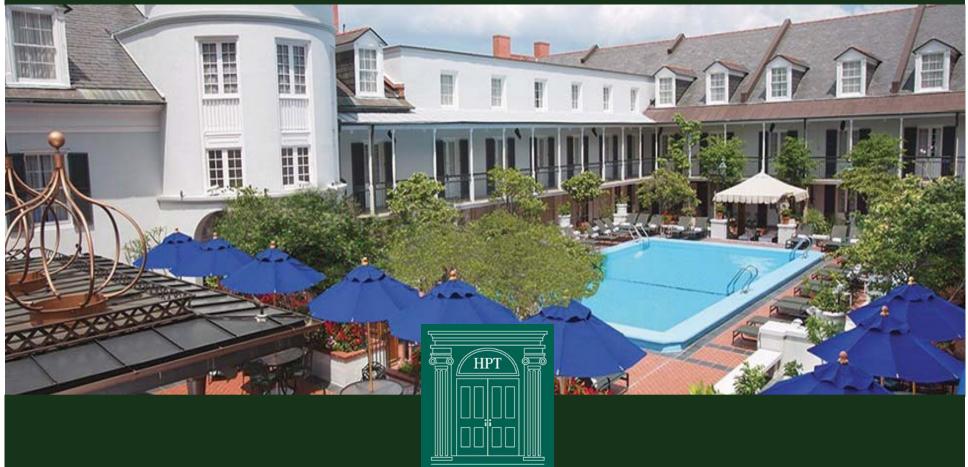
Exhibit 99.2

HPT DISTURD NYSE

# **Hospitality Properties Trust**

Fourth Quarter 2011 Supplemental Operating

and Financial Data



All amounts in this report are unaudited.

*Royal Sonesta, New Orleans, LA.* Guest Rooms: 483.

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HPT

#### WARNING CONCERNING FORWARD LOOKING STATEMENTS

THIS SUPPLEMENTAL PRESENTATION OF OPERATING AND FINANCIAL DATA REPORT CONTAINS STATEMENTS WHICH CONSTITUTE FORWARD LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 AND OTHER SECURITIES LAWS. ALSO, WHENEVER WE USE WORDS SUCH AS "BELIEVE", "EXPECT", "ANTICIPATE", "INTEND", "PLAN", "ESTIMATE" OR SIMILAR EXPRESSIONS, WE ARE MAKING FORWARD LOOKING STATEMENTS. THESE FORWARD LOOKING STATEMENTS ARE BASED UPON OUR PRESENT INTENT, BELIEFS OR EXPECTATIONS, BUT FORWARD LOOKING STATEMENTS ARE NOT GUARANTEED TO OCCUR AND MAY NOT OCCUR. FORWARD LOOKING STATEMENTS IN THIS REPORT RELATE TO VARIOUS ASPECTS OF OUR BUSINESS, INCLUDING:

- OUR HOTEL MANAGERS' OR TENANTS' ABILITIES TO PAY THE FULL CONTRACTUAL AMOUNTS OR ANY LESSER AMOUNTS OF RETURNS OR RENTS DUE TO US,
- THE ABILITY OF TRAVELCENTERS OF AMERICA LLC, OR TA, TO PAY THE AMENDED AND DEFERRED RENT AMOUNTS DUE TO US,
- OUR ABILITY TO OBTAIN AND MAINTAIN QUALIFIED MANAGERS AND TENANTS FOR OUR HOTELS AND TRAVEL CENTERS ON SATISFACTORY TERMS,
- OUR ABILITY TO PAY DISTRIBUTIONS AND THE AMOUNT OF SUCH DISTRIBUTIONS,
- OUR ABILITY TO RAISE EQUITY OR DEBT CAPITAL,
- OUR INTENT TO REFURBISH OR MAKE IMPROVEMENTS TO CERTAIN OF OUR PROPERTIES,
- THE FUTURE AVAILABILITY OF BORROWINGS UNDER OUR REVOLVING CREDIT FACILITY,
- OUR ABILITY TO PAY INTEREST ON AND PRINCIPAL OF OUR DEBT,
- OUR POLICIES AND PLANS REGARDING INVESTMENTS AND FINANCINGS,
- OUR TAX STATUS AS A REAL ESTATE INVESTMENT TRUST, OR REIT,
- OUR ABILITY TO PURCHASE OR SELL ADDITIONAL PROPERTIES,
- OUR PLANS TO PURSUE THE SALE OF CERTAIN HOTELS, AND
- OTHER MATTERS.

OUR ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE CONTAINED IN OR IMPLIED BY OUR FORWARD LOOKING STATEMENTS AS A RESULT OF VARIOUS FACTORS. FACTORS THAT COULD HAVE A MATERIAL ADVERSE EFFECT ON OUR FORWARD LOOKING STATEMENTS AND UPON OUR BUSINESS, RESULTS OF OPERATIONS, FINANCIAL CONDITION, FUNDS FROM OPERATIONS, NORMALIZED FUNDS FROM OPERATIONS, CASH AVAILABLE FOR DISTRIBUTION, CASH FLOWS, LIQUIDITY AND PROSPECTS INCLUDE, BUT ARE NOT LIMITED TO:

- THE IMPACT OF CHANGES IN THE ECONOMY AND THE CAPITAL MARKETS ON US AND OUR TENANTS,
- LIMITATIONS IMPOSED ON OUR BUSINESS AND OUR ABILITY TO SATISFY COMPLEX RULES IN ORDER FOR US TO QUALIFY AS A REIT FOR U.S. FEDERAL INCOME TAX PURPOSES,
- COMPLIANCE WITH, AND CHANGES TO, FEDERAL, STATE AND LOCAL LAWS AND REGULATIONS AFFECTING THE REAL ESTATE, HOTEL, TRANSPORTATION AND TRAVEL CENTER INDUSTRIES, ACCOUNTING RULES, TAX RATES AND SIMILAR MATTERS,
- COMPETITION WITHIN THE REAL ESTATE INDUSTRY OR THOSE INDUSTRIES IN WHICH OUR TENANTS AND HOTEL MANAGERS OPERATE,

- ACTS OF TERRORISM, OUTBREAKS OF SO CALLED PANDEMICS OR OTHER MANMADE OR NATURAL DISASTERS BEYOND OUR CONTROL, AND
- ACTUAL AND POTENTIAL CONFLICTS OF INTEREST WITH OUR MANAGING TRUSTEES, TA, SONESTA INTERNATIONAL HOTELS CORPORATION, OR SONESTA, AND REIT MANAGEMENT & RESEARCH LLC, OR RMR, AND THEIR RELATED PERSONS AND ENTITIES.

#### FOR EXAMPLE:

- OUR ABILITY TO MAKE FUTURE DISTRIBUTIONS DEPENDS UPON A NUMBER OF FACTORS INCLUDING OUR EARNINGS. WE MAY BE UNABLE TO MAINTAIN OUR CURRENT RATE OF DISTRIBUTIONS ON OUR COMMON OR PREFERRED SHARES AND FUTURE DISTRIBUTIONS MAY BE SUSPENDED OR PAID AT A LESSER RATE THAN THE DISTRIBUTIONS WE NOW PAY,
- WE MAY BE UNABLE TO REPAY OUR DEBT OBLIGATIONS WHEN THEY BECOME DUE,
- THE SECURITY DEPOSITS WHICH WE HOLD ARE NOT IN SEGREGATED CASH ACCOUNTS OR OTHERWISE SEPARATE FROM OUR OTHER ASSETS AND LIABILITIES. ACCORDINGLY, WHEN WE RECORD INCOME BY REDUCING OUR SECURITY DEPOSIT LIABILITIES, WE DO NOT RECEIVE ANY ADDITIONAL CASH PAYMENT. BECAUSE WE DO NOT RECEIVE AN ADDITIONAL CASH PAYMENT AND BECAUSE THE AMOUNT OF THE SECURITY DEPOSITS AVAILABLE FOR FUTURE USE IS REDUCED AS WE APPLY SECURITY DEPOSITS TO COVER PAYMENT SHORTFALLS, THE FAILURE OF OUR TENANTS OR MANAGERS TO PAY MINIMUM RETURNS OR RENTS DUE TO US MAY REDUCE OUR CASH FLOWS AND OUR ABILITY TO PAY DISTRIBUTIONS TO SHAREHOLDERS,
- WE EXPECT THAT WHILE THE SECURITY DEPOSIT UNDER OUR MARRIOTT NO. 234 AGREEMENT IS EXHAUSTED, MARRIOTT INTERNATIONAL, INC., OR MARRIOTT, WILL PAY US UP TO 90% OF OUR MINIMUM RETURNS UNDER A LIMITED GUARANTY. THIS STATEMENT IMPLIES MARRIOTT WILL BE ABLE AND WILLING TO FULFILL ITS OBLIGATION UNDER THIS GUARANTY, OR THAT SHORTFALLS WILL NOT EXCEED THE \$40.0 MILLION GUARANTY CAP. WE CAN PROVIDE NO ASSURANCE WITH REGARD TO MARRIOTT'S FUTURE ACTIONS OR THE FUTURE PERFORMANCE OF OUR HOTELS,
- WE EXPECT THAT INTERCONTINENTAL HOTELS GROUP, PLC, OR INTERCONTINENTAL, WILL CONTINUE TO PAY US THE NET CASH FLOWS FROM OPERATIONS OF THE HOTELS INCLUDED IN OUR MANAGEMENT AGREEMENT AND THAT WE WILL UTILIZE THE SECURITY DEPOSIT WE HOLD FOR ANY PAYMENT SHORTFALLS. HOWEVER, THE SECURITY DEPOSIT WE HOLD IS FOR A LIMITED AMOUNT AND WE CAN PROVIDE NO ASSURANCE THAT THE SECURITY DEPOSIT WILL BE ADEQUATE TO COVER FUTURE PAYMENT SHORTFALLS,
- HOTEL ROOM DEMAND AND TRUCKING ACTIVITY VOLUME ARE OFTEN A REFLECTION OF THE GENERAL ECONOMIC ACTIVITY IN THE COUNTRY. IF ECONOMIC ACTIVITY IN THE COUNTRY DECLINES, HOTEL ROOM DEMAND AND TRUCKING ACTIVITY VOLUME MAY DECLINE AND THE OPERATING RESULTS OF OUR HOTELS AND TRAVEL CENTERS MAY DECLINE, THE FINANCIAL RESULTS OF OUR HOTEL OPERATORS AND TENANTS MAY SUFFER AND THESE OPERATORS AND TENANTS MAY BE UNABLE TO PAY OUR RETURNS OR RENTS. ALSO, CONTINUED DEPRESSED HOTEL OPERATING RESULTS FOR EXTENDED PERIODS MAY RESULT IN THE GUARANTORS OF OUR MINIMUM RETURNS OR RENTS DUE FROM OUR HOTEL INVESTMENTS BECOMING UNABLE OR UNWILLING TO MEET THEIR OBLIGATIONS OR THEIR GUARANTEES MAY BE EXHAUSTED,



- OUR ABILITY TO GROW OUR BUSINESS AND INCREASE OUR DISTRIBUTIONS DEPENDS IN LARGE PART UPON OUR ABILITY TO BUY PROPERTIES THAT GENERATE RETURNS WHICH EXCEED OUR CAPITAL COSTS. WE MAY BE UNABLE TO IDENTIFY PROPERTIES THAT WE WANT TO ACQUIRE OR TO NEGOTIATE ACCEPTABLE PURCHASE PRICES, ACQUISITION FINANCING OR CONTRACT TERMS FOR NEW PROPERTIES,
  - OUR RECENT AMENDMENTS TO OUR LEASES WITH TA MAY IMPLY THAT TA CAN AFFORD TO PAY THE AMENDED AND DEFERRED RENT AMOUNTS AND THAT IT WILL TIMELY DO SO IN THE FUTURE. IN FACT, SINCE ITS FORMATION TA HAS NOT PRODUCED CONSISTENT OPERATING PROFITS. IF THE CURRENT LEVELS OF GENERAL COMMERCIAL ACTIVITY IN THE COUNTRY DECLINES, IF THE PRICE OF DIESEL FUEL INCREASES SIGNIFICANTLY OR FOR VARIOUS OTHER REASONS, TA MAY BECOME UNABLE TO PAY THE AMENDED AND DEFERRED RENTS DUE TO US,
  - WE MAY BE UNABLE TO IDENTIFY PROPERTIES THAT WE WANT TO ACQUIRE OR TO NEGOTIATE ACCEPTABLE PURCHASE PRICES, ACQUISITION FINANCING TERMS, MANAGEMENT AGREEMENTS OR LEASE TERMS FOR NEW PROPERTIES,
  - WE ARE CONSIDERING SELLING CERTAIN HOTELS. WE MAY BE UNABLE TO SELL ANY OF THE HOTELS WE DECIDE TO SELL OR MAY SELL THE HOTELS AT AMOUNTS THAT ARE LESS THAN THEIR CARRYING VALUES, AND
  - THIS SUPPLEMENTAL PRESENTATION OF OPERATING AND FINANCIAL DATA STATES THAT WE BELIEVE THAT OUR CONTINUING RELATIONSHIPS WITH TA, SONESTA, RMR, AFFILIATES INSURANCE COMPANY AND THEIR AFFILIATED AND RELATED PERSONS AND ENTITIES MAY BENEFIT US AND PROVIDE US WITH ADVANTAGES IN OPERATING AND GROWING OUR BUSINESS. IN FACT, THE ADVANTAGES WE BELIEVE WE MAY REALIZE FROM THESE RELATIONSHIPS MAY NOT MATERIALIZE.

THESE RESULTS COULD OCCUR DUE TO MANY DIFFERENT CIRCUMSTANCES, SOME OF WHICH ARE BEYOND OUR CONTROL.

THE INFORMATION CONTAINED IN OUR FILINGS WITH THE SECURITIES AND EXCHANGE COMMISSION, INCLUDING UNDER "RISK FACTORS" IN OUR PERIODIC REPORTS, OR INCORPORATED THEREIN, IDENTIFIES OTHER IMPORTANT FACTORS THAT COULD CAUSE OUR ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE STATED IN OR IMPLIED BY OUR FORWARD LOOKING STATEMENTS. OUR FILINGS WITH THE SECURITIES AND EXCHANGE COMMISSION ARE AVAILABLE ON ITS WEBSITE AT WWW.SEC.GOV.

YOU SHOULD NOT PLACE UNDUE RELIANCE UPON OUR FORWARD LOOKING STATEMENTS.

EXCEPT AS REQUIRED BY LAW, WE DO NOT INTEND TO UPDATE OR CHANGE ANY FORWARD LOOKING STATEMENTS AS A RESULT OF NEW INFORMATION, FUTURE EVENTS OR OTHERWISE.



#### <u>The Company:</u>

Hospitality Properties Trust, or HPT, we, or us, is a real estate investment trust, or REIT. As of December 31, 2011, we owned 288 hotels and 185 travel centers located in 44 states, Puerto Rico and Canada. Our properties are operated by other companies under long term management or lease agreements. We are the only investment grade rated, publicly owned hospitality REIT in the country and we are currently included in a number of financial indices, including the S&P MidCap 400 Index, the Russell 1000 Index, the MSCI U.S. REIT Index, the FTSE EPRA/NAREIT United States Index and the S&P REIT Composite Index.

#### Management:

HPT is managed by Reit Management & Research LLC, or RMR. RMR is a private company which was founded in 1986 to manage public investments in real estate. As of December 31, 2011, RMR manages a large portfolio of publicly owned real estate, including over 1,470 properties, located in 46 states, Washington, D.C., Puerto Rico, Ontario, Canada and Australia. RMR has approximately 740 employees in its headquarters and regional offices located throughout the country. In addition to managing HPT, RMR also manages CommonWealth REIT, a publicly traded REIT that primarily owns office and industrial properties, Senior Housing Properties Trust, or SNH, a publicly traded REIT that primarily owns healthcare, senior living and medical office buildings, and Government Properties Income Trust, a publicly traded REIT that primarily owns buildings majority leased to government tenants located throughout the U.S. RMR also provides management services to (i) Five Star Quality Care, Inc., a healthcare services company which is a tenant of SNH, (ii) TravelCenters of America LLC or TA, a publicly traded operator of travel centers, which is our largest tenant, and (iii) Sonesta International Hotels Corporation, which is one of our hotel managers. An affiliate of RMR, RMR Advisors, Inc., is the investment manager of a publicly owned mutual fund, which principally invests in securities of unaffiliated real estate companies. The public companies managed by RMR and its affiliates had combined total gross assets of over \$20 billion as of December 31, 2011. We believe that being managed by RMR is a competitive advantage for HPT because RMR provides us with a depth and quality of management and experience which may be unequaled in the real estate industry. We also believe RMR provides management services to HPT at costs that are lower than we would have to pay for similar quality services.

#### Strategy:

Our business strategy is to maintain and grow a portfolio of hotels and travel centers operated by qualified managers and tenants. Our properties are managed or leased under long term agreements that provide us cash flows in the form of returns and rents. We also seek to participate in operating improvements at our properties by charging rent increases based upon percentages of gross revenue increases at our properties and by participating in hotel profits in excess of the minimum returns due to us at our managed hotels. Generally, we prefer to include multiple properties in one lease or management contract because we believe a single operating agreement for multiple properties in diverse locations enhances the stability of our cash flows. When we buy individual properties we usually add those properties to a combination lease or management agreement for other properties that we own. We have in the past considered investing in other types of properties as well as other strategic initiatives and we may do so again in the future. We believe we have a conservative capital structure and we limit the amount of debt financing we use. We do not have any off balance sheet investments in real estate entities.

Stock Exchange Listing:	Corporate Headquarters:
New York Stock Exchange	Two Newton Place
	255 Washington Street, Suite 300
Trading Symbols:	Newton, MA 02458-1634
	(t) (617) 964-8389
Common Shares HPT	(f) (617) 969-5730
Preferred Shares Series C HPT-C	
Preferred Shares Series D HPT PR D	

#### Senior Unsecured Debt Ratings:

Standard & Poor's -- BBB-Moody's -- Baa2 HPT

Manager	Number of Properties	Number of Rooms/ Suites	Percent of Number of Rooms/ Suites	Inv	vestment <sup>(1)</sup>	Percent of Total Investment	N	nnualized Iinimum turn / Rent	Percent of Total Minimum Return / Rent
InterContinental (2)(3)	130	19,892	47%	\$	1,820,743	27%	\$	156,220	28%
Marriott International (4)	125	17,920	42%		1,724,052	26%		175,906	31%
Hyatt	22	2,724	6%		301,942	5%		22,037	4%
Carlson	11	2,096	5%		202,251	3%		12,920	2%
TA <sup>(5)(6)</sup>	185	N/A	N/A		2,622,436	39%		200,243	35%
Total	473	42,632	100%	\$	6,671,424	100%	\$	567,326	100%

Operating Statistics by Operating Agreement (Q4 2011) (\$ in 000s):

	Number of	Number of Rooms/	ms/ Minimum Minimum Coverage		age <sup>(7)</sup>	RevPA Change			
Operating Agreement	Properties	Suites (1)	Ret	turn / Rent	Return / Rent	Q4	LTM	Q4	LTM
InterContinental (2)(3)	130	19,892	\$	156,220	28%	0.70x	0.83x	3.9%	7.0%
Marriott (no. 1)	53	7,610		67,557	12%	0.72x	0.81x	12.2%	8.6%
Marriott (no. 234) <sup>(4)</sup>	71	9,954		98,854	17%	0.71x	0.73x	7.8%	6.7%
Marriott (no. 5)	1	356		9,495	2%	0.26x	0.50x	12.1%	18.8%
Hyatt	22	2,724		22,037	4%	0.61x	0.81x	1.0%	5.0%
Carlson	11	2,096		12,920	2%	0.30x	0.64x	7.2%	11.2%
TA (no. 1) <sup>(5)(6)</sup>	145	N/A		144,391	25%	1.99x <sup>(9)</sup>	1.55x <sup>(9)</sup>	N/A	N/A
TA (no. 2) <sup>(5)</sup>	40	N/A		55,852	10%	1.89x <sup>(9)</sup>	1.47x <sup>(9)</sup>	N/A	N/A
Total / Average	473	42,632	\$	567,326	100%			6.9%	7.6%

(1) Represents historical cost of properties plus capital improvements funded by us and excludes impairment writedowns and capital improvements made from FF&E reserves funded from hotel operations.

(2) On July 19, 2011, we sold our Holiday Inn® branded hotel in Memphis, Tennessee. The information provided in this table excludes this hotel.

(3) In July 2011, we entered an agreement to re-align our four contracts with InterContinental. The four contracts, which we historically referred to as our InterContinental Nos. 1, 2, 3 and 4 contracts concerning 130 hotels, have been combined under one agreement. In connection with this agreement, we may decide to pursue the sale or rebranding of up to 42 hotels in the combined contract. The information provided in this table includes these 42 hotels.

(4) In June 2011, we entered an agreement to re-align three of our contracts with Marriott. The three contracts, which we historically referred to as our Marriott Nos. 2, 3 and 4 contracts concerning 71 hotels, were combined under one agreement, which expires in 2025 and is referred to herein as the Marriott No. 234 agreement. We are considering the sale of 21 hotels included in this agreement. On February 10, 2012, we entered an agreement to sell our Marriott branded hotel in St. Louis, Missouri. The information provided in this table includes these 21 hotels.

(5) Effective January 1, 2011, we entered a lease amendment agreement with TA and the TA rents presented in this report represent TA's contractual obligations under the amended leases.

(6) The minimum rent amount presented for the TA No. 1 lease includes approximately \$5,069 of ground rent due to us from TA.

(7) We define coverage as combined total property sales minus all property level expenses which are not subordinated to minimum payments to us and the required FF&E reserve contributions, if any, divided by the minimum return or minimum rent payments due to us. TA rent coverage ratios have been calculated based upon the contractual rent amounts in place during the periods presented (see Notes 6 & 7). Effective July 1, 2011 through December 31, 2013, InterContinental is not required to make FF&E reserve contributions under the terms of the combined new agreement described above in Note 4. The coverage amounts for InterContinental provided have been calculated without a deduction for FF&E reserve contributions for periods subsequent to June 30, 2011.

(8) RevPAR is defined as hotel room revenue per day per available room. RevPAR change is the RevPAR percentage change in the periods ended December 31, 2011 over the comparable year earlier periods.

(9) Represents data for the twelve months ended September 30, 2011. Data for the period ended December 31, 2011 is currently not available from our tenant, TA.

#### **INVESTOR INFORMATION**

#### **Board of Trustees**

Barry M. Portnoy Managing Trustee

Bruce M. Gans, M.D. Independent Trustee

John L. Harrington Independent Trustee Adam D. Portnoy Managing Trustee

William A. Lamkin Independent Trustee

John G. Murray President and Chief Operating Officer

Ethan S. Bornstein Senior Vice President Mark L. Kleifges Treasurer and Chief Financial Officer

**Contact Information** 

**Senior Management** 

Investor Relations Hospitality Properties Trust Two Newton Place 255 Washington Street, Suite 300 Newton, MA 02458-1634 (t) (617) 964-8389 (t) (617) 969-5730 (email) info@hptreit.com (website) www.hptreit.com

#### Inquiries

Financial inquiries should be directed to Mark L. Kleifges, Treasurer and Chief Financial Officer, at (617) 964-8389 or mkleifges@reitmr.com.

Investor and media inquiries should be directed to Timothy A. Bonang, Vice President of Investor Relations, at (617) 796-8232 or tbonang@hptreit.com.

Hospitality Properties Trust Supplemental Operating and Financial Data, December 31, 2011



#### **RESEARCH COVERAGE**

#### Equity Research Coverage

#### Baird

David Loeb (414) 765-7063

*RBC* Mike Salinsky (216) 378-7627 Janney Montgomery Scott Daniel Donlan (215) 665-6476

**Stifel Nicolaus** Rod Petrik (410) 454-4131 Keefe, Bruyette & Woods Smedes Rose (212) 887-3696

Wells Fargo Securities Jeffrey Donnelly (617) 603-4262

#### **Debt Research Coverage**

Credit Suisse John Giordano (212) 538-4935 *Wells Fargo Securities* Thierry Perrein (704) 715-8455

#### **Rating Agencies**

*Moody's Investors Service* Maria Maslovsky (212) 553-4831 Standard and Poor's Beth Campbell (212) 438-2415

HPT is followed by the analysts and its publicly held debt is rated by the rating agencies listed above. Please note that any opinions, estimates or forecasts regarding HPT's performance made by these analysts or agencies do not represent opinions, forecasts or predictions of HPT or its management. HPT does not by its reference above imply its endorsement of or concurrence with any information, conclusions or recommendations provided by any of these analysts or agencies.



## FINANCIAL INFORMATION

Radisson

Radisson Hotel, Phoenix, AZ. Guest Rooms: 210.

Rad

#### **KEY FINANCIAL DATA**

#### (dollar and share amounts in thousands, except per share data)

	As of and For the Three Months Ended										
	1	2/31/2011		9/30/2011		6/30/2011		3/31/2011	1	2/31/2010	
Shares Outstanding:											
Common shares outstanding (at end of period)		123,522		123,522		123,454		123,444		123,444	
Weighted average common shares outstanding - basic and diluted (1)		123,522		123,465		123,450		123,444		123,444	
Common Share Data:											
Price at end of period	\$	22.98	\$	21.23	\$	24.25	\$	23.15	\$	23.04	
High during period	\$	24.65	\$	25.74	\$	24.84	\$	25.94	\$	24.73	
Low during period	\$	19.22	\$	19.00	\$	21.48	\$	21.79	\$	21.34	
Annualized dividends declared per share during the period	\$	1.80	\$	1.80	\$	1.80	\$	1.80	\$	1.80	
Annualized dividend yield (at end of period)		7.8%		8.5%		7.4%		7.8%		7.8%	
Annualized Normalized FFO multiple (at end of period) <sup>(2)</sup>		7.3x		6.7x		6.8x		7.0x		6.8x	
Selected Balance Sheet Data:											
Total assets	\$	5,133,573	\$	5,111,069	\$	5,147,505	\$	5,169,082	\$	5,192,286	
Total liabilities	\$	2,334,271	\$	2,288,777	\$	2,305,980	\$	2,312,958	\$	2,332,045	
Gross book value of real estate	\$	6,136,096	\$	6,072,715	\$	5,995,455	\$	6,130,936	\$	6,299,082	
Total debt / gross book value of real estate		34.5%		34.3%		35.3%		34.8%		33.5%	
Market Capitalization:											
Total debt (book value)	\$	2,115,714	\$	2,080,988	\$	2,118,267	\$	2,135,551	\$	2,111,223	
Plus: market value of preferred shares (at end of period)		404,566		399,770		403,149		397,255		393,039	
Plus: market value of common shares (at end of period)		2,838,536		2,622,372		2,993,760		2,857,729		2,844,150	
Total market capitalization	\$	5,358,816	\$	5,103,130	\$	5,515,176	\$	5,390,535	\$	5,348,412	
Total debt / total market capitalization		39.5%		40.8%		38.4%		39.6%		39.5%	
Book Capitalization:											
Total debt	\$	2,115,714	\$	2,080,988	\$	2,118,267	\$	2,135,551	\$	2,111,223	
Plus: total shareholders' equity		2,799,302		2,822,292		2,841,525		2,856,124		2,860,241	
Total book capitalization	\$	4,915,016	\$	4,903,280	\$	4,959,792	\$	4,991,675	\$	4,971,464	
Total debt / total book capitalization		43.0%		42.4%		42.7%		42.8%		42.5%	

(1) We had no outstanding dilutive common share equivalents during the periods presented.

(2) See Exhibit B for the calculation of Funds From Operations, or FFO, and Normalized FFO and for a reconciliation of those amounts to net income determined in accordance with U.S. generally accepted accounting principles, or GAAP.



#### **KEY FINANCIAL DATA**



(dollar and share amounts in thousands, except per share data)

	As of and For the Three Months Ended									
	12	2/31/2011	9	9/30/2011 6/30/2011		/30/2011	3/31/2011		12/31/2010	
<u>Selected Income Statement Data:</u> Total revenues <sup>(1)(2)</sup>	\$	295,851	\$	318,689	\$	313,809	\$	281,984	\$	267,791
EBITDA <sup>(3)</sup>	\$	138,490	\$	139,639	\$	151,260	\$	143,574	\$	143,586
Net income (loss) available for common shareholders <sup>(1)(2)(4)</sup>	\$	30,748	\$	40,061	\$	44,173	\$	45,578	\$	(100,426)
Normalized FFO available for common shareholders <sup>(1)(2)(5)</sup> Common distributions declared	\$ \$	96,779 55,585	\$ \$	98,035 55,585	\$ \$	110,224 55,554	\$ \$	102,433 55,550	\$ \$	104,537 55,550
Per Share Data:										
Net income (loss) available for common shareholders <sup>(1)(2)(4)</sup>	\$	0.25	\$	0.32	\$	0.36	\$	0.37	\$	(0.81)
Normalized FFO available for common shareholders <sup>(1)(2)(5)</sup>	\$	0.78	\$	0.79	\$	0.89	\$	0.83	\$	0.85
Common distributions declared	\$	0.45	\$	0.45	\$	0.45	\$	0.45	\$	0.45
Normalized FFO payout ratio		57.4%		56.7%		50.4%		54.2%		53.1%
Coverage Ratios:										
EBITDA <sup>(3)</sup> / interest expense		4.1x		4.2x		4.5x		4.3x		4.3x
EBITDA <sup>(3)</sup> / interest expense and preferred distributions		3.3x		3.4x		3.7x		3.5x		3.5x
Total Debt / Annualized EBITDA <sup>(3)</sup>		3.8x		3.7x		3.5x		3.7x		3.7x

(1) Rental income for the quarter ended December 31, 2010 includes \$4,200, or \$0.03 per share, of interest earned under the terms of the rent deferral agreement with TA.

(2) Excludes for the quarter ended December 31, 2010 a \$15,000, or \$0.12 per share, rent deferral by TA. We have not recognized the deferred rent as revenue due to uncertainties regarding future payment of the deferred rent by TA.

(3) See Exhibit A for the calculation of EBITDA and for a reconciliation of those amounts to net income determined in accordance with GAAP.

(4) Includes for the quarter ended December 31, 2011 a \$9,121, or \$0.07 per share, loss on asset impairment. Includes for the quarter ended June 30, 2011 a \$7,263, or \$0.06 per share, loss on asset impairment. Includes for the quarter ended December 31, 2010 a \$147,297, or \$1.19 per share, loss on asset impairment.

(5) See Exhibit B for the calculation of FFO and Normalized FFO and for a reconciliation of those amounts to net income determined in accordance with GAAP.

(dollar amounts in thousands, except share data)

		As of		As of
	De	ecember 31.	De	ecember 31.
	2.	2011	-	2010
ASSETS		2011		2010
Real estate properties:				
Land	\$	1,360,773	\$	1,389,594
Buildings, improvements and equipment		4,775,323		4,909,488
		6,136,096	-	6,299,082
Accumulated depreciation		(1,367,868)		(1,370,592)
		4,768,228		4,928,490
Properties held for sale		123,025		7,125
Cash and cash equivalents		8,303		4,882
Restricted cash (FF&E reserve escrow)		50,196		80,621
Other assets, net		183,821		171,168
	\$	5,133,573	\$	5,192,286
LIABILITIES AND SHAREHOLDERS' EQUITY				
	¢	4.40,000	¢	444.000
Revolving credit facility	\$	149,000	\$	144,000
Senior notes, net of discounts		1,887,891		1,886,356
Convertible senior notes, net of discounts		78,823		77,484
Mortgage payable		-		3,383
Security deposits		106,422		105,859
Accounts payable and other liabilities		103,668		107,297
Due to related persons		3,713		2,912
Dividends payable		4,754		4,754
Total liabilities		2,334,271		2,332,045
Commitments and contingencies				
Shareholders' equity:				
Preferred shares of beneficial interest, no par value;				
100,000,000 shares authorized:				
Series B preferred shares; 8 7/8% cumulative redeemable;				
3,450,000 shares issued and outstanding, aggregate				
liquidation preference \$86,250		83,306		83,306
Series C preferred shares; 7% cumulative redeemable;				
12,700,000 shares issued and outstanding, aggregate				
liquidation preference \$317,500		306,833		306,833
Common shares of beneficial interest, \$.01 par value;				
150,000,000 shares authorized; 123,521,535 and 123,444,235 shares		1.235		1 004
issued and outstanding, respectively Additional paid in capital		3,463,534		1,234 3,462,169
Cumulative net income		2,232,953		2,042,513
Cumulative other comprehensive income		2,232,955		2,042,313
Cumulative preferred distributions		(213,281)		(183,401)
Cumulative common distributions		(3,076,883)		(2,854,644)
Total shareholders' equity		2,799,302		2,860,241
······································	\$	5,133,573	\$	5,192,286

#### CONSOLIDATED STATEMENTS OF INCOME

(dollar amounts in thousands, except per share data)

		For the Three	Months	Ended		For the Twelve	Months Ended	
	12	2/31/2011	1	2/31/2010	12	2/31/2011	12	2/31/2010
Revenues:								
Hotel operating revenues <sup>(1)</sup>	\$	218,253	\$	177,463	\$	889,120	\$	736,363
Minimum rent <sup>(1)</sup>		72,625		83,547		302,703		325,321
Percentage rent <sup>(2)</sup>		1,879		1,450		1,879		1,450
FF&E reserve income <sup>(3)</sup>		3,094		5,331		16,631		22,354
Total revenues		295,851		267,791		1,210,333		1,085,488
Expenses:								
Hotel operating expenses <sup>(1)</sup>		145,771		113,537		596,616		477,595
Depreciation and amortization		57,292		58,829		228,342		238,089
General and administrative		10,217		9,565		40,963		38,961
Acquisition related costs <sup>(4)</sup>		1,035		-		2,185		
Loss on asset impairment <sup>(5)</sup>		9,121		147,297		16,384		163,68 <i>1</i>
Total expenses		223,436		329,228		884,490		918,326
Operating income (loss)		72,415		(61,437)		325,843		167,162
Interest income		16		44		70		260
Interest expense (including amortization of deferred financing costs and		/		(				
debt discounts of \$1,682, \$1,495, \$6,305 and \$7,123, respectively)		(33,927)		(33,345)		(134,110)		(138,712
Loss on extinguishment of debt <sup>(6)</sup>		-		-		-		(6,720
Equity in earnings (losses) of an investee		28		16		139		(*
Income (loss) before income taxes		38,532		(94,722)		191,942		21,98
Income tax benefit (expense)		(314)		1,766		(1,502)		(638
Net income (loss)		38,218		(92,956)		190,440		21,35
Preferred distributions		(7,470)		(7,470)		(29,880)		(29,880
Net income (loss) available for common shareholders	\$	30,748	\$	(100,426)	\$	160,560	\$	(8,529
Weighted average common shares outstanding		123,522		123,444		123,470		123,403
Basic and diluted net income (loss) per common share:								
Net income (loss) available for common shareholders	\$	0.25	\$	(0.81)	\$	1.30	\$	(0.0

See notes to consolidated statements of income on page 16.





#### NOTES TO CONSOLIDATED STATEMENTS OF INCOME

(in thousands, except per share data)

- (1) At December 31, 2011, HPT owned 288 hotels; 233 of these hotels are leased to our taxable REIT subsidiaries, or TRSs, and managed by hotel operating companies and 55 are leased to third parties. Our 185 travel centers are leased under two lease agreements. Our Consolidated Statements of Income include hotel operating revenues and expenses of managed hotels and rental income from our leased hotels and travel centers. Our managed hotel portfolios had net operating results that were, in the aggregate, \$22,390 and \$26,270 less than the minimum returns due to us in the three months ended December 31, 2011 and 2010, respectively, and \$60,264 and \$85,592 less than the minimum returns due to us in the twelve months ended December 31, 2011 and 2010, respectively. When the shortfalls are funded by the managers of these hotels under the terms of our operating agreements, we reflect such fundings (including security deposit applications) in our Consolidated Statements of Income as a reduction of hotel operating expenses. The reduction to operating expenses was \$20,897 and \$26,270 in the three months ended December 31, 2011 and 2010, respectively.
- (2) In calculating net income, we recognize percentage rental income received for the first, second and third quarters in the fourth quarter, which is when all contingencies are met and the income is earned. Although we defer recognition of this revenue until the fourth quarter for purposes of calculating net income, we include these estimated amounts in the calculation of Normalized FFO for each quarter of the year. The fourth quarter Normalized FFO calculation excludes the amounts recognized during the first three quarters. Percentage rental income included in Normalized FFO was \$462 and \$287 in the fourth quarter of 2011 and 2010, respectively.
- (3) Various percentages of total sales at our hotels are escrowed as reserves for future renovations or refurbishment, or FF&E reserve escrows. We own all the FF&E reserve escrows for our hotels. We report deposits by our third party tenants into the escrow accounts as FF&E reserve income. We do not report the amounts which are escrowed as FF&E reserves for our managed hotels as FF&E reserve income.
- (4) Represents costs associated with our January 2012 acquisition of the entities that own or lease two Royal Sonesta Hotels.
- (5) We recorded a \$147,297, or \$1.19 per share, and \$163,681, or \$1.33 per share, loss on asset impairment in the three and twelve months ended December 31, 2010 to reduce the carrying value of certain of our hotels to their estimated fair value. We recorded a \$9,121, or \$0.07 per share, and \$16,384, or \$0.13 per share, loss on asset impairment in the three and twelve months ended December 31, 2011 to further reduce the carrying value of certain of these hotels.
- (6) During the second quarter of 2010, we recorded a \$6,720, or \$0.05 per share, loss on the extinguishment of debt relating to our purchase of \$185,696 face amount of our 3.8% convertible senior notes due 2027 for an aggregate purchase price of \$185,626, excluding accrued interest. The loss on extinguishment of debt is net of unamortized issuance costs and discounts of \$7,260 and \$588 of transaction costs, net of the equity component of the notes of \$1,058.

## CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

Cash flows from operating activities: Net income Adjustments to reconcile net income to cash provided by operating activities: Depreciation and amortization Amortization of deferred financing costs and debt discounts as interest Straight line rental income Security deposits applied to payment shortfalls FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities: Increase in other assets	12/31/ \$	190,440 228,342 6,305 (4,807) (36,444) (47,485) - 16,384 (139)		IS Ended 2/31/2010 21,351 238,089 7,123 - (28,508) (58,944) 6,720
Net income       S         Adjustments to reconcile net income to cash provided by operating activities:       Depreciation and amortization         Amortization of deferred financing costs and debt discounts as interest       Straight line rental income         Straight line rental income       Security deposits applied to payment shortfalls         FF&E reserve income and deposits       Loss on extinguishment of debt         Loss on asset impairment       Equity in (earnings) losses of an investee         Other non-cash (income) expense, net       Change in assets and liabilities:	\$	190,440 228,342 6,305 (4,807) (36,444) (47,485) - 16,384 (139)		21,351 238,089 7,123 - (28,508) (58,944)
Net income       S         Adjustments to reconcile net income to cash provided by operating activities:       Depreciation and amortization         Amortization of deferred financing costs and debt discounts as interest       Straight line rental income         Straight line rental income       Security deposits applied to payment shortfalls         FF&E reserve income and deposits       Loss on extinguishment of debt         Loss on asset impairment       Equity in (earnings) losses of an investee         Other non-cash (income) expense, net       Change in assets and liabilities:		228,342 6,305 (4,807) (36,444) (47,485) - 16,384 (139)	\$	238,089 7,123 (28,508) (58,944)
Adjustments to reconcile net income to cash provided by operating activities: Depreciation and amortization Amortization of deferred financing costs and debt discounts as interest Straight line rental income Security deposits applied to payment shortfalls FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		228,342 6,305 (4,807) (36,444) (47,485) - 16,384 (139)	\$	238,089 7,123 (28,508) (58,944)
Depreciation and amortization Amortization of deferred financing costs and debt discounts as interest Straight line rental income Security deposits applied to payment shortfalls FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		6,305 (4,807) (36,444) (47,485) - 16,384 (139)		7,123 (28,508) (58,944)
Amortization of deferred financing costs and debt discounts as interest Straight line rental income Security deposits applied to payment shortfalls FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		6,305 (4,807) (36,444) (47,485) - 16,384 (139)		7,123 (28,508) (58,944)
Straight line rental income Security deposits applied to payment shortfalls FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		(4,807) (36,444) (47,485) - 16,384 (139)		(28,508) (58,944)
Security deposits applied to payment shortfalls FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		(36,444) (47,485) - 16,384 (139)		(58,944)
FF&E reserve income and deposits Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		(47,485) - 16,384 (139)		(58,944)
Loss on extinguishment of debt Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		16,384 (139)		,
Loss on asset impairment Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		(139)		6,720
Equity in (earnings) losses of an investee Other non-cash (income) expense, net Change in assets and liabilities:		(139)		,
Other non-cash (income) expense, net Change in assets and liabilities:		( )		163,681
Change in assets and liabilities:		(1 240)		1
0		(1,340)		(2,587)
Increase in other assets				
		(2,890)		(1,111)
Increase (decrease) in accounts payable and other liabilities		6,696		(4,424)
Increase in due to related persons		40		53
Cash provided by operating activities		355,102		341,444
Cash flows from investing activities:				
		(60.245)		(7.001)
Real estate acquisitions and improvements FF&E reserve fundings		(69,345)		(7,091)
		(63,177)		(97,816)
Net proceeds from sale of real estate		6,905		-
Investment in TravelCenters of America common shares		(5,690)		-
Investment in Affiliates Insurance Company		-		(76)
Increase (decrease) in security deposits		37,000		(17,220)
Cash used in investing activities		(94,307)		(122,203)
Cash flows from financing activities:				
Repayment of mortgage note		(3,383)		-
Repurchase of convertible senior notes		-		(185,626)
Repayment of senior notes		-		(50,000)
Borrowings under revolving credit facility		276,000		298,000
Repayments of revolving credit facility	(	271,000)		(154,000)
Deferred financing costs incurred	```	(6,872)		(1,130)
Distributions to preferred shareholders		(29,880)		(29,880)
Distributions to common shareholders		222,239)		(222,122)
Cash used in financing activities	1	257,374)		(344,758)
Increase (decrease) in cash and cash equivalents		3,421		(125,517)
Cash and cash equivalents at beginning of period	•	4,882	<u> </u>	130,399
Cash and cash equivalents at end of period	Þ	8,303	\$	4,882
Supplemental cash flow information:				
Cash paid for interest	\$	127,131	\$	135,929
Cash paid for income taxes		1,354		1,553
Non-cash investing activities:				
0	\$	50,834	\$	60,631
		,	φ	,
Property managers' purchases with FF&E reserve	(	144,436)		(102,909)
Non-cash financing activities:				
Issuance of common shares under equity compensation plan	\$	1,366	\$	1,018



#### SEGMENT INFORMATION

(in thousands)

	(in thousand	s)					
					cember 31, 20		
	 Hotels	Trav	vel Centers	C	orporate	Co	onsolidated
Hotel operating revenues	\$ 218,253	\$	-	\$	-	\$	218,253
Rental income	21,803		50,822		-		72,625
Percentage rent	1,879		,		-		1.879
FF&E reserve income	3,094		-		-		3.094
Total revenues	 245,029		50,822		-		295,851
Hotel operating expenses	145.771		-		-		145.771
Depreciation and amortization expense	36,345		20,947		-		57,292
General and administrative expense	-		-		10,217		10,217
Acquisition related costs	-		-		1,035		1,035
Loss on asset impairment	9,121		-		-		9,121
Total expenses	 191,237		20,947		11,252		223,436
Operating income (loss)	53,792		29,875		(11,252)		72,415
Interest income	-		-		16		16
Interest expense	-		-		(33,927)		(33,927
Equity in earnings of an investee	-		-		28		28
Income (loss) before income taxes	 53,792		29,875		(45,135)		38,532
Income tax expense	· -		· -		(314)		(314
Net income (loss)	\$ 53,792	\$	29,875	\$	(45,449)	\$	38,218
	 _						
	 Hotels		velve Months E vel Centers		ecember 31, 20 orporate		onsolidated
Hotel operating revenues	\$ 889,120	\$	-	\$	-	\$	889,120
Rental income	101,198		201,505		-		302,703
Percentage rent	1,879		-		-		1,879
FF&E reserve income	 16,631		-		-		16,631
Total revenues	1,008,828		201,505		-		1,210,333
Hotel operating expenses	596,616		-		-		596,616
Depreciation and amortization expense	146,567		81,775		-		228,342
General and administrative expense	-		-		40,963		40,963
Acquisition related costs	-		-		2,185		2,185
Loss on asset impairment	16,384		-		-		16,384
Total expenses	 759,567		81,775		43,148		884,490
Operating income (loss)	249,261		119,730		(43,148)		325,843
Interest income	-		-		70		70
Interest expense	-		-		(134,110)		(134,110
Equity in earnings of an investee	 -		-		139		139
Income (loss) before income taxes	249,261		119,730		(177,049)		191,942
Income tax expense	 		-		(1,502)		(1,502
Net income (loss)	\$ 249,261	\$	119,730	\$	(178,551)	\$	190,440
	 		As of Decem	<u>ber 31</u> ,	2011		
	 Hotels	Trav	vel Centers	С	orporate	Co	onsolidated

 As of December 31, 2011

 Hotels
 Travel Centers
 Corporate
 Consolidated

 Total assets
 \$ 2,905,065
 \$ 2,202,199
 \$ 26,309
 \$ 5,133,573



#### SEGMENT INFORMATION

(in thousands)

	(in thousands	<i>י</i> )						
	 Fo	or the Th	ree Months Er	nded De	ecember 31, 20	10		
	 Hotels	Trav	vel Centers	C	Corporate	Cc	nsolidated	
Hotel operating revenues Rental income	\$ 177,463 35,223	\$	- 48,324	\$	-	\$	177,463 83,547	
Percentage rent FF&E reserve income	1,450 5,331		-		-		1,450 5,331	
Total revenues	 219,467		48,324	-	-		267,791	
Hotel operating expenses	113,537		-		-		113,537	
Depreciation and amortization expense	38,980		19,849		-		58,829	
General and administrative expense	- 147.297		-		9,565		9,565	
Loss on asset impairment Total expenses	 299,814		19,849		9,565		147,297 329,228	
Operating income (loss)	(80,347)		28,475		(9,565)		(61,437)	
Interest income			_		44		44	
Interest expense	-		-		(33,345)		(33,345)	
Equity in earnings of an investee	 -		-		16		16	
Income (loss) before income taxes	(80,347)		28,475		(42,850)		(94,722)	
Income tax benefit Net income (loss)	\$ (80,347)	\$	28.475	\$	1,766 (41.084)	\$	1,766 (92,956)	
	 (,)	<u> </u>		<u> </u>	(,	<u> </u>	(,)	
					ecember 31, 20			
	 Hotels	Trav	vel Centers	C	Corporate	Cc	nsolidated	
Hotel operating revenues	\$ 736,363	\$	-	\$	-	\$	736,363	
Rental income	135,077		190,244		-		325,321	
Percentage rent FF&E reserve income	1,450 22,354		-		-		1,450 22,354	
Total revenues	 895,244		190,244		-		1,085,488	
Hotel operating expenses	477,595		-		-		477,595	
Depreciation and amortization expense	157,497		80,592		-		238,089	
General and administrative expense	-		-		38,961		38,961	
Loss on asset impairment Total expenses	 <u>163,681</u> 798,773		80.592		- 38,961		163,681 918,326	
			,		,		,	
Operating income (loss)	96,471		109,652		(38,961)		167,162	
Interest income	-		-		260		260	
Interest expense	-		-		(138,712) (6,720)		(138,712)	
Loss on extinguishment of debt Equity in losses of an investee	-		-		(0,720)		(6,720) (1)	
Income (loss) before income taxes	 96,471		109,652		(184,134)		21,989	
Income tax expense	 · -		-		(638)		(638)	
Net income (loss)	\$ 96,471	\$	109,652	\$	(184,772)	\$	21,351	
			As of Decem	ber 31	2010			
	 Hotels	Trav	As of December 31, 2010 Travel Centers Corporate			Consolidated		
Total assets	\$ 2,967,467	\$	2,205,379	\$	19.440	\$	5,192,286	



#### DEBT SUMMARY

#### (dollars in thousands)

	Interest Rate	Principal Balance		Maturity Date	Years to Maturity
Unsecured Debt:					
Unsecured Floating Rate Debt					
Revolving credit facility (LIBOR + 130 bps) <sup>(1)</sup>	1.590%	\$	149,000	09/07/15	3.7
Unsecured Fixed Rate Debt					
Senior notes due 2012	6.850%		100,829	07/15/12	0.5
Senior notes due 2013	6.750%		287,000	02/15/13	1.1
Senior notes due 2014	7.875%		300,000	08/15/14	2.6
Senior notes due 2015	5.125%		280,000	02/15/15	3.1
Senior notes due 2016	6.300%		275,000	06/15/16	4.5
Senior notes due 2017	5.625%		300,000	03/15/17	5.2
Senior notes due 2018	6.700%		350,000	01/15/18	6.0
Convertible senior notes due 2027	3.800%		79,054	03/15/27 (2)	15.2
Total / weighted average unsecured fixed rate debt	6.334%	\$	1,971,883	-	4.1
Weighted average unsecured floating rate debt / total	1.590%		149,000		3.7
Weighted average unsecured fixed rate debt / total	6.334%		1,971,883	-	4.1
Weighted average debt / total	6.001%	\$	2,120,883		4.1

(1) Represents amounts outstanding on our \$750 million revolving credit facility at December 31, 2011. Interest rate is as of December 31, 2011.

(2) The convertible senior notes are convertible, if certain conditions are met (including certain changes in control), into cash equal to the principal amount of the notes and, to the extent the market price of our common shares exceeds the initial exchange price of \$50.50 per share, subject to adjustment, either cash or our common shares at our option with a value based on such excess amount. Holders of our convertible senior notes may require us to repurchase all or a portion of the notes on March 20, 2012, March 15, 2017 and March 15, 2022, or upon the occurrence of certain change in control events prior to March 20, 2012.





#### DEBT MATURITY SCHEDULE

(dollars in thousands)

Year	Unse Floa Rate		nsecured Fixed Rate Debt	Total
2011	\$	-	\$ -	\$ -
2012		-	100,829	100,829
2013		-	287,000	287,000
2014		-	300,000	300,000
2015		149,000 (1)	280,000	429,000
2016		-	275,000	275,000
2017		-	300,000	300,000
2018		-	350,000	350,000
2027		-	 79,054 (2)	 79,054
	\$	149,000	\$ 1,971,883	\$ 2,120,883

(1) Represents amounts outstanding on our \$750 million revolving credit facility which matures on September 7, 2015. Subject to meeting certain conditions and payment of a fee, we may extend the maturity date to September 7, 2016.

<sup>(2)</sup> The convertible senior notes are convertible, if certain conditions are met (including certain changes in control), into cash equal to the principal amount of the notes and, to the extent the market price of our common shares exceeds the initial exchange price of \$50.50 per share, subject to adjustment, either cash or our common shares at our option with a value based on such excess amount. Holders of our convertible senior notes may require us to repurchase all or a portion of the notes on March 20, 2012, March 15, 2017 and March 15, 2022, or upon the occurrence of certain change in control events prior to March 20, 2012.

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#### LEVERAGE RATIOS, COVERAGE RATIOS AND PUBLIC DEBT COVENANTS

	As of and For the Three Months Ended							
	12/31/2011	9/30/2011	6/30/2011	3/31/2011	12/31/2010			
Leverage Ratios:								
Total debt / total assets	41.2%	40.7%	41.2%	41.3%	40.7%			
Total debt / gross book value of real estate	34.5%	34.3%	35.3%	34.8%	33.5%			
Total debt / total market capitalization	39.5%	40.8%	38.4%	39.6%	39.5%			
Total debt / total book capitalization	43.0%	42.4%	42.7%	42.8%	42.5%			
Secured debt / total assets	0.0%	0.0%	0.0%	0.0%	0.1%			
Variable rate debt / total debt	7.0%	5.5%	7.2%	8.0%	6.8%			
Coverage Ratios:								
EBITDA <sup>(1)</sup> / interest expense	4.1x	4.2x	4.5x	4.3x	4.3x			
EBITDA <sup>(1)</sup> / interest expense and preferred distributions	3.3x	3.4x	3.7x	3.5x	3.5x			
Total debt / annualized EBITDA <sup>(1)</sup>	3.8x	3.7x	3.5x	3.7x	3.7x			
Public Debt Covenants: <sup>(2)</sup>								
Total debt / adjusted total assets - allowable maximum 60.0%	32.3%	32.1%	32.8%	33.2%	32.1%			
Secured debt / adjusted total assets - allowable maximum 40.0%	0.0%	0.0%	0.0%	0.1%	0.1%			
Consolidated income available for debt service / debt service - required minimum 1.50x	4.05x	4.07x	4.18x	4.02x	4.10x			
Total unencumbered assets to unsecured debt - required minimum 150% / 200%	310.0%	311.5%	305.3%	301.6%	311.6%			

(1) See Exhibit A for the calculation of EBITDA and for a reconciliation of these amounts to net income determined in accordance with GAAP.

(2) Adjusted total assets and unencumbered assets include original cost of real estate assets and acquisition costs less impairment writedowns and exclude depreciation and amortization, accounts receivable and intangible assets. Consolidated income available for debt service is earnings from operations excluding interest expense, depreciation and amortization, loss on asset impairment, unrealized appreciation on assets held for sale, gains and losses on extinguishment of debt, gains and losses on sales of property and amortization of deferred charges. Debt service excludes non-cash interest related to our convertible senior notes.



### FF&E RESERVE ESCROWS <sup>(1)</sup>

				For t	he Thr	ee Months Er	nded			
	12	/31/2011	9/	/30/2011	6/	/30/2011	3/	31/2011	12	/31/2010
FF&E reserves (beginning of period)	\$	41,747	\$	51,686	\$	59,919	\$	80,621	\$	66,781
Manager deposits		8,337		15,229		14,959		12,309		15,322
HPT fundings <sup>(2)</sup> :										
Marriott No. 1		8,116		4,890		680		3,452		27,032
Marriott No. 234		5,000		-		-		2,402		15,780
InterContinental		38,637		-		-		-		-
Hotel improvements		(51,641)		(30,058)		(23,872)		(38,865)		(44,294)
FF&E reserves (end of period)	\$	50,196	\$	41,747	\$	51,686	\$	59,919	\$	80,621

(dollars in thousands)

- (1) Generally, each of our hotel operating agreements require the deposit of a percentage of gross hotel revenues into escrows to fund FF&E reserves. For recently built or renovated hotels, this requirement may be deferred for a period. Effective July 1, 2011 through December 31, 2013, InterContinental is not required to make FF&E reserve contributions under the terms of the agreement entered in July 2011. We own all the FF&E reserve escrows for our hotels.
- (2) Represents FF&E reserve deposits not funded by hotel operations, but separately funded by us. The operating agreements for our hotels generally provide that, if necessary, we will provide FF&E funding in excess of escrowed reserves. To the extent we make such fundings, our contractual minimum returns or rents generally increase by a percentage of the amounts we fund.

#### ACQUISITION AND DISPOSITION INFORMATION SINCE JANUARY 1, 2011

(dollars in thousands)

#### ACQUISITIONS:

Date Acquired	Properties	Brand	Location	Number of Rooms / Suites	Operating Agreement	F	Purchase Price	Pric	chase xe per n / Suite
1/31/12	1	Royal Sonesta	Cambridge, MA	400	Sonesta	\$	120,000	\$	300
1/31/12	1	Royal Sonesta	New Orleans, LA	483	Sonesta		30,500		63
Total	2			883		\$	150,500	\$	170

#### DISPOSITIONS:

Date Disposed	Properties	Brand	Location	Number of Rooms / Suites	Operating Agreement	Sales Price	Pric	ales æper n / Suite
7/19/11	1	Holiday Inn	Memphis, TN	243	InterContinental	\$ 7,500	\$	31
Total	1			243		\$ 7,500	\$	31

As of December 31, 2011, we have 21 Marriott® branded hotels held for sale. On February 10, 2012, we entered an agreement to sell our Marriott branded hotel in St. Louis, Missouri.

## OPERATING AGREEMENTS AND PORTFOLIO INFORMATION



Royal Sonesta, Cambridge, MA. Guest Rooms: 400. Operating Agreement Number of Properties

Property Brands

Number of Rooms / Suites

#### SUMMARY OF OPERATING AGREEMENTS

(dollars in thousands)

Marriott (No. 234) (1)

71 <sup>(3)</sup>

9.954

Marriot<sup>®</sup> / Residence Inn by Marriot<sup>®</sup> / Courtward by Marriot<sup>®</sup> / TownePlace Suites

ENTS		
Marriott (No. 5)	InterContinental <sup>(2)</sup>	
1	130 <sup>(4)</sup>	
356	19,892	
Marriott®	Staybridge Suites <sup>®</sup> / Candlewood Suites <sup>®</sup> / InterContinental <sup>®</sup> / Crowne Plaza <sup>®</sup> / Holiday Inn <sup>®</sup>	
1	31 plus Ontario and Puerto Rico	
Subsidiary of Marriott International	Our TRS and a subsidiary of InterContinental	
Subsidiary of Marriott International	Subsidiaries of InterContinental	
\$90,078	\$1,820,743	

		by Marriott <sup>®</sup> / SpringHill Suites by Marriott <sup>®</sup>		Plaza <sup>®</sup> / Holiday Inn <sup>®</sup>
Number of States	24	24	1	31 plus Ontario and Puerto Rico
Tenant	Subsidiary of Host Hotels & Resorts	Our TRS	Subsidiary of Marriott International	Our TRS and a subsidiary of InterContinental
Manager	Subsidiary of Marriott International	Subsidiaries of Marriott International	Subsidiary of Marriott International	Subsidiaries of InterContinental
Investment <sup>(5)</sup>	\$676,948	\$957,026	\$90,078	\$1,820,743
End of Current Term	2012	2025	2019	2036
Renewal Options <sup>(6)</sup>	3 for 12 years each $^{(7)}$	2 for 10 years each	4 for 15 years each	2 for 15 years each
Annual Minimum Return / Minimum Rent <sup>(8)</sup>	\$67,557	\$98,854	\$9,495	\$156,220
Additional Return		62.5% of excess cash flow $^{(9)}$		\$14,423; 50% of excess cash flow $^{(10)}$
Percentage Rent <sup>(11)</sup>	5% of revenues above 1994/95 revenues		CPI based calculation	
Security Deposit	\$50,540	(12)		\$55,820 <sup>(13)</sup>
Other Security Features	HPT controlled lockbox with minimum balance maintenance requirement; tenant minimum net worth requirement	Limited guaranty provided by $\operatorname{Marriott}^{(14)}$	Marriott guaranty	

(1) In June 2011, we entered an agreement to re-align three of our contracts with Marriott. The three contracts, which we historically referred to as our Marriott Nos. 2, 3 and 4 contracts concerning 71 hotels, have been combined under one agreement, which expires in 2025 and is referred to herein as the Marriott No. 234 agreement.

(2) In July 2011, we entered an agreement to re-align our four contracts with InterContinental. The four contracts concerning 130 hotels (one hotel was sold in July 2011), have been combined under one agreement, which expires in 2036.

(3) We are considering the sale of 21 hotels included in this agreement, consisting of nine TownePlace Suites hotels, six Residence Inn hotels, five Courtyard hotels and one Marriotthotel. On February 10, 2012, we entered an agreement to sell our Marriott branded hotel in St Louis, Missouri. The information provided in this table includes these 21 hotels.

(4) In connection with the re-alignment described in Note 2, we may decide to pursue the sale or rebranding of up to 42 hotels included in this agreement. The information provided in this table includes these 42 hotels.

(5) Represents historical cost of properties plus capital improvements funded by us and excludes impairment writedowns and capital improvements made from FF&E reserves funded from hotel operations.

(6) Renewal options may be exercised by the manager or tenant for all, but not less than all, of the properties within each combination of properties.

Marriott (No. 1)

53

7.610

Courtyard by Marriott®

(7) In November 2010, Host Hotels & Resorts, Inc., or Host, notified us that it will not exercise its renewal option at the end of the current lease term. Assuming no default by Host, upon expiration of the agreement on December 31, 2012, we expect to return the \$50,540 security deposit to Host, to lease the hotels to one of our TRSs and to continue the existing hotel brand and management agreements with Marriott. In June 2011, Marriott provided notice to us that it intends to exercise its option to renew these management agreements for an additional 12 years to 2024. The renewal options presented are Marriott's options related to its management agreement.

- (8) Each management agreement or lease provides for payment to us of an annual minimum return or minimum rent, respectively. Management fees are generally subordinated to these minimum payment amounts and certain minimum payments are subject to full or limited guarantees.
- (9) This management agreement provides for payment to us of 62.5% of available cash flow after payment of operating costs, funding the FF&E reserve, payment of our minimum return, payment of certain management fees, replenishment of the security deposit and reimbursement of guarantee payments.
- (10) This agreement provides for an annual additional return payment to us of the amount stated to the extent of available cash flow after payment of operating costs, funding of the FF&E reserve, payment of our minimum return, payment of certain management fees and replenishment and expansion of the security deposit. In addition, the agreement provides for payment to us of 50% of the available cash flow after payment to us of the annual additional return amount. These amounts are not guaranteed or secured by deposits.
- (11) Certain of our leases provide for payment to us of a percentage of increases in total sales over base year levels.
- (12) The original amount of this security deposit was \$64,700. As of December 31, 2011 we have fully exhausted this security deposit covering shortfalls in payments of our minimum return.
- (13) The original amount of this security deposit was \$36,872. As part of the July 2011 agreement described in Note 2, InterContinental provided us with an additional \$37,000 to supplement the existing security deposit that secures InterContinental's obligations under the new agreement. As of December 31, 2011, we have applied \$18,052 of the security deposit to cover deficiencies in the minimum returns and rent paid by InterContinental for these agreements. As of December 31, 2011, the balance of this security deposit was \$55,820.
- (14) As of December 31, 2011, the available Marriott guaranty was \$30,873.

#### SUMMARY OF OPERATING AGREEMENTS

(dollars in thousands)

		(dollars in trousa	nusj		
Operating Agreement	Hyatt	Carlson	TA (No. 1)	TA (No. 2)	Total / Range / Average (all investments)
Number of Properties	22	11	145	40	473
Number of Rooms / Suites	2,724	2,096			42,632
Property Brands	Hyatt Place <sup>®</sup>	Radisson Hotels & Resorts <sup>®</sup> / Park Plaza <sup>®</sup> Hotels & Resorts / Country Inn & Suites by Carlson <sup>SM</sup>	TravelCenters of America®	Petro Stopping Centers <sup>®</sup>	16 Brands
Number of States	14	7	39	25	44 plus Ontario and Puerto Rico
Tenant	Our TRS	Our TRS	Subsidiary of TA	Subsidiary of TA	5 Tenants
Manager	Subsidiary of Hyatt	Subsidiary of Carlson	ТА	ТА	5 Managers
Investment <sup>(1)</sup>	\$301,942	\$202,251	\$1,897,029	\$725,407	6,671,424
End of Current Term	2030	2030	2022	2024	2012-2036
Renewal Options <sup>(2)</sup>	2 for 15 years each	2 for 15 years each	N/A	2 for 15 years each	
Annual Minimum Return / Minimum Rent $^{(3)}$	\$22,037	\$12,920	\$144,391 <sup>(4)</sup>	\$55,852 <sup>(4)</sup>	\$567,326
Additional Return	50% of cash flow in excess of minimum return <sup>(5)</sup>	50% of cash flow in excess of minimum return <sup>(5)</sup>	-	-	\$14,423
Percentage Rent <sup>(6)</sup>			3% of non-fuel revenues and 0.3% of fuel revenues above 2011 revenues	3% of non-fuel revenues and 0.3% of fuel revenues above 2012 revenues <sup>(7)</sup>	
Security Deposit					\$106,360
Other Security Features	Limited guaranty provided by Hyatt; parent minimum net worth requirement <sup>(8)</sup>	Limited guaranty provided by Carlson; parent minimum net worth requirement <sup>(9)</sup>	TA guaranty <sup>(10)</sup>	TA guaranty <sup>(10)</sup>	-

(1) Represents historical cost of properties plus capital improvements funded by us and excludes impairment writedowns and capital improvements made from FF&E reserves funded from hotel operations.

(2) Renewal options may be exercised by the manager or tenant for all, but not less than all, of the properties within each combination of properties.

(3) Each management agreement or lease provides for payment to us of an annual minimum return or minimum rent, respectively. Management fees are generally subordinated to these minimum payment amounts and certain minimum payments are subject to full or limited guarantees.

(4) Effective January 1, 2011, we entered a lease amendment with TA and the rents presented in this report represent TA's contractual obligations under the amended leases. The amounts presented for the TA No. 1 lease include approximately \$5,069 of ground rent due to us from TA.

(5) These management agreements provide for payment to us of 50% of available cash flow after payment of operating costs, funding the FF&E reserve, payment of our minimum return and reimbursement to the managers of working capital and guaranty advances, if any.

(6) Certain of our leases provide for payment to us of a percentage of increases in total sales over base year levels.

(7) We have agreed to waive payment of the first \$2,500 of percentage rent which may become due under the TA No. 2 lease as part of the agreement described in note 4 above.

(8) As of December 31, 2011, the available Hyatt Hotels Corporation guaranty was \$21,020.

(9) As of December 31, 2011, the available Carlson Hotels Worldwide guaranty was \$25,598.

(10) The TA guaranty is unlimited.





(dollars in thousands)

By Operating Agreement	Number of Properties	Percent of Number of Properties	Number of Rooms / Suites	Percent of Number of Rooms / Suites	I	nvestment <sup>(1)</sup>	Percent of Investment		mentper n/Suite	N	Annual Iinimum urn / Rent	Percent of Minimum Return / Rent
InterContinental <sup>(2)</sup>	130	28%	19,892	47%	\$	1,820,743	27%	\$	92	\$	156,220	28%
Marriott (no. 1)	53	11%	7,610	18%	÷	676,948	10%	Ŷ	89	Ŷ	67,557	12%
Marriott (no. 234) (3)	71	15%	9,954	23%		957,026	15%		96		98,854	17%
Marriott (no. 5)	1	-	356	1%		90,078	1%		253		9,495	2%
Hyatt	22	5%	2,724	6%		301,942	5%		111		22,037	4%
Carlson	11	2%	2,096	5%		202,251	3%		96		12,920	2%
TA (no. 1) <sup>(4)</sup>	145	31%	N/A	N/A		1,897,029	28%		N/A		144,391	25%
TA (no. 2) <sup>(4)</sup>	40	8%	N/A	N/A		725,407	11%		N/A		55,852	10%
Total	473	100%	42,632	100%	\$	6,671,424	100%	\$	95	\$	567,326	100%
By Manager:												
InterContinental <sup>(2)</sup>	130	28%	19,892	47%	\$	1,820,743	27%	\$	92	\$	156,220	28%
Marriott International <sup>(3)</sup>	125	27%	17,920	42%		1,724,052	26%		96		175,906	31%
Hyatt	22	5%	2,724	6%		301,942	5%		111		22,037	4%
Carlson	11	2%	2,096	5%		202,251	3%		96		12,920	2%
TA <sup>(4)</sup>	185	38%	N/A	N/A		2,622,436	39%		N/A		200,243	35%
Total	473	100%	42,632	100%	\$	6,671,424	100%	\$	95	\$	567,326	100%
By Brand:												
Candlewood Suites <sup>®(2)</sup>	76	16%	9,220	22%	\$	618,499	9%	\$	67			
Country Inn & Suites by Carlson <sup>SM</sup>	5	1%	753	2%		75,054	1%		100			
Courtyard by Marriott <sup>® (3)</sup>	71	15%	10,281	24%		938,576	14%		91			
Crowne Plaza <sup>® (2)</sup>	12	3%	4,401	10%		392,366	6%		89			
Holiday Inn <sup>® (2)</sup>	2	0%	454	1%		22,707	0%		50			
Hyatt Place <sup>TM</sup>	22	5%	2,724	6%		301,942	5%		111			
InterContinental <sup>®(2)</sup>	5	1%	1,479	4%		300,572	5%		203			
Marriott Hotels <sup>® (3)</sup>	3	1%	1,349	3%		160,548	2%		119			
Park Plaza <sup>®</sup> Hotels & Resorts	1	0%	209	0%		11,042	0%		53			
Radisson Hotels & Resorts®	5	1%	1,134	3%		116,155	2%		102			
Residence Inn by Marriott <sup>® (3)</sup>	37	8%	4,695	11%		498,701	8%		106			
SpringHill Suites by Marriott <sup>®</sup>	2	0%	264	1%		21,038	0%		80			
Staybridge Suites <sup>® (2)</sup>	35	7%	4,338	10%		486,599	7%		112			
TownePlace Suites by Marriott <sup>® (3)</sup>	12	3%	1,331	3%		105,189	2%		79			
TravelCenters of America <sup>® (4)</sup>	145	31%	N/A	N/A		1,897,029	28%		N/A			
Petro Stopping Centers <sup>® (4)</sup>	40	8%	N/A N/A	N/A N/A		725,407	20 <i>%</i> 11%		N/A			
Total	473	100%	42,632	100%	\$	6,671,424	100%	\$	95			

(1) Represents historical cost of properties plus capital improvements funded by us and excludes impairment writedowns and capital improvements made from FF&E reserves funded from hotel operations.

(2) We may decide to pursue the sale or rebranding of up to 42 hotels included in this agreement. The information provided in this table includes these 42 hotels.

(3) We are considering the sale of 21 hotels included in this agreement, consisting of nine TownePlace Suites hotels, six Residence Inn hotels, five Courtyard hotels and one Marriott hotel. On February 10, 2012, we entered an agreement to sell our Marriott branded hotel in St. Louis, Missouri. The information provided in this table includes these 21 hotels.

(4) Effective January 1, 2011, we entered a lease amendment with TA and the rents presented in this report represent TA's contractual obligations under the amended leases. The amounts presented for the TA No. 1 lease include approximately \$5,069 of ground rent due to us from TA.



#### **OPERATING STATISTICS BY HOTEL OPERATING AGREEMENT**

		No. of								
	No. of	Rooms /	Fo	ourth	n Quarter <sup>(</sup>	1)	 Y	′ear	to Date (1)	
	Hotels	Suites	2011 <u></u>		<u>2010</u>	Change	<u>2011</u>		2010	Change
ADR										
InterContinental (2)(3)	130	19,892	\$ 84.52	\$	80.42	5.1%	\$ 84.82	\$	81.99	3.5%
Marriott (no. 1)	53	7,610	108.52		105.33	3.0%	108.10		104.87	3.1%
Marriott (no. 234) <sup>(4)</sup>	71	9,954	101.24		97.08	4.3%	100.97		98.03	3.0%
Marriott (no. 5)	1	356	223.07		196.02	13.8%	216.88		189.37	14.5%
Hyatt	22	2,724	85.15		81.66	4.3%	87.59		83.35	5.1%
Carlson	11	2,096	84.68		80.24	5.5%	87.11		83.55	4.3%
All hotels	288	42,632	\$ 94.63	\$	90.17	4.9%	\$ 93.84	\$	90.50	3.7%
OCCUPANCY										
InterContinental (2)(3)	130	19,892	69.4%		70.2%	-0.8 pts	75.3%		72.8%	2.5 pts
Marriott (no. 1)	53	7,610	62.2%		57.1%	5.1 pts	65.1%		61.8%	3.3 pts
Marriott (no. 234) <sup>(4)</sup>	71	9,954	67.7%		65.5%	2.2 pts	69.9%		67.5%	2.4 pts
Marriott (no. 5)	1	356	78.3%		79.5%	-1.2 pts	85.6%		82.5%	3.1 pts
Hyatt	22	2,724	71.6%		73.9%	-2.3 pts	76.9%		77.0%	-0.1 pts
Carlson	11	2,096	57.9%		57.0%	0.9 pts	64.2%		60.2%	4.0 pts
All hotels	288	42,632	 67.2%		66.0%	1.2 pts	 71.9%		69.3%	2.6 pts
<u>RevPAR</u>										
InterContinental (2)(3)	130	19,892	\$ 58.66	\$	56.45	3.9%	\$ 63.87	\$	59.69	7.0%
Marriott (no. 1)	53	7,610	67.50		60.14	12.2%	70.37		64.81	8.6%
Marriott (no. 234) <sup>(4)</sup>	71	9,954	68.54		63.59	7.8%	70.58		66.17	6.7%
Marriott (no. 5)	1	356	174.66		155.84	12.1%	185.65		156.23	18.8%
Hyatt	22	2,724	60.97		60.35	1.0%	67.36		64.18	5.0%
Carlson	11	2,096	49.03		45.74	7.2%	55.92		50.30	11.2%
All hotels	288	42,632	\$ 63.59	\$	59.51	6.9%	\$ 67.47	\$	62.72	7.6%

(1) Includes data for the calendar periods indicated, except for our Marriottbranded hotels, which include data for comparable fiscal periods.

(2) On July 19, 2011, we sold our Holiday Inn branded hotel in Memphis, Tennessee. The information provided in this table excludes this hotel.

(3) We may decide to pursue the sale or rebranding of up to 42 hotels included in this agreement. The information provided in this table includes these 42 hotels.

(4) We are considering the sale of 21 hotels included in this agreement. On February 10, 2012, we entered an agreement to sell our Marriott branded hotel in St Louis, Missouri. The information provided in this table includes these 21 hotels.

"ADR" is average daily rate; "RevPAR" is revenue per day per available room. All operating data presented are based upon the operating results provided by our managers and tenants for the indicated periods. We have not independently verified our managers' or tenants' operating data.

**OPERATING STATISTICS BY HOTEL OPERATING AGREEMENT** 



#### COVERAGE BY OPERATING AGREEMENT (1)

	For the Twelve Months Ended <sup>(2)</sup>								
Operating Agreement	12/31/2011	9/30/2011	6/30/2011	3/31/2011	12/31/2010				
InterContinental <sup>(3)(4)(5)</sup>	0.83x	0.79x	0.71x	0.68x	0.63x				
Marriott (no. 1)	0.81x	0.75x	0.73x	0.73x	0.75x				
Marriott (no. 234) <sup>(6)</sup>	0.73x	0.69x	0.67x	0.65x	0.67x				
Marriott (no. 5)	0.50x	0.46x	0.35x	0.22x	0.17x				
⊣yatt	0.81x	0.82x	0.80x	0.75x	0.71x				
Carlson	0.64x	0.68x	0.63x	0.61x	0.59x				
TA (no. 1) <sup>(7)</sup>	(8)	1.55x	1.47x	1.38x	1.28x				
TA (no. 2) <sup>(7)</sup>	(8)	1.47x	1.38x	1.26x	1.15x				

	For the Three Months Ended <sup>(2)</sup>									
Operating Agreement	12/31/2011	9/30/2011	6/30/2011	3/31/2011	12/31/2010					
InterContinental (3)(4)(5)	0.70x	0.97x	0.95x	0.70x	0.54x					
Marriott (no. 1)	0.72x	0.96x	0.99x	0.62x	0.49x					
Marriott (no. 234) <sup>(6)</sup>	0.71x	0.82x	0.86x	0.54x	0.58x					
Marriott (no. 5)	0.26x	0.91x	0.58x	0.27x	0.07x					
Hyatt	0.61x	0.84x	1.00x	0.78x	0.65x					
Carlson	0.30x	0.93x	0.69x	0.63x	0.49x					
TA (no. 1) <sup>(7)</sup>	(8)	1.99x	2.00x	1.21x	1.09x					
TA (no. 2) <sup>(7)</sup>	(8)	1.89x	1.90x	1.17x	1.01x					

(1) We define coverage as combined total property level sales minus all property level expenses which are not subordinated to minimum payments contractually due to us and the required FF&E reserve contributions (which data is provided to us by our managers or tenants), divided by the minimum return or minimum rent payments due to us.

(2) Includes data for the calendar periods indicated, except for our Marriott branded hotels, which include data for comparable fiscal periods.

(3) On July 19, 2011, we sold our Holiday Inn branded hotel in Memphis, Tennessee. The information provided in this table includes this hotel.

(4) We may decide to pursue the sale or rebranding of up to 42 hotels included in this agreement. The information provided in this table includes these 42 hotels.

(5) Effective July 1, 2011 through December 31, 2013, InterContinental is not required to make FF&E reserve contributions under the terms of the agreement entered in July 2011. The coverage amounts for InterContinental provided have been calculated without a deduction for FF&E reserve contributions for periods subsequent to June 30, 2011.

(6) We are considering the sale of 21 hotels included in this agreement. On February 10, 2012, we entered an agreement to sell our Marriott branded hotel in St. Louis, Missouri. The information provided in this table includes these 21 hotels.

(7) The TA rent coverage ratios provided in this table have been calculated based upon the contractual rent amounts in place during the periods presented.

(8) Data for the most recent period is not currently available from our tenant, TA.



#### **OPERATING AGREEMENT EXPIRATION SCHEDULE**

(dollars in thousands)

	Annualized Minimum Return / Rent	% of Annualized Minimum Return / Rent	Cumulative % of Annualized Minimum Return / Rent		
2011		-	-		
2012	67,557 <sup>(1</sup>	<sup>1)</sup> 11.9%	11.9%		
2013	-	-	11.9%		
2014	-	-	11.9%		
2015	-	-	11.9%		
2016	-	-	11.9%		
2017	-	-	11.9%		
2018	-	-	11.9%		
2019 and thereafter	499,769 <sup>(2</sup>	<sup>2)(3)</sup> 88.1%	100.0%		
Total	\$ 567,326	100.0%			
Weighted average remaining term	14.8 years				

(1) In November 2010. Host notified us that it will not exercise its renewal option at the end of the current lease term. Assuming no default by Host, upon expiration of the agreement on December 31, 2012, we expect to return the \$50,540 security deposit to Host, to lease these hotels to one of our TRSs and to continue the existing hotel brand and management agreements with Marriott. In June 2011, Marriott provided notice to us that it intends to exercise its option to renew this management agreement for an additional 12 years to 2024.

- (2) In June 2011, we entered an agreement to re-align three of our contracts with Marriott. The three contracts, which we historically referred to as our Marriott Nos. 2, 3 and 4 contracts concerning 71 hotels, were combined under one agreement, which expires in 2025.
- (3) In July 2011, we entered an agreement to re-align our four contracts with InterContinental. The four contracts, which we historically referred to as our InterContinental Nos. 1, 2, 3 and 4 contracts concerning 130 hotels, have been combined under one agreement, which expires in 2036. These four historical contracts were scheduled to expire in 2028 through 2031.





**EXHIBIT A** 

#### **CALCULATION OF EBITDA**

(in thousands)

		For the Three Months Ended				For the Twelve Months Ended			
		12/31/2011		12	12/31/2010		12/31/2011		/31/2010
Net income (loss)		\$	38,218	\$	(92,956)	\$	190,440	\$	21,351
Plus: Interest expense			33,927		33,345		134,110		138,712
Depreciation and amortizati	ion		57,292		58,829		228,342		238,089
Income tax expense (bene	fit)		314		(1,766)		1,502		638
Acquisition related costs <sup>(1)</sup>			1,035		-		2,185		-
Loss on extinguishment of	debt <sup>(2)</sup>		-		-		-		6,720
Loss on asset impairment <sup>(3</sup>	)		9,121		147,297		16,384		163,681
Less: Deferred percentage rent	4)		(1,417)		(1,163)		-		-
EBITDA		\$	138,490	\$	143,586	\$	572,963	\$	569,191

(1) Represents costs associated with our January 2012 acquisition of the entities that own or lease two Royal Sonesta Hotels.

(2) During the second quarter of 2010, we recorded a \$6,720, or \$0.05 per share, loss on the extinguishment of debt relating to the purchase of \$185,696 face amount of our 3.8% convertible senior notes due 2027 for an aggregate purchase price of \$185,626, excluding accrued interest. The loss on extinguishment of debt is net of unamortized issuance costs and discounts of \$7,260 and \$588 of transaction costs, net of the equity component of the notes of \$1,058.

(3) We recorded a \$147,297, or \$1.19 per share, and \$163,681, or \$1.33 per share, loss on asset impairment in the three and twelve months ended December 31, 2010. We recorded a \$9,121, or \$0.07 per share, and \$16,384, or \$0.13 per share, loss on asset impairment in the three and twelve months ended December 31, 2011 to further reduce the carrying value of certain hotels.

(4) In calculating net income, we recognize percentage rental income received for the first, second and third quarters in the fourth quarter, which is when all contingencies are met and the income is earned. Although we defer recognition of this revenue until the fourth quarter for purposes of calculating net income, we include these amounts in the calculation of EBITDA for each quarter of the year. The fourth quarter EBITDA calculation excludes the amounts recognized during the first three quarters. Percentage rental income included in EBITDA was \$462 and \$287 in the fourth quarter of 2011 and 2010, respectively.

We calculate EBITDA as shown above. We consider EBITDA to be an appropriate measure of our performance along with net income and cash flow from operating, investing and financing activities. We believe that EBITDA provides useful information to investors because by excluding the effects of certain historical amounts, such as interest, depreciation and amortization expense, EBITDA can facilitate a comparison of current operating performance with our past operating performance. EBITDA does not represent cash generated by operating activities in accordance with GAAP and should not be considered an alternative to net income or cash flow from operating activities as a measure of financial performance or liquidity. This measure should be considered in conjunction with net income available for common shareholders and cash flow from operating activities as presented in our Consolidated Statements of Income and Consolidated Statements of Cash Flows. Other REITS and real estate companies may calculate EBITDA differently than we do.

#### CALCULATION OF FUNDS FROM OPERATIONS (FFO) AND NORMALIZED FFO

#### (in thousands, except per share data)

	For the Three Months Ended			For the Twelve Months Ended				
	12	/31/2011	1	2/31/2010	12	2/31/2011	12	2/31/2010
Net income (loss) available for common shareholders		30,748	\$	(100,426)	\$	160,560	\$	(8,529)
Add: Depreciation and amortization		57,292		58,829		228,342		238,089
Loss on asset impairment <sup>(1)</sup>		9,121		147,297		16,384		163,681
FFO	-	97,161		105,700		405,286		393,241
Add: Acquisition related costs <sup>(2)</sup>		1,035		-		2,185		-
Loss on extinguishment of debt <sup>(3)</sup>		-		-		-		6,720
Less: Deferred percentage rent previously recognized in Normalized FFO <sup>(4)</sup>		(1,417)		(1,163)		-		-
Normalized FFO available for common shareholders	\$	96,779	\$	104,537	\$	407,471	\$	399,961
Weighted average shares outstanding		123,522		123,444		123,470		123,403
Net income (loss) available for common shareholders per share	\$	0.25	\$	(0.81)	\$	1.30	\$	(0.07)
FFO available for common shareholders per share		0.79	\$	0.86	\$	3.28	\$	3.19
Normalized FFO available for common shareholders per share	\$	0.78	\$	0.85	\$	3.30	\$	3.24

- (1) We recorded a \$147,297, or \$1.19 per share, and \$163,681, or \$1.33 per share, loss on asset impairment in the three and twelve months ended December 31, 2010. We recorded a \$9,121, or \$0.07 per share, and \$16,384, or \$0.13 per share, loss on asset impairment in the three and twelve months ended December 31, 2011 to further reduce the carrying value of certain hotels.
- (2) Represents costs associated with our January 2012 acquisition of the entities that own or lease two Royal Sonesta Hotels.
- (3) During the second quarter of 2010, we recorded a \$6,720, or \$0.05 per share, loss on the extinguishment of debt relating to the purchase of \$185,696 face amount of our 3.8% convertible senior notes due 2027 for an aggregate purchase price of \$185,626, excluding accrued interest. The loss on extinguishment of debt is net of unamortized issuance costs and discounts of \$7,260 and \$588 of transaction costs, net of the equity component of the notes of \$1,058.
- (4) In calculating net income, we recognize percentage rental income received for the first, second and third quarters in the fourth quarter, which is when all contingencies are met and the income is earned. Although we defer recognition of this revenue until the fourth quarter for purposes of calculating net income, we include these estimated amounts in the calculation of Normalized FFO for each quarter of the year. The fourth quarter Normalized FFO calculation excludes the amounts recognized during the first three quarters. Percentage rental income included in Normalized FFO was \$462 and \$287 in the fourth quarter of 2011 and 2010, respectively.

We calculate FFO and Normalized FFO as shown above. FFO is calculated on the basis defined by The National Association of Real Estate Investment Trusts, or NAREIT, which is net income, calculated in accordance with GAAP, excluding gain or loss on sale of properties, plus real estate depreciation and amortization and impairment of assets. Our calculation of Normalized FFO differs from NAREIT's definition of FFO because we include percentage rent in the period it is received versus when it is recognized as income in accordance with GAAP and exclude loss on early extinguishment of debt and acquisition related costs. We consider FFO and Normalized FFO to be appropriate measures of performance for a REIT, along with net income and cash flow from operating investing and financing activities. We believe that FFO and Normalized FFO can facilitate a comparison of operating performances between periods. FFO and Normalized FFO are among the factors considered by our Board of Trustees when determining the amount of distributions to our shareholders. Other factors include, but are not limited to, requirements to maintain our status as a REIT, limitations in our revolving credit facility and public debt covenants, the availability of debt and equity capital to us and our expectation of our future capital requirements and operating performance. FFO and Normalized by operating activities in accordance with GAAP and salternatives to net income or cash flow from operating activities, determined in accordance with GAAP, or as indicators of our financial performance or liquidity, nor are these measures of performance of sufficient cash flow to fund all of our needs. We believe FFO and Normalized FFO may facilitate a understanding of our consolidated historical operating results. These measures should be considered in accordance with GAAP, or as indicators of our future capital requirements and operating performance. FFO and Normalized FFO and Normalized FFO and Normalized FFO and in accordance with GAAP, or as indicators of our fi



EXHIBIT B