9.2\% |  |  |  |  |  | 4.4\% |
| Depreciation and amortization |  | 11 |  | 1 |  | - |  | - |  | 12 |
| Earnings before interest, taxes, depreciation and amortization | \$ | 23 | \$ | 7 | \$ | - | \$ | 1 | \$ | 31 |
| EBITDA as a percent of sales |  | 6.2\% |  | 10.8\% |  |  |  |  |  | 7.1\% |

RECONCILIATION OF SEPTEMBER 2011 QUARTER ADJUSTED PRO FORMA RESULTS


## SUPPLEMENTAL RECONCILIATION OF NON-GAAP DATA - ADJUSTED EBITDA

(In millions - preliminary and unaudited)

| RECONCILIATION OF MARCH 2011 QUARTER ADJUSTED PRO FORMA RESULTS |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ millions, except percentages) | Ashland As |  | Pro Forma Adjustments |  |  |  |  |  | Adjusted Pro Forma Results |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ASHLAND SPECIALTY INGREDIENTS | Reported Results |  | Pro Forma Results |  | $\begin{gathered} \text { Accounting } \\ \text { D\&A } \end{gathered}$ |  | Key Items |  |  |  |
| Three Months Ended March 31, 2011 |  |  |  |  |  |  |  |  |  |  |
| Sales | \$ | 270 | \$ | 379 | \$ | - | \$ | - | \$ | 649 |
| Cost of sales |  | 178 |  | 242 |  | 15 |  | - |  | 435 |
| Gross profit as a percent of sales |  | 33.7\% |  | 36.1\% |  |  |  |  |  | 33.0\% |
| SG\&A expenses (includes research and development) |  | 50 |  | 52 |  | 12 |  | - |  | 114 |
| Equity and other income |  | 1 |  | - |  | - |  | - |  | 1 |
| Operating income |  | 43 |  | 85 |  | (27) |  | - |  | 101 |
| Operating income as a percent of sales |  | 15.9\% |  | 22.4\% |  |  |  |  |  | 15.6\% |
| Depreciation and amortization |  | 23 |  | 15 |  | 27 |  | - |  | 65 |
| Earnings before interest, taxes, depreciation and amortization | \$ | 66 | \$ | 100 | \$ | - | \$ | - | \$ | 166 |
| EBITDA as a percent of sales |  | 24.4\% |  | 26.4\% |  |  |  |  |  | 25.6\% |

RECONCILIATION OF MARCH 2011 QUARTER ADJUSTED PRO FORMA RESULTS

| (\$ millions, except percentages) | Ashland As Reported Results |  | Pro Forma Adjustments |  |  |  |  |  | Adjusted Pro Forma Results |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | ISP Pro Forma Results |  | Additional Purchase Accounting D\&A |  | Key Items |  |  |  |
| ASHLAND PERFORMANCE MATERIALS |  |  |  |  |  |  |  |  |  |  |
| Three Months Ended March 31, 2011 |  |  |  |  |  |  |  |  |  |  |
| Sales and operating revenue | \$ | 325 | \$ | 100 | \$ | - | \$ |  | \$ | 425 |
| Cost of sales and operating expenses |  | 285 |  | 88 |  | - |  | (6) |  | 367 |
| Gross profit as a percent of sales |  | 12.0\% |  | 12.0\% |  |  |  |  |  | 13.6\% |
| SG\&A expenses (includes research and development) |  | 38 |  | 4 |  | 1 |  | - |  | 43 |
| Equity and other income |  | 3 |  | - |  | - |  | - |  | 3 |
| Operating income |  | 5 |  | 8 |  | (1) |  | 6 |  | 18 |
| Operating income as a percent of sales |  | 1.5\% |  | 8.0\% |  |  |  |  |  | 4.2\% |
| Depreciation and amortization |  | 17 |  | 2 |  | 1 |  | (6) |  | 14 |
| Earnings before interest, taxes, depreciation and amortization | \$ | 22 | \$ | 10 | \$ | - | \$ | - | \$ | 32 |
| EBITDA as a percent of sales |  | 6.8\% |  | 10.0\% |  |  |  |  |  | 7.5\% |

## RECONCILIATION OF MARCH 2011 QUARTER ADJUSTED PRO FORMA RESULTS

| (\$ millions, except percentages) | Ashland As |  | Pro Forma Adjustments |  |  |  |  |  | Adjusted |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Additional |  |  |  |  |  |  |  |
|  |  |  | ISP |  | Purchase |  | Key Items |  |  |  |
| ASHLAND INC. |  | ported | Pro Forma Results |  | Accounting D\&A |  |  |  | Pro Forma Results |  |
| Three Months Ended March 31, 2011 |  | sults |  |  |  |  |  |  |  |  |
| Sales and operating revenue | \$ | 1,557 | \$ | 479 | \$ |  | \$ | - | \$ | 2,036 |
| Cost of sales and operating expenses |  | 1,094 |  | 330 |  | 15 |  | 31 |  | 1,470 |
| Gross profit as a percent of sales |  | 29.7\% |  | 31.1\% |  |  |  |  |  | 27.8\% |
| SG\&A expenses (includes research and development) |  | 221 |  | 50 |  | 13 |  | 83 |  | 367 |
| Equity and other income |  | 14 |  | - |  | - |  | - |  | 14 |
| Operating income |  | 256 |  | 99 |  | (28) |  | (114) |  | 213 |
| Operating income as a percent of sales |  | 16.4\% |  | 20.7\% |  |  |  |  |  | 10.5\% |
| Depreciation and amortization |  | 70 |  | 17 |  | 28 |  | (6) |  | 109 |
| Earnings before interest, taxes, depreciation and amortization | \$ | 326 | \$ | 116 | \$ | - | \$ | (120) | \$ | 322 |
| EBITDA as a percent of sales |  | 20.9\% |  | 24.2\% |  |  |  |  |  | 15.8\% |


[^0]:    (a) Excludes changes resulting from operations acquired or sold.

